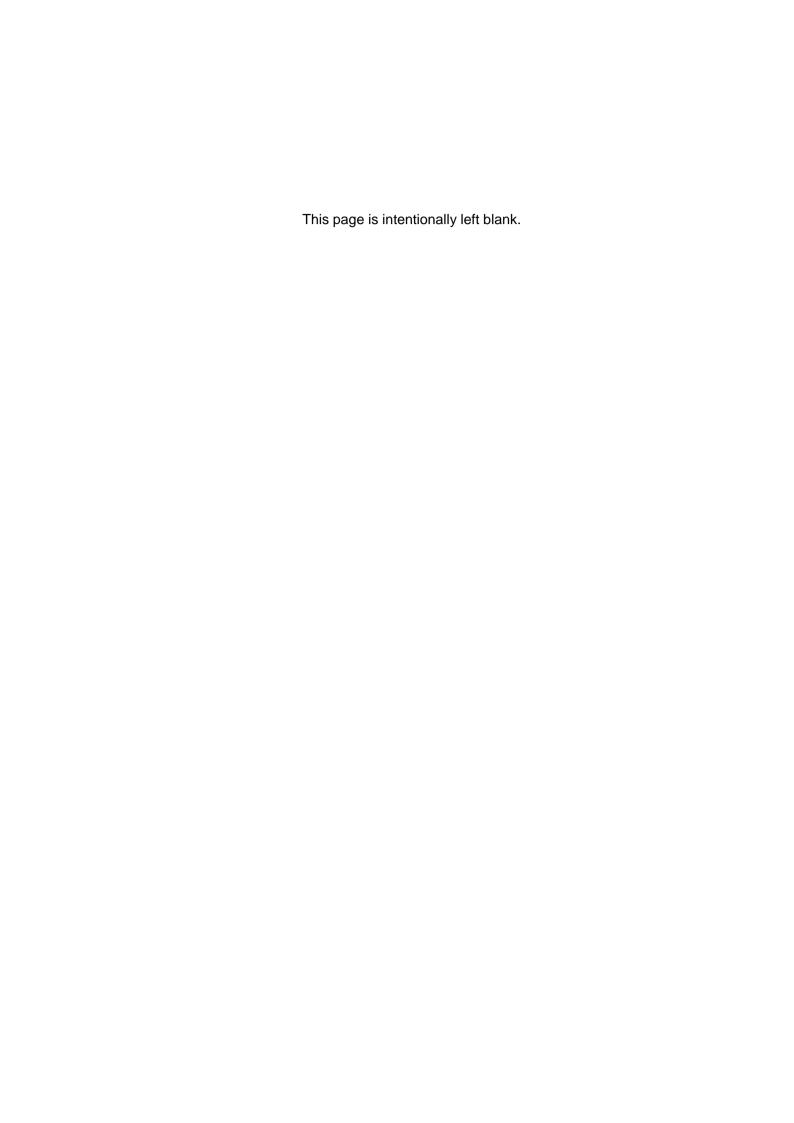
# Revenue Budget 2017/18



Financial Management

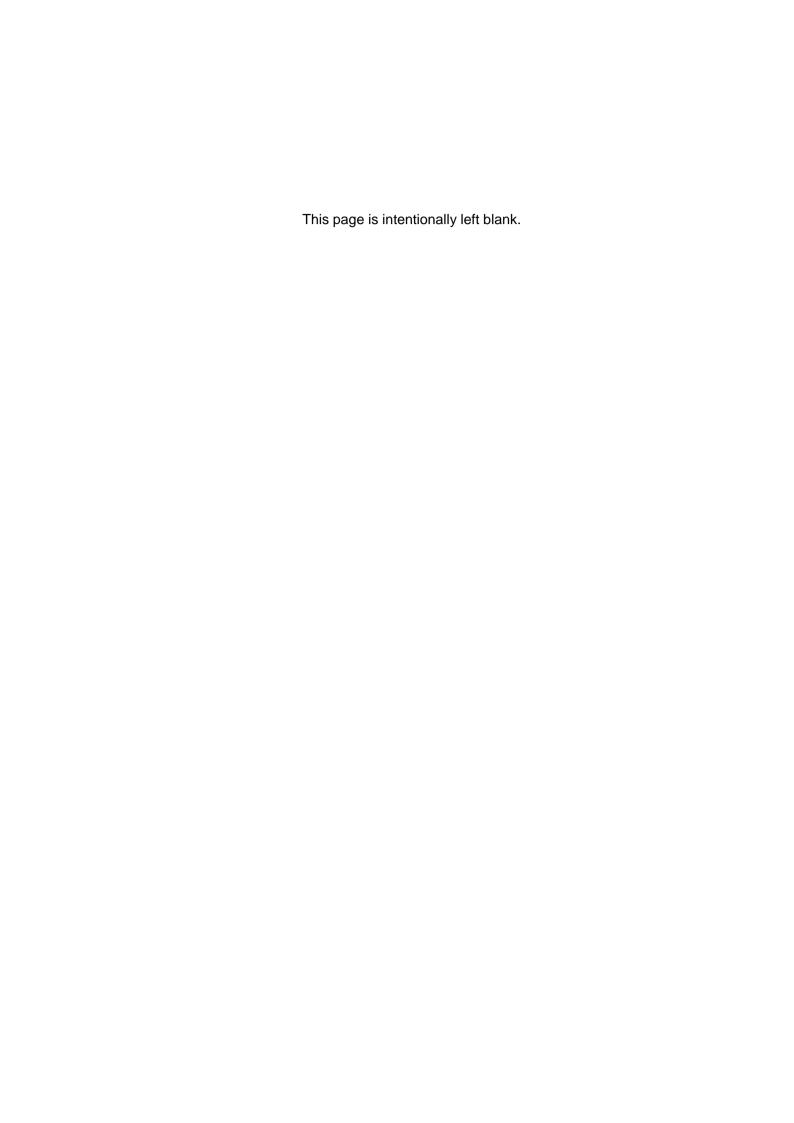


# Budget Book 2017/18

Full Council 22nd February 2017

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We prepare, balance and approve all budgets to the nearest £10. This document shows them to the nearest £1,000 so that they are easier to read. Any apparent arithmetical errors are due to this automatic rounding, and any budget elements smaller than £500 will appear as nil.



### **Statement of 2016/17 and 2017/18 budgets**

	2016/17	2017/18	
Directorate/Service	Net managed budget £000s	Net managed budget £000s	Movement
Adults and Health			
Health Partnerships	918	265	(653)
Access and Care	182,747	187,576	4,829
Strategic Commissioning	(11,791)	(4,855)	6,936
Resources & Strategy	5,249	4,684	(565)
Provider Services	21,127	19,860	(1,267)
Leeds Safeguarding Adults Board	267	169	(98)
Public Health	27	28	1
Children and Families	198,545	207,727	9,182
Partnership Development and Business Support	24,527	26,819	2,292
Learning, Skills and Universal Services	3,058	3,098	40
Safeguarding, Targeted and Specialist Services	84,954	83,520	(1,434)
Central overheads	(2,944)	1,819	4,763
City Dayslanmant	109,595	115,256	5,661
City Development Planning and Sustainable Development	2,839	2,409	(430)
Economic Development	2,639	2,409 560	(430)
Asset Management	854	(1,723)	(2,577)
Employment & Skills	2,001	1,749	(252)
Highways and Transportation	16,260	15,926	(334)
Arts and Heritage	9,734	9,524	(210)
Sport and Active Recreation	5,702	5,423	(279)
Resources and Strategy	641	1,121	480
	38,880	34,989	(3,891)
Resources and Housing Strategy and Improvement	5,169	5,129	(40)
Finance	7,784	7,239	(545)
Human Resources	6,412	5,753	(659)
Digital and Information Services		17,948	(678)
Public Private Partnership Unit	18,626 1,574	1,294	(280)
Legal Services	(2,179)	(2,214)	(35)
Democratic Services	4,918	4,926	8
General Fund Support Services	(189)	218	407
Leeds Building Services	(6,258)	(8,380)	(2,122)
Special Contracts & Secc	7,049	6,681	(368)
Strategic Housing Partnership	1,983	1,822	(161)
Corporate Property Management	5,622	5,289	(333)
Business Support Centre	20,178	19,576	(602)
Commercial Services	1,701	1,708	7
Facilities Management	5,996	5,892	(104)
	78,387	72,881	(5,506)
Communities and Environment	(000)		000
Central Accounts Communities	(960) 5.536	0 5 225	960 (301)
Customer Access	5,526 20,464	5,225 19,230	(301) (1,234)
Elections, Licensing and Registration	20,464	(249)	(1,234) (726)
Benefits, Welfare and Poverty	2,705	2,069	(636)
Car Parking Services	(7,803)	(8,473)	(670)
Community Safety	1,917	1,439	(478)
Waste Management	34,537	33,014	(1,523)
Parks & Countryside	7,872	6,584	(1,288)
Environmental Action - City Centre	2,365	2,346	(19)
Environmental Health	1,689	1,542	(147)
Cleaner Communities	8,714	7,811	(903)
Strategic and Central Accounts	77,504	70,538	(6,966)
Strategic and Central accounts	(3,081)	(8,723)	(5,642)
	(3,081)	(8,723)	(5,642)
NET COST OF CITY COUNCIL SERVICES	499,828	492,668	(7,160)
Contribution to/(from) General Fund Reserves	(3,450)	0	3,450
NET REVENUE CHARGE	496,378	492,668	(3,710)

### Summary of 2017/18 budget by type of spending and income

		General Fund excluding Schools	Per Band D Property
		£000	£
Expendit	ure		
·	Employees	466,817	2,103
	Premises	51,682	233
	Supplies and services	10,367	47
	Transport	46,912	211
	Capital costs	19,025	86
	Transfer payments	296,934	1,338
	Payments to external service providers	378,402	1,705
		1,270,139	5,723
Income			
	Grants	(487,026)	(2,194)
	Rents	(15,124)	(68)
	Fees, charges & other income	(233,280)	(1,051)
		(735,430)	(3,314)
Net budg	get	534,709	2,409
	Contribution to/(from) IAS19 Pensions reserve	(41,168)	(185)
	Contribution to/(from) other earmarked reserves	(873)	(4)
	Contribution to/(from) General reserves	(0.0)	0
	2323, 23	(42,041)	(189)
Net reve	nue charge	492,668	2,220

Schools	HRA	Total	%
		Budget	of
		· ·	total
£000	£000	£000	
340,857	27,192	834,866	42
33,736	51,573	136,991	7
73,472	93,890	177,729	9
1,632	409	48,953	2
22,476	74,039	115,540	6
-	-	296,934	15
-	115	378,517	19
472,173	247,218	1,989,530	100
(431,951)	(21,385)	(940,362)	65
0	(215,956)	(231,080)	16
(40,991)	(7,892)	(282,163)	19
(472,942)	(245,233)	(1,453,605)	100
(769)	1,985	535,925	100
	(951)	(42,119)	
769	(1,034)	(1,138)	
	0	0	
769	(1,985)	(43,257)	
0	0	492,668	

Notes: The number of band D equivalent properties is

221,938

The total Individual Schools Budget (ISB) has been analysed at a subjective level in the above table. This provisional spend is based on previous expenditure and income pattern but will be subject to final determination by individual schools.

# Item 1

# Adults and Health

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Summary of budget by service (£000)

Budget Manager	Service	Total	9 ,		Managed Outside the	Total	
		2016/17	Spending	Income	Net	Service	2017/18
Chief Officer Health Partnerships	Health Partnerships	945	525	(260)	265	16	281
Chief Officer Access & Care Delivery	Access and Care	196,373	221,475	(33,899)	187,576	11,068	198,644
Chief Officer Commissioning	Strategic Commissioning	(12,872)	30,373	(35,228)	(4,855)	(669)	(5,524)
Chief Officer Resources and Strategy	Resources & Strategy	6,013	5,273	(589)	4,684	421	5,105
Chief Officer Access & Care Delivery	Provider Services	13,897	27,625	(7,765)	19,860	(6,577)	13,283
Chief Officer Access & Care Delivery	Leeds Safeguarding Adults Board	303	362	(193)	169	18	187
Director of Public Health	Public Health (Grant Funded)	(30)	45,564	(45,537)	27	(85)	(58)
Net Cost of Service		204,628	331,198	(123,472)	207,726	4,192	211,918
	Transfers to and from earmarked reserves	(2,883)	0	0	0	(1,489)	(1,489)
Net Revenue Charge		201,745	331,198	(123,472)	207,726	2,703	210,429

Direct Pay Costs	£000	Budget 2016/17	Budget 2017/18
Direct Pay Costs	Employees		
Agency And Temporary Staff National Insurance Contributions Superannuation Costs Other Pension Costs Other Pension Costs Other Pension Costs Training And Development 55,317 5,227 Other Pension Costs Training And Development 55,417 50,528  Premises Buildings Maintenance Grounds Maintenance 33 22  Buildings Maintenance 33 32 Cleaning And Workplace Refuse Building Security 33 33 22 Cleaning And Workplace Refuse Gas Electricity Cleaning And Workplace Refuse Gas Electricity Other Utilities Reris NNDR 1017 117 112 NNDR 1017 117 117 117 117 117 117 117 117 11		41,207	39,185
National Insurance Contributions         3,880         3,731         5,237         5,237         5,237         5,237         5,237         5,237         5,237         5,237         5,237         5,237         5,237         5,237         5,237         5,237         5,237         5,237         5,237         5,237         66         68         62         77         50,522         5		1,241	750
Superannuation Costs         5,317         5,237           Other Pension Costs         1,028         1,088           Other Employee Related Costs         78         66           Training And Development         565         468           5,3417         50,522           Premises         90         90           Buildings Maintenance         33         225           Building Security         38         3           Cleaning And Workplace Refuse         129         111           Gas         227         200           Electricity         272         26           Other Utilities         224         200           Rents         117         122           NNDR         302         244           Accommodation Charges         7         10           Premises Related Insurance         1,456         1,333           Supplies & Services         1,456         1,333           Supplies & Services         1,456         1,332           Supplies & Services         1,456         1,332           Supplies & Services         1,456         1,332           Insurance         1,456         1,332           Insurance			3,733
Other Pension Costs         1,028         1,098           Other Employee Related Costs         78         6           Training And Development         565         466           Premises         53,417         50,522           Premises         90         90           Buildings Maintenance         90         90           Grounds Maintenance         33         22           Buildings Security         38         33           Cleaning And Workplace Refuse         1129         111           Gas         227         200           Electricity         272         26           Other Utilities         224         200           Rents         117         122           NNDR         302         24*           Accommodation Charges         7         16           Premises Related Insurance         11,456         1,33*           Supplies & Services         11,456         1,33*           Materials and Equipment         88         8           Stationery and Postage         124         10*           Advertising         8         8           IT and telecommunications         48         8           Insurance			
Other Employee Related Costs         78         65         466           Training And Development         565         466           Premises         53,417         50,522           Buildings Maintenance         90         90           Building Security         33         22           Cleaning And Workplace Refuse         129         118           Gas         227         266           Electricity         272         266           Other Utilities         224         200           Rents         117         122           NNDR         302         244           Accommodation Charges         7         117         122           Premises Related Insurance         1,456         1,333           Supplies & Services         1,456         1,333           Supplies & Services         1,456         1,331           Supplies & Services         1,24         10           Advertising         8         6           Stationery and Postage         1,24 </td <td>·</td> <td></td> <td></td>	·		
Training And Development         565         466           ceremises         53,417         50,525           Premises         50,500         50,500           Buildings Maintenance         90         90           Grounds Maintenance         33         225           Building Security         38         32           Cleaning And Workplace Refuse         129         119         111           Gas         227         20         20           Electricity         272         26         22         20           Clearing And Workplace Refuse         224         200         20         40         20         20         26         224         200         20         41         22         20         26         21         20         26         22         20         26         21         20         20         24         200         20         24         200         20         24         200         20         24         200         20         24         200         20         24         200         20         24         20         20         24         20         20         20         20         20         20         20			64
Premises Buildings Maintenance	· ·		468
Premises         Buildings Maintenance         90         90           Grounds Maintenance         33         25           Building Security         38         33           Cleaning And Workplace Refuse         129         111           Cas         227         200           Electricity         272         26           Other Utilities         224         200           Rents         117         122           NNDR         302         24*           Accommodation Charges         7         11           Premises Related Insurance         17         22           Supplies & Services         7         11           Premises Related Insurance         117         12           Materials and Equipment         885         1,086           Stationery and Postage         885         1,086           Advertising         885         1,086           Insurance         124         100           Advertising         885         1,086           Insurance         114         111           Professional Services and Subscriptions         252         99           Grants and Contributions         551         555	Training / the Bereiopment		50,525
Grounds Maintenance       33       26         Building Security       38       3         Cleaning And Workplace Refuse       129       115         Gas       227       203         Electricity       272       26         Other Utilities       224       200         Rents       117       122         NNDR       302       24*         Accommodation Charges       7       11         Premises Related Insurance       17       26         Supplies & Services       117       22         Materials and Equipment       85       1,086         Stationery and Postage       124       10         Advertising       8       8         IT and telecommunications       482       49         Insurance       114       111         Professional Services and Subscriptions       252       99         Grants and Contributions       551       555         Catering Service       43       27         Waste Disposal and Landfill Tax       12       11         Allowances       21       18         Consultancy Services       510       72         Licences       53	Premises		
Building Security   38   34   34   34   34   34   34   34	Buildings Maintenance	90	90
Cleaning And Workplace Refuse         129         115           Gas         227         203           Electricity         272         266           Other Utilities         224         200           Rents         117         122           NNDR         302         244           Accommodation Charges         7         116           Premises Related Insurance         1,456         1,333           Supplies & Services         1,456         1,333           Supplies & Services         85         1,086           Materials and Equipment         885         1,086           Stationery and Postage         124         100           Advertising         8         6           Insurance         114         114           Insurance         114         114           Professional Services and Subscriptions         252         98           Grants and Contributions         551         55           Catering Service         43         22           Waste Disposal and Landfill Tax         12         12           Allowances         21         16           Consultancy Services         510         722           L	Grounds Maintenance	33	29
Cleaning And Workplace Refuse         129         115           Gas         227         203           Electricity         272         266           Other Utilities         224         200           Rents         117         122           NNDR         302         244           Accommodation Charges         7         116           Premises Related Insurance         1,456         1,333           Supplies & Services         1,456         1,333           Supplies & Services         85         1,086           Materials and Equipment         885         1,086           Stationery and Postage         124         100           Advertising         8         6           Insurance         114         114           Insurance         114         114           Professional Services and Subscriptions         252         98           Grants and Contributions         551         55           Catering Service         43         22           Waste Disposal and Landfill Tax         12         12           Allowances         21         16           Consultancy Services         510         722           L	Building Security	38	34
Gas         227         203           Electricity         272         26           Other Utilities         224         200           Rents         117         122           NNDR         302         244           Accommodation Charges         7         11           Premises Related Insurance         17         26           Supplies & Services         11,456         1,333           Supplies & Services         885         1,086           Materials and Equipment         885         1,086           Stationery and Postage         124         10           Advertising         8         6           IT and telecommunications         482         499           Insurance         114         116           Insurance         114         116           Grants and Contributions         252         99           Grants and Contributions         551         555           Catering Service         43         27           Waste Disposal and Landfill Tax         12         12           Allowances         21         11           Consultancy Services         510         72           Licences         5		129	119
Electricity	•		
Other Utilities         224         200           Rents         117         122           NNDR         302         244           Accommodation Charges         7         10           Premises Related Insurance         17         26           Supplies & Services         11456         1,333           Materials and Equipment         885         1,086           Stationery and Postage         124         10           Advertising         8         8           IT and telecommunications         482         495           Insurance         114         114           Professional Services and Subscriptions         252         99           Grants and Contributions         551         555           Catering Service         43         22           Waste Disposal and Landfill Tax         12         12           Allowances         21         18           Consultancy Services         101         66           Other Hired and Contracted Services         53         44           Licences         53         44           Publication and Promotion         93         117           PFI Unitary Charges         5,199         4,99			
Rents       117       122         NNDR       302       244         Accommodation Charges       7       117       26         Premises Related Insurance       117       26         Supplies & Services       1,456       1,338         Materials and Equipment       885       1,088         Stationery and Postage       124       100         Advertising       8       8         IT and telecommunications       482       498         Insurance       1114       1116         Professional Services and Subscriptions       252       96         Grants and Contributions       551       555         Catering Service       43       22         Waste Disposal and Landfill Tax       12       12         Allowances       21       18         Consultancy Services       101       60         Other Hired and Contracted Services       510       722         Licences       51       722         Licences       51       4         Publication and Promotion       93       117         PFI Unitary Charges       51,99       4,99         Miscellaneous       208       1,77      <	•		
NNDR       302       24'         Accommodation Charges       7       11         Premises Related Insurance       17       26'         Supplies & Services       1,456       1,33'         Supplies & Services       885       1,086         Materials and Equipment       885       1,086         Stationery and Postage       124       10'         Advertising       8       6         IT and telecommunications       482       499         Insurance       114       11t         Professional Services and Subscriptions       252       99         Grants and Contributions       252       99         Grants and Contributions       551       555         Catering Service       43       22'         Waste Disposal and Landfill Tax       12       12         Allowances       21       18         Consultancy Services       101       60         Other Hired and Contracted Services       510       722         Licences       53       4         Publication and Promotion       93       11'         PI Unitary Charges       5,199       4,99         Miscellaneous       208       17'     <			
Accommodation Charges Premises Related Insurance  17 26 17 26 11,456 1,335  Supplies & Services  Materials and Equipment 885 1,086 Stationery and Postage 124 100 Advertising 882 495 Insurance 114 116 Professional Services and Subscriptions 482 495 Insurance 114 116 Professional Services and Subscriptions 551 555 Catering Service 43 27 Waste Disposal and Landfill Tax 12 11 Allowances 101 16 Other Hired and Contracted Services 101 6 Other Hired and Contracted Services 101 6 Other Hired and Promotion 93 111 PFI Unitary Charges 5,199 4,995 Miscellaneous 5,199 4,995 Miscellaneous 5,199 4,995 Miscellaneous 6,656 8,633  Transport Vehicles And Plant Related Expenditure 6,9 37 Travel Allowances 1,070 947 Fuel 6,94 55 Private Hire 1,070 947 Fuel 6,94 55 Private Hire 1,070 947 Fuel 6,94 55 Private Hire 1,070 947 Fuel 6,95 37 Transport Related Insurance 4,24  **Insurance 1,070 947 **Insurance 1,070 94			
Premises Related Insurance         17         26           Supplies & Services         1,456         1,333           Materials and Equipment         885         1,086           Stationery and Postage         124         100           Advertising         8         8           IT and telecommunications         482         498           Insurance         114         114           Professional Services and Subscriptions         252         98           Grants and Contributions         551         557           Catering Service         43         27           Waste Disposal and Landfill Tax         12         11           Allowances         21         18           Consultancy Services         101         66           Other Hired and Contracted Services         101         66           Other Hired and Contracted Services         510         722           Licences         53         43           Publication and Promotion         93         117           PFI Unitary Charges         5,199         4,995           Miscellaneous         208         177           Vehicles And Plant Related Expenditure         69         37           Trave			
Supplies & Services       1,456       1,338         Materials and Equipment       885       1,086         Stationery and Postage       124       100         Advertising       8       6         IT and telecommunications       482       499         Insurance       1114       1116         Professional Services and Subscriptions       252       99         Grants and Contributions       551       555         Catering Service       43       27         Waste Disposal and Landfill Tax       12       12         Allowances       21       18         Consultancy Services       101       60         Other Hired and Contracted Services       510       722         Licences       510       722         Licences       53       45         Publication and Promotion       93       117         PFI Unitary Charges       5,199       4,998         Miscellaneous       208       177         Transport       Vehicles And Plant Related Expenditure       69       37         Travel Allowances       1,070       94         Full       64       51         Private Hire       13       2	•		
Supplies & Services       Materials and Equipment       885       1,086         Stationery and Postage       124       107         Advertising       8       8         IT and telecommunications       482       499         Insurance       1114       116         Professional Services and Subscriptions       252       99         Grants and Contributions       551       557         Catering Service       43       227         Waste Disposal and Landfill Tax       12       12         Allowances       21       18         Consultancy Services       101       60         Other Hired and Contracted Services       510       722         Licences       53       44         Publication and Promotion       93       117         PFI Unitary Charges       5,199       4,99         Miscellaneous       208       178         Irransport       Vehicles And Plant Related Expenditure       69       37         Travel Allowances       1,070       947         Fuel       64       57         Private Hire       13       2         Transport Related Insurance       4       4         Internal C	Premises Related Insurance		26
Materials and Equipment       885       1,086         Stationery and Postage       124       10°         Advertising       8       8         IT and telecommunications       482       498         Insurance       114       116         Professional Services and Subscriptions       252       98         Grants and Contributions       551       557         Catering Service       43       27         Waste Disposal and Landfill Tax       12       112         Allowances       21       18         Consultancy Services       101       60         Other Hired and Contracted Services       510       722         Licences       53       4         Publication and Promotion       93       117         PFI Unitary Charges       5,199       4,99         Miscellaneous       208       178         Transport       Vehicles And Plant Related Expenditure       69       37         Travel Allowances       1,070       947         Fuel       64       55         Private Hire       13       2         Transport Related Insurance       4       4         Internal Charges       7,939	Supplies & Santiage	1,450	1,335
Stationery and Postage       124       100         Advertising       8       8         IT and telecommunications       482       498         Insurance       1114       1114         Professional Services and Subscriptions       252       99         Grants and Contributions       551       557         Catering Service       43       27         Waste Disposal and Landfill Tax       12       12         Allowances       21       118         Consultancy Services       101       66         Other Hired and Contracted Services       510       722         Licences       53       45         Publication and Promotion       93       117         PFI Unitary Charges       5,199       4,995         Miscellaneous       5,199       4,995         Miscellaneous       208       177         Transport       Vehicles And Plant Related Expenditure       69       37         Travel Allowances       1,070       947         Fuel       64       55         Private Hire       13       2         Transport Related Insurance       4       4         Managed Recharges Frm Other Directorates		005	1.000
Advertising IT and telecommunications IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Catering Service Waste Disposal and Landfill Tax Allowances Waste Disposal and Landfill Tax Allowances Consultancy Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Transport Vehicles And Plant Related Expenditure Fuel Private Hire Transport Related Insurance  Managed Recharges Frm Other Directorates  Managed Recharges Frm Other			
IT and telecommunications			
Insurance       114       116         Professional Services and Subscriptions       252       98         Grants and Contributions       551       555         Catering Service       43       27         Waste Disposal and Landfill Tax       12       12         Allowances       21       18         Consultancy Services       101       66         Other Hired and Contracted Services       510       722         Licences       53       43         Publication and Promotion       93       117         PFI Unitary Charges       5,199       4,99         Miscellaneous       208       178         Transport       8,656       8,636         Vehicles And Plant Related Expenditure       69       37         Travel Allowances       1,070       947         Fuel       64       57         Private Hire       13       2         Transport Related Insurance       1,219       1,042         Internal Charges       7,939       9,340         Managed Recharges Frm Other Directorates       7,939       9,340	· · · · · · · · · · · · · · · · · · ·		8
Professional Services and Subscriptions       252       98         Grants and Contributions       551       557         Catering Service       43       27         Waste Disposal and Landfill Tax       12       12         Allowances       21       18         Consultancy Services       101       60         Other Hired and Contracted Services       510       722         Licences       53       43         Publication and Promotion       93       117         PFI Unitary Charges       5,199       4,99         Miscellaneous       208       178         Transport       8,656       8,638         Vehicles And Plant Related Expenditure       69       37         Travel Allowances       1,070       94         Fuel       64       51         Private Hire       13       22         Transport Related Insurance       4       4         Internal Charges       7,939       9,340         Managed Recharges Frm Other Directorates       7,939       9,340	IT and telecommunications		495
Grants and Contributions       551       557         Catering Service       43       27         Waste Disposal and Landfill Tax       12       12         Allowances       21       18         Consultancy Services       101       60         Other Hired and Contracted Services       510       722         Licences       53       43         Publication and Promotion       93       117         PFI Unitary Charges       5,199       4,999         Miscellaneous       208       178         Transport       8,656       8,638         Vehicles And Plant Related Expenditure       69       37         Travel Allowances       1,070       947         Fuel       64       56         Private Hire       13       2         Transport Related Insurance       4       4         Internal Charges       7,939       9,340         Managed Recharges Frm Other Directorates       7,939       9,340         Managed Recharges Frm Other Directorates       7,939       9,340	Insurance	114	116
Catering Service       43       27         Waste Disposal and Landfill Tax       12       12         Allowances       21       18         Consultancy Services       101       60         Other Hired and Contracted Services       510       722         Licences       53       43         Publication and Promotion       93       117         PFI Unitary Charges       5,199       4,999         Miscellaneous       208       178         Transport       8,656       8,638         Vehicles And Plant Related Expenditure       69       37         Travel Allowances       1,070       947         Fuel       64       51         Private Hire       13       2         Transport Related Insurance       4       4         Internal Charges       7,939       9,340         Managed Recharges Frm Other Directorates       7,939       9,340	Professional Services and Subscriptions	252	99
Waste Disposal and Landfill Tax       12       12         Allowances       21       18         Consultancy Services       101       60         Other Hired and Contracted Services       510       722         Licences       53       43         Publication and Promotion       93       117         PFI Unitary Charges       5,199       4,999         Miscellaneous       208       178         Vehicles And Plant Related Expenditure       69       37         Travel Allowances       1,070       947         Fuel       64       57         Private Hire       13       2         Transport Related Insurance       4       4         Internal Charges       7,939       9,340         Managed Recharges Frm Other Directorates       7,939       9,340	Grants and Contributions	551	557
Allowances 21 18 Consultancy Services 101 60 Other Hired and Contracted Services 510 722 Licences 53 43 Publication and Promotion 93 117 PFI Unitary Charges 5,199 4,999 Miscellaneous 208 178 Responsible And Plant Related Expenditure 69 37 Travel Allowances 10,070 947 Fuel 64 51 Private Hire 13 22 Transport Related Insurance 4 4 Internal Charges Managed Recharges Frm Other Directorates 6 7,939 9,340	Catering Service	43	27
Allowances	Waste Disposal and Landfill Tax	12	12
Other Hired and Contracted Services       510       722         Licences       53       43         Publication and Promotion       93       117         PFI Unitary Charges       5,199       4,999         Miscellaneous       208       178         Transport       8,656       8,636         Vehicles And Plant Related Expenditure       69       37         Travel Allowances       1,070       947         Fuel       64       51         Private Hire       13       2         Transport Related Insurance       4       4         Internal Charges       7,939       9,340         Managed Recharges Frm Other Directorates       7,939       9,340	Allowances	21	18
Other Hired and Contracted Services       510       722         Licences       53       43         Publication and Promotion       93       117         PFI Unitary Charges       5,199       4,999         Miscellaneous       208       178         Transport       8,656       8,636         Vehicles And Plant Related Expenditure       69       37         Travel Allowances       1,070       947         Fuel       64       51         Private Hire       13       2         Transport Related Insurance       4       4         Internal Charges       7,939       9,340         Managed Recharges Frm Other Directorates       7,939       9,340	Consultancy Services		60
Licences       53       43         Publication and Promotion       93       117         PFI Unitary Charges       5,199       4,999         Miscellaneous       208       178         Fransport       8,656       8,638         Vehicles And Plant Related Expenditure       69       37         Travel Allowances       1,070       947         Fuel       64       51         Private Hire       13       2         Transport Related Insurance       4       4         Internal Charges       4       4         Managed Recharges Frm Other Directorates       7,939       9,340         Managed Recharges Frm Other Directorates       7,939       9,340	·		722
Publication and Promotion       93       117         PFI Unitary Charges       5,199       4,995         Miscellaneous       208       178         8,656       8,638         Transport       69       37         Travel Allowances       1,070       947         Fuel       64       51         Private Hire       13       2         Transport Related Insurance       4       4         Internal Charges       7,939       9,340         Managed Recharges Frm Other Directorates       7,939       9,340         7,939       9,340			43
PFI Unitary Charges       5,199       4,999         Miscellaneous       208       178         Fransport       8,656       8,638         Vehicles And Plant Related Expenditure       69       37         Travel Allowances       1,070       947         Fuel       64       51         Private Hire       13       2         Transport Related Insurance       4       4         nternal Charges       1,219       1,042         Managed Recharges Frm Other Directorates       7,939       9,340         7,939       9,340			
Miscellaneous   208   178   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656   8,638   8,656			
Rectangle   Rect			
Transport       69       37         Travel Allowances       1,070       947         Fuel       64       51         Private Hire       13       2         Transport Related Insurance       4       4         Internal Charges       7,939       9,340         Managed Recharges Frm Other Directorates       7,939       9,340	Miscellatieous		
Vehicles And Plant Related Expenditure       69       37         Travel Allowances       1,070       947         Fuel       64       51         Private Hire       13       2         Transport Related Insurance       4       4         Internal Charges       7,939       9,340         Managed Recharges Frm Other Directorates       7,939       9,340	Transport	3,000	3,000
Travel Allowances       1,070       947         Fuel       64       51         Private Hire       13       2         Transport Related Insurance       4       4         Internal Charges       7,939       9,340         Managed Recharges Frm Other Directorates       7,939       9,340		69	37
Fuel       64       51         Private Hire       13       2         Transport Related Insurance       4       4         Internal Charges       7,219       1,042         Managed Recharges Frm Other Directorates       7,939       9,340         7,939       9,340			
Private Hire       13       2         Transport Related Insurance       4       4         Internal Charges       7,939       9,340         Managed Recharges Frm Other Directorates       7,939       9,340         7,939       9,340		1	
Transport Related Insurance       4       4       4       4       4       4       4       4       4       1,219       1,042			2
1,219 1,042  nternal Charges  Managed Recharges Frm Other Directorates  6  7,939 9,340  7,939 9,340			
nternal Charges Managed Recharges Frm Other Directorates  6 7,939 9,340 7,939 9,340	Transport Related Insurance		1 042
Managed Recharges Frm Other Directorates  6  7,939 9,340 7,939 9,340	Internal Charges	1,219	1,042
7,939 9,340	Managed Recharges Frm Other Directorates	7.939	9,340
	6		9,340
	Agency Payments		

	£000 Budget 2016/17	Budget 2017/18
Agency Payments		
Services provided by other organisations	21	1,400
Services provided by Voluntary Sector	25,519	25,183
Carers Fees and Allowances	45	45
Services provided by Health Authorities	997	856
Public Health Commissioned Services	30,091	29,764
Contributions to Partnerships	91,116	90,994
Fees to Carers	495	577
Day Care	165	133
Home Care	24,210	24,517
Sheltered Accommodation	1,929	1,752
Residential and Nursing Placements	67,940	69,116
Residential and Natsing Flacements	242,528	244,336
Transfer Payments	242,020	244,000
Direct Payments	12,080	14,844
Direct Fayments	12,080	14,844
Conital	12,060	14,044
Capital  Page (Page 1997) Capital (Page 1997)		00
RCCO (Revenue Contribution To Capital)	0	88
	0	88
Appropriations		
Transfers to/from Earmarked Reserves	(11,949)	1,049
	(11,949)	1,049
Managed Expenditure	315,347	331,198
Internal Income		
Income from other Directorates	(3,484)	(2,139)
Recharge Income from Capital	(200)	(332)
Charges to / from HRA	(693)	(693)
	(4,377)	(3,164)
Income - Grants	(,-,	(-, - ,
Government Grants	(48,439)	(47,345)
DCLG Grants	(4,671)	(7,971)
DOLO Granto	(53,110)	(55,316)
Income - Sales	(00,110)	(33,310)
Sale of Goods and Services	(956)	(913)
	(956)	(913)
Income - Charges		
Fees and charges	(474)	(573)
Contributions	(56,594)	(62,746)
Other income	(1,130)	(600)
Rents	(161)	(161)
	(58,359)	(64,079)
Managed Income	(116,802)	(123,472)
Net Managed Budget	198,545	207,726
Accounting Adjustments		
IAS 19 Pensions Costs	2,883	1,489
Transfers to/from Statutory Reserves	(2,883)	(1,489)
Capital Charges 7	3,620	3,085
	3,620	3,085

	£000	Budget 2016/17	Budget 2017/18
Central Recharges			
Corporate & Democratic Core Income		(421)	(382)
		(421)	(382)
Other Internal Adjustments			
Internal Reallocations Charges		22,880	32,951
Internal Reallocations Income		(22,880)	(32,951)
		0	0
Managed Outside the Service		3,200	2,703
Net Cost of Service		201,745	210,429

Budget Manager : Chief Officer Health Partnerships

Agency And Temporary Staff       0       40         National Insurance Contributions       29       25         Superannuation Costs       42       36         351       347         Supplies & Services         Materials and Equipment       1       1         Stationery and Postage       1       1         IT and telecommunications       0       2         Professional Services and Subscriptions       2       2         Allowances       0       0         Other Hired and Contracted Services       16       18         Publication and Promotion       1       2         Transport       20       26         Travel Allowances       2       4         Internal Charges       2       4         Managed Recharges Frm Other Directorates       41       46         Agency Payments       41       46         Services provided by other organisations       21       102	£000£	Budget 2016/17	Budget 2017/18
Agency And Temporary Staff         0         40           National Insurance Contributions         29         25           Superannuation Costs         351         347           Supplies & Services         351         347           Materials and Equipment         1         1         1           Stationery and Postage         1         1         1         1           IT and telecommunications         0	Employees		
National Insurance Contributions         29         52           Superannuation Costs         42         36           Supplies & Services         351         347           Materials and Equipment         1         1         1           Stationery and Postage         1         2         2         2         2         2         2         2         4         1         1         2         2         2         4         1         2         2         4         4         1         4 <td>Direct Pay Costs</td> <td>280</td> <td>246</td>	Direct Pay Costs	280	246
National Insurance Contributions         29         52           Superannuation Costs         42         36           Supplies & Services         351         347           Materials and Equipment         1         1         1           Stationery and Postage         1         2         2         2         2         2         2         2         4         1         1         2         2         2         4         1         2         2         4         4         1         4 <td>Agency And Temporary Staff</td> <td>0</td> <td>40</td>	Agency And Temporary Staff	0	40
Supplies & Services  Materials and Equipment Stationery and Postage 1 1 1 1 Stationery and Postage 1 1 1 1 IT and telecommunications Professional Services and Subscriptions Allowances Other Hired and Contracted Services Publication and Promotion 1 1 2 Transport Travel Allowances Other Hired and Contracted Services Publication and Promotion 1 1 2 Travel Allowances Other Hired and Contracted Services Publication and Promotion 1 1 2 Travel Allowances 2 4 Internal Charges Managed Recharges Frm Other Directorates 41 46 Agency Payments Services provided by other organisations Services provided by Voluntary Sector 696 0 Services provided by Voluntary Sector 7717 102 Appropriations Transfers to/from Earmarked Reserves (42) 0 Managed Expenditure 1,089 525 Internal Income Income - Charges Income - Charges Fees and charges (113) (190 Contributions (41) (40 Other income (177) 0 Services Provided By Other Other Directorates (178) (190 Contributions (179) 0 Services Provided By Other Other Directorates (179) 0 Services Provided By Other Other Directorates (179) 0 Services Provided By Other Other Directorates (170) 0 Services Provided By Other Other Directorates (171) 0 Services		29	25
Supplies & Services  Materials and Equipment Stationery and Postage IT and telecommunications Professional Services and Subscriptions Allowances Other Hired and Contracted Services Publication and Promotion Travel Allowances Travel Allowances  It and televanter and Equipment Travel Allowances Travel	Superannuation Costs	42	36
Materials and Equipment         1         2         4         1         2         2         2         4         1         2         2         4         1         2         2         4         4         1         4         2         4         4         1         4		351	347
Stationery and Postage         1         1           IT and telecommunications         0         2           Professional Services and Subscriptions         2         2           Allowances         0         0           Other Hired and Contracted Services         16         18           Publication and Promotion         1         2           Transport         20         26           Transport         2         4           Internal Charges         2         4           Managed Recharges Frm Other Directorates         41         46           Agency Payments         41         46           Services provided by voluntary Sector         696         0           Services provided by Voluntary Sector         696         0           Appropriations         21         102           Transfers to/from Earmarked Reserves         (42)         0           Managed Expenditure         1,089         525           Internal Income         (113)         (190           Income - Charges         (113)         (190           Fees and charges         0         (30           Contributions         (11)         (4           Other income         (			
Trand telecommunications   0   2   2   2   2   2   2   2   3   3   3		1	
Professional Services and Subscriptions         2         2         2         2         2         2         2         2         2         2         0         2         2         4         4         1         4		1	1
Allowances 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	IT and telecommunications	0	
Other Hired and Contracted Services         16         18           Publication and Promotion         1         2           20         26           20         26           Transport         2         4           Internal Charges         2         4           Managed Recharges Frm Other Directorates         41         46           Agency Payments         41         46           Services provided by other organisations         21         102           Services provided by Voluntary Sector         696         0           Appropriations         (42)         0           Transfers to/from Earmarked Reserves         (42)         0           Managed Expenditure         1,089         525           Internal Income         (113)         (190           Income from other Directorates         (113)         (190           Income - Charges         0         (33           Fees and charges         0         (33           Contributions         (113)         (190           Income - Charges         (177)         0           Fees and charges         0         (35           Contributions         (171)         (260 <t< td=""><td>Professional Services and Subscriptions</td><td>2</td><td>2</td></t<>	Professional Services and Subscriptions	2	2
Publication and Promotion         1         2           Transport         2         4           Travel Allowances         2         4           Internal Charges         41         46           Managed Recharges Frm Other Directorates         41         46           Agency Payments         21         102           Services provided by other organisations         21         102           Services provided by Voluntary Sector         696         0           Appropriations         717         102           Transfers to/from Earmarked Reserves         (42)         0           Managed Expenditure         1,089         525           Internal Income         (113)         (190           Income - Charges         (113)         (190           Fees and charges         0         (30           Contributions         (41)         (44           Other income         (17)         0           Managed Income         (171)         (260           Net Managed Budget         918         265           Accounting Adjustments         27         16           IAS 19 Pensions Costs         27         16           Managed Outside the Service <td< td=""><td>Allowances</td><td>0</td><td>0</td></td<>	Allowances	0	0
Transport       2       4         Travel Allowances       2       4         1cccccccccccccccccccccccccccccccccccc	Other Hired and Contracted Services	16	18
Travel Allowances       2       4         Internal Charges       2       4         Managed Recharges Frm Other Directorates       41       46         Agency Payments       21       102         Services provided by Other organisations       21       102         Services provided by Voluntary Sector       696       0         Appropriations       717       102         Appropriations       (42)       0         Transfers to/from Earmarked Reserves       (42)       0         Managed Expenditure       1,089       525         Internal Income       (113)       (190         Income - Charges       (113)       (190         Fees and charges       0       (30         Contributions       (41)       (40         Other income       (17)       0         Managed Income       (171)       (260         Net Managed Budget       918       265         Accounting Adjustments       27       16         IAS 19 Pensions Costs       27       16         Managed Outside the Service       27       16	Publication and Promotion	1	2
Travel Allowances         2         4           Internal Charges         41         46           Managed Recharges Frm Other Directorates         41         46           Agency Payments         21         102           Services provided by Voluntary Sector         696         0           Services provided by Voluntary Sector         696         0           Appropriations         717         102           Transfers to/from Earmarked Reserves         (42)         0           Managed Expenditure         1,089         525           Internal Income         (13)         (190           Income - Charges         (13)         (190           Fees and charges         0         (30           Contributions         (41)         (40           Other income         (17)         0           Managed Income         (171)         (260           Net Managed Budget         918         265           Accounting Adjustments         27         16           IAS 19 Pensions Costs         27         16           Managed Outside the Service         27         16		20	26
Internal Charges	·		
Internal Charges       41       46         Managed Recharges Frm Other Directorates       41       46         Agency Payments       21       102         Services provided by Other organisations       21       102         Services provided by Voluntary Sector       696       0         Appropriations       717       102         Appropriations       (42)       0         Transfers to/from Earmarked Reserves       (42)       0         Managed Expenditure       1,089       525         Internal Income       (113)       (190         Income from other Directorates       (113)       (190         Income - Charges       0       (30         Fees and charges       0       (30         Contributions       (41)       (40         Other income       (177)       0         (58)       (77         Managed Income       (171)       (260         Net Managed Budget       918       265         Accounting Adjustments       27       16         Managed Outside the Service       27       16	Travel Allowances		4
Managed Recharges Frm Other Directorates       41       46         Agency Payments       21       102         Services provided by other organisations       21       102         Services provided by Voluntary Sector       696       0         Appropriations       7117       102         Appropriations       (42)       0         Transfers to/from Earmarked Reserves       (42)       0         Managed Expenditure       1,089       525         Internal Income       (113)       (190         Income From other Directorates       (113)       (190         Income - Charges       0       (30         Fees and charges       0       (30         Contributions       (41)       (44         Other income       (177)       0         (58)       (70         Managed Income       (171)       (260         Net Managed Budget       918       265         Accounting Adjustments       27       16         Managed Outside the Service       27       16         Managed Outside the Service       27       16	Internal Charges		4
Agency Payments Services provided by other organisations Services provided by Voluntary Sector  Appropriations Transfers to/from Earmarked Reserves  (42) 0  Managed Expenditure  Income from other Directorates  Fees and charges Fees and charges Fees and charges Contributions Other income (117) 0  Managed Income (171)	-	41	46
Services provided by other organisations       21       102         Services provided by Voluntary Sector       696       0         Appropriations       717       102         Transfers to/from Earmarked Reserves       (42)       0         Managed Expenditure       1,089       525         Internal Income Income Income Income From other Directorates       (113)       (190         Income - Charges       0       (30         Fees and charges       0       (30         Contributions       (41)       (44         Other income       (17)       0         Managed Income       (171)       (260         Net Managed Budget       918       265         Accounting Adjustments       27       16         IAS 19 Pensions Costs       27       16         Managed Outside the Service       27       16	managea resonal ges r mir suits. Elisaterates		
Services provided by Voluntary Sector       696       0         Appropriations       717       102         Transfers to/from Earmarked Reserves       (42)       0         Managed Expenditure       1,089       525         Internal Income       (113)       (190         Income from other Directorates       (113)       (190         Income - Charges       0       (30         Fees and charges       0       (30         Contributions       (41)       (40         Other income       (17)       0         Managed Income       (171)       (260         Net Managed Budget       918       265         Accounting Adjustments       27       16         IAS 19 Pensions Costs       27       16         Managed Outside the Service       27       16	Agency Payments		
Appropriations Transfers to/from Earmarked Reserves  (42) 0 (42) 0 (42) 0  Managed Expenditure  Income from other Directorates  Income - Charges Fees and charges Contributions Other income (117) 0 (58) (70  Managed Income (171) (260  Net Managed Budget  Accounting Adjustments IAS 19 Pensions Costs  Managed Outside the Service  717 102 (42) 0 (42) 0 (42) 0 (42) 0 (42) 0 (42) 0 (42) 0 (41) (42) (58) (71) (58) (71) (58) (77) (58) (77) (58) (77) (58) (77) (58) (77) (58) (77) (58) (77) (58) (77) (68) (77) (78) (78) (78) (78) (78) (78) (78) (78)	Services provided by other organisations	21	102
Appropriations       (42)       0         Transfers to/from Earmarked Reserves       (42)       0         Managed Expenditure       1,089       525         Internal Income       (113)       (190         Income from other Directorates       (113)       (190         Income - Charges       0       (30         Fees and charges       0       (30         Contributions       (41)       (44)         Other income       (177)       0         (58)       (70         Managed Income       (171)       (260         Net Managed Budget       918       265         Accounting Adjustments       27       16         IAS 19 Pensions Costs       27       16         Managed Outside the Service       27       16	Services provided by Voluntary Sector		0
Transfers to/from Earmarked Reserves       (42)       0         (42)       0         (42)       0         (42)       0         (42)       0         (42)       0         (42)       0         (42)       0         (42)       0         (42)       0         (42)       0         (42)       0         (42)       0         (42)       0         (42)       0         (42)       0         (42)       0         (10)       1,089         525       (113)         (190       (113)         (190       (113)         (190       (113)         (190       (113)         (190       (113)         (190       (113)         (190       (113)         (190       (113)         (190       (113)         (190       (113)         (190       (100         (113)       (190         (113)       (190         (113)       (190         (113)       (100	Ammunicitiems	717	102
Managed Expenditure   1,089   525     Internal Income   Income from other Directorates   (113)   (190     Income - Charges   (113)   (190     Income - Charges   0   (30     Contributions   (41)   (40     Other income   (177)   0     (58)   (770     Managed Income   (171)   (260     Net Managed Budget   918   265     Accounting Adjustments   IAS 19 Pensions Costs   27   16     Managed Outside the Service		(42)	0
Managed Expenditure       1,089       525         Internal Income       (113)       (190)         Income from other Directorates       (113)       (190)         Income - Charges       Fees and charges       0       (30)         Contributions       (41)       (40)         Other income       (177)       0         Managed Income       (171)       (260)         Net Managed Budget       918       265         Accounting Adjustments       IAS 19 Pensions Costs       27       16         Managed Outside the Service       27       16	Transfers to/from Earmarked Reserves		
Internal Income       (113)       (190         Income from other Directorates       (113)       (190         Income - Charges       0       (30         Fees and charges       0       (30         Contributions       (41)       (40         Other income       (17)       0         (58)       (70         Managed Income       (171)       (260         Net Managed Budget       918       265         Accounting Adjustments       27       16         IAS 19 Pensions Costs       27       16         Managed Outside the Service       27       16			
Income from other Directorates		1,089	525
Contributions			
Income - Charges	Income from other Directorates	` '	•
Fees and charges       0       (30         Contributions       (41)       (40         Other income       (17)       0         Managed Income       (171)       (260         Net Managed Budget       918       265         Accounting Adjustments       27       16         IAS 19 Pensions Costs       27       16         Managed Outside the Service       27       16	laceure. Observes	(113)	(190
Contributions       (41)       (40)         Other income       (17)       0         (58)       (70)         Managed Income       (171)       (260)         Net Managed Budget       918       265         Accounting Adjustments       27       16         IAS 19 Pensions Costs       27       16         Managed Outside the Service       27       16	-	0	(30
Other income       (17)       0         (58)       (70         Managed Income       (171)       (260         Net Managed Budget       918       265         Accounting Adjustments       27       16         IAS 19 Pensions Costs       27       16         Managed Outside the Service       27       16	=		
Managed Income   (171)   (260)			
Managed Income         (171)         (260)           Net Managed Budget         918         265           Accounting Adjustments         27         16           IAS 19 Pensions Costs         27         16           Managed Outside the Service         27         16	Other income	, ,	
Net Managed Budget         918         265           Accounting Adjustments         27         16           IAS 19 Pensions Costs         27         16           Managed Outside the Service         27         16	Managad Income		
Accounting Adjustments  IAS 19 Pensions Costs  27 16  27 16  Managed Outside the Service  27 16	Managed income	(171)	(200
IAS 19 Pensions Costs       27       16         27       16         Managed Outside the Service       27       16	Net Managed Budget	918	265
IAS 19 Pensions Costs       27       16         27       16         Managed Outside the Service       27       16	Accounting Adjustments		
Managed Outside the Service 27 16		27	16
Managed Outside the Service 27 16			
	Managed Outside the Service		

2000	Budget	Budge
0003	2016/17	2017/1
Employees		
Direct Pay Costs	11,570	11,24
Agency And Temporary Staff	370	37
National Insurance Contributions	1,291	1,14
Superannuation Costs	1,615	1,62
Other Pension Costs	80	9
Other Employee Related Costs	2	_
Training And Development	18	1
Training / the Bovolopinone	14,946	14,50
Premises		
Buildings Maintenance	21	2
Grounds Maintenance	3	
Building Security	11	1
Cleaning And Workplace Refuse	17	1
Gas	32	3
Electricity	29	4
Other Utilities	36	4
Rents	54	2
NNDR	97	4
	301	26
Supplies & Services		
Materials and Equipment	11	20
Stationery and Postage	5	•
IT and telecommunications	50	į.
Professional Services and Subscriptions	1	
Grants and Contributions	233	23
Waste Disposal and Landfill Tax	0	
Allowances	1	
Other Hired and Contracted Services	43	1:
Licences	1	
PFI Unitary Charges	5,199	3,3
The state of the second	5,544	4,0
ransport	,	,
Vehicles And Plant Related Expenditure	4	
Travel Allowances	372	3
Private Hire	2	
	378	3
nternal Charges		
Managed Recharges Frm Other Directorates	4,806	5,6
Anna ay Daywa anta	4,806	5,6
Agency Payments	776	1.20
Services provided by Voluntary Sector		1,29
Carers Fees and Allowances	45	7
Services provided by Health Authorities	780	78
Contributions to Partnerships	86,684	86,50
Day Care	165	13
Home Care	23,081	23,23
Sheltered Accommodation 10	1,929	1,7
Residential and Nursing Placements	66,823	68,0
	180,281	181,8

£000£	Budget 2016/17	Budget 2017/18
Transfer Payments		
Direct Payments	12,080	14,844
	12,080	14,844
Managed Expenditure	218,337	221,475
Internal Income		
Income from other Directorates	(525)	(249
	(525)	(249
Income - Grants		
Government Grants	(752)	(808)
DCLG Grants	(4,671)	(3,131
	(5,422)	(3,939
Income - Charges		
Fees and charges	(339)	(394
Contributions	(28,531)	(28,905
Other income	(771)	(412
Rents	(1)	0
	(29,642)	(29,712
Managed Income	(35,589)	(33,899
Net Managed Budget	182,747	187,576
Accounting Adjustments		
IAS 19 Pensions Costs	1,075	641
Capital Charges	801	468
	1,877	1,109
Other Internal Adjustments	,-	
Internal Reallocations Charges	21,158	31,108
Internal Reallocations Income	(9,409)	(21,149
	11,749	9,959
Managed Outside the Service	13,626	11,068

Budget Manager : Chief Officer Commissioning

£000£	Budget 2016/17	Budget 2017/1
Employees		
Direct Pay Costs	4,034	4,183
National Insurance Contributions	425	446
Superannuation Costs	577	640
Other Pension Costs	47	72
		(
Other Employee Related Costs	0	
Training And Development	5,112	5,54 <sup>-</sup>
Premises	5,112	5,54
Building Security	1	
Gas	6	(
Electricity	4	;
Other Utilities	1	2
	·	
Rents	47	64
NNDR	16	1
Cumpling & Comings	75	9
Supplies & Services		,
Materials and Equipment	8	;
Stationery and Postage	3	;
IT and telecommunications	40	5
Insurance	0	(
Professional Services and Subscriptions	137	23
Grants and Contributions	308	29
Waste Disposal and Landfill Tax	12	1:
Allowances	1	(
Consultancy Services	91	(
Other Hired and Contracted Services	224	22
Licences	0	
Miscellaneous	0	2
	825	64
Transport		
Travel Allowances	22	1
Private Hire	0	
	23	1
nternal Charges		
Managed Recharges Frm Other Directorates	859	84
	859	84
Agency Payments		
Services provided by other organisations	0	1,29
Services provided by Voluntary Sector	12,200	12,95
Services provided by Health Authorities	217	7
Contributions to Partnerships	4,433	4,43
Home Care	1,129	1,27
Residential and Nursing Placements	1,117	1,09
	19,096	21,14
Appropriations		
Transfers to/from Earmarked Reserves	(11,407)	2,10
12	(11,407)	2,10
Managed Expenditure	14,583	30,37

Budget Manager : Chief Officer Commissioning

£000	Budget 2016/17	Budget 2017/18
	2010/11	2017/10
Internal Income	(2.22.1)	
Income from other Directorates	(2,831)	(1,676
Charges to / from HRA	(266)	(266
	(3,097)	(1,942
Income - Grants		
Government Grants	(1,058)	(1,056
DCLG Grants	0	(3,300
	(1,058)	(4,356
Income - Sales		
Sale of Goods and Services	(873)	(842
	(873)	(842
Income - Charges		
Fees and charges	(1)	C
Contributions	(21,176)	(27,91
Other income	(10)	(10
Rents	(160)	(160
	(21,347)	(28,088
Managed Income	(26,374)	(35,228
Net Managed Budget	(11,791)	(4,855
Accounting Adjustments		
IAS 19 Pensions Costs	322	216
Capital Charges	731	1,243
	1,053	1,459
Central Recharges	1,000	1,100
Corporate & Democratic Core Income	(45)	(46
Corporate a Bomostatio Coro moonio		· .
	(45)	(4)
Other Internal Adjustments	(2.222)	/a.a.
Internal Reallocations Income	(2,090)	(2,08
	(2,090)	(2,08
Managed Outside the Service	(1,081)	(669
Net Cost of Service	(12,872)	(5,524

Budget Manager : Chief Officer Resources and Strategy

Resources & Strategy	Budget	Budge
0003	2016/17	2017/1
Employees		
Direct Pay Costs	2,756	2,99
National Insurance Contributions	293	29
Superannuation Costs	345	34
Other Pension Costs	103	8
Other Employee Related Costs	70	5
Training And Development	485	22
Talling Fine 2010 opinion	4,053	3,98
Premises		
Cleaning And Workplace Refuse	0	
Premises Related Insurance	17	2
Described & Complete	17	2
Supplies & Services	50	4.2
Materials and Equipment	52	11
Stationery and Postage	53	į
Advertising	1	
IT and telecommunications	204	13
Insurance	112	1
Professional Services and Subscriptions	74	6
Allowances	0	
Consultancy Services	10	(
Other Hired and Contracted Services	145	28
Licences	0	
Publication and Promotion	80	10
Miscellaneous	30	
The same and	760	93
ransport Travel Allowances	28	,
		4
Private Hire	10	
Transport Related Insurance	42	•
nternal Charges	42	•
Managed Recharges Frm Other Directorates	758	29
managou resinaligos rimi suloi silostoratos	758	29
Managed Expenditure	5,631	5,2
nternal Income	3,001	5,2
Recharge Income from Capital	0	(1:
Toomalgo moomo mom oupital	0	(1:
ncome - Sales		
Sale of Goods and Services	(30)	(;
ncome - Charges	(30)	(;
Fees and charges	(84)	/(
Contributions	1 ' '	(9)
	(68)	(2:
Other income	(201)	(1)
Janagad Income	(352)	(4:
Managed Income 14	(382)	(58
Net Managed Budget	5,249	4,68

Budget Manager : Chief Officer Resources and Strategy

Resources & Strategy			
	£000	Budget 2016/17	Budget 2017/18
Accounting Adjustments			
IAS 19 Pensions Costs		154	74
Capital Charges		834	537
		988	610
Central Recharges			
Corporate & Democratic Core Income		(225)	(189
		(225)	(189)
Managed Outside the Service		763	421
Net Cost of Service		6,013	5,105

0003	Budget 2016/17	Budget 2017/1
Employees		
Direct Pay Costs	18,926	17,417
Agency And Temporary Staff	871	340
National Insurance Contributions	1,547	1,482
Superannuation Costs	2,531	2,40
Other Pension Costs	532	610
Other Employee Related Costs	5	4
Training And Development	10	!
	24,422	22,26
Premises	,	
Buildings Maintenance	69	6
Grounds Maintenance	30	2
Building Security	27	2:
Cleaning And Workplace Refuse	111	9
Gas	189	16
Electricity	240	21:
Other Utilities	186	15
Rents	16	1
NNDR	189	18
Accommodation Charges	0	10
Accommodation charges	1,056	94
Supplies & Services	1,000	
Materials and Equipment	758	67
Stationery and Postage	55	2
Advertising	6	_
IT and telecommunications	141	19
Professional Services and Subscriptions	0	10
Catering Service	43	2
Allowances	18	1
Other Hired and Contracted Services	30	4
Licences	52	4
Publication and Promotion	3	4.05
PFI Unitary Charges	0	1,65
Miscellaneous	178	15
Francourt	1,284	2,83
Transport Vehicles And Blant Belated Expanditure	GE	3
Vehicles And Plant Related Expenditure Travel Allowances	65	
Fuel	603 64	47
ruei	732	56 56
nternal Charges	132	
nternal Charges  Managed Recharges Frm Other Directorates	340	43
managed Nechaiges i iiii Other Directorates	340	43
Agency Payments	340	43
Services provided by Voluntary Sector	8	
Fees to Carers	495	57
i ees to datets	503	58
Managed Formed there		
Managed Expenditure 16	28,336	27,62

Provider Services £000	Budget 2016/17	Budget 2017/18
	2010/17	2017/10
Internal Income		
Income from other Directorates	(15)	(15
Recharge Income from Capital	(200)	(200
Charges to / from HRA	(427)	(427
	(642)	(642
Income - Grants		
DCLG Grants	0	(1,540
	0	(1,540
Income - Sales	(50)	(44
Sale of Goods and Services	(53)	(41
Income - Charges	(53)	(41
Fees and charges	(50)	(58
Contributions	(6,333)	(5,444
Other income	(131)	(3,444
Rents	0	0
Tene	(6,514)	(5,542
Managed Income	(7,209)	(7,765
Wallaged Income	(1,200)	(1,100
Net Managed Budget	21,127	19,860
Accounting Adjustments		
IAS 19 Pensions Costs	1,175	462
Capital Charges	1,254	837
	2,429	1,300
Other Internal Adjustments	_,	.,500
Internal Reallocations Charges	1,722	1,843
Internal Reallocations Income	(11,381)	(9,719
	(9,659)	(7,876
Managed Outside the Service	(7,230)	(6,577
Net Cost of Service	13,897	13,283

0003	Budget 2016/17	Budget 2017/18
Employees		
Direct Pay Costs	385	253
National Insurance Contributions	41	26
Superannuation Costs	56	40
Training And Development	3	3
	485	322
Supplies & Services		
Materials and Equipment	2	2
Stationery and Postage	1	1
Advertising	2	2
IT and telecommunications	5	5
Professional Services and Subscriptions	2	2
Allowances	0	0
Other Hired and Contracted Services	27	27
Townsel	38	38
Transport		0
Travel Allowances	2	2
	2	2
Managed Expenditure	526	362
Income - Charges		
Contributions	(259)	(167
Other income	0	(26
	(259)	(193
Managed Income	(259)	(193
Net Managed Budget	267	169
Accounting Adjustments		
IAS 19 Pensions Costs	36	18
	36	18
Managed Outside the Service	36	18
Net Cost of Service	303	187

Budget Manager : Director of Public Health

0003	Budget 2016/17	Budget 2017/18
Employees		
Direct Pay Costs	3,256	2,848
National Insurance Contributions	353	314
Superannuation Costs	151	139
Other Pension Costs	266	237
Other Employee Related Costs	0	1
Training And Development	20	15
·	4,047	3,554
Premises		
Accommodation Charges	7	7
	7	7
Supplies & Services		
Materials and Equipment	54	34
Stationery and Postage	6	5
IT and telecommunications	41	50
Insurance	1	1
Professional Services and Subscriptions	37	2
Grants and Contributions	10	35
Allowances	1	1
Other Hired and Contracted Services	26	11
Publication and Promotion	9	9
	184	147
Transport		
Travel Allowances	40	34
Internal Charges	10	
Managed Recharges Frm Other Directorates	1,134	2,094
	1,134	2,094
Agency Payments		
Services provided by Voluntary Sector	11,840	10,926
Public Health Commissioned Services	30,091	29,764
	41,931	40,690
Capital		
RCCO (Revenue Contribution To Capital)	0	88
Appropriations	0	88
Transfers to/from Earmarked Reserves	(500)	(1,051
	(500)	(1,051
Managed Expenditure	46,844	45,564
Internal Income		
Income from other Directorates	0	(9)
	0	(9)
Income - Grants		
Government Grants	(46,630)	(45,481
Income - Charges	(46,630)	(45,481
Contributions	(187)	(47)
Contributions 19	(107)	(7/

Budget Manager : Director of Public Health

מנו	000	Budget	Budget
Σί	100	2016/17	2017/18
Managed Income		(46,817)	(45,537
Net Managed Budget		27	27
Accounting Adjustments			
IAS 19 Pensions Costs		94	63
		94	63
Central Recharges			
Corporate & Democratic Core Income		(151)	(148
		(151)	(148
Managed Outside the Service		(57)	(85
Net Cost of Service		(30)	(58

## Item 2

# Children and Families

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Summary of budget by service (£000)

Budget Manager	Service	Total	Managed by the Service		Managed Outside the	Total	
		2016/17	Spending	Income	Net	Service	2017/18
Chief Officer Partnerships	Partnerships	66,789	40,891	(14,072)	26,819	14,271	41,090
Head of Service Learning Improvement	Learning, Skills & Universal Services	3,415	71,005	(67,907)	3,098	138	3,236
Deputy Director Safeguarding, Specialist, Targeted Services	Safeguarding, Targeted & Specialist	90,349	159,001	(75,481)	83,520	3,303	86,823
Chief Officer Partnerships	Central Overheads	(3,885)	9,554	(7,735)	1,819	(975)	844
Net Cost of Service		156,667	280,451	(165,195)	115,256	16,737	131,993
	Transfers to and from earmarked reserves	(4,682)	0	0	0	(2,698)	(2,698)
Net Revenue Charge		151,986	280,451	(165,195)	115,256	14,040	129,296

£000	Budget 2016/17	Budget 2017/18
Employees		
Direct Pay Costs	61,594	67,184
Agency And Temporary Staff	1,628	753
National Insurance Contributions	7,379	6,607
Superannuation Costs	9,212	9,940
Other Pension Costs	7,381	7,231
Other Employee Related Costs	184	106
Training And Development	426	455
Premises	87,804	92,277
Buildings Maintenance	154	116
Grounds Maintenance	30	26
	58	56
Building Security		
Cleaning And Workplace Refuse	143	98
Gas	302	272
Electricity	366	370
Other Utilities	213	129
Rents	189	169
NNDR	767	715
Accommodation Charges	77	55
Premises Related Insurance	15	27
	2,314	2,034
Supplies & Services		
Materials and Equipment	1,094	1,155
Stationery and Postage	118	104
Advertising	107	116
IT and telecommunications	1,078	763
Insurance	174	255
Professional Services and Subscriptions	832	821
Grants and Contributions	18	12
Catering Service	898	800
Waste Disposal and Landfill Tax	2	0
Allowances	177	217
Consultancy Services	90	120
Security Services	136	105
Other Hired and Contracted Services	861	1,437
Licences	650	751
Publication and Promotion	42	42
PFI Unitary Charges	51,156	51,536
Miscellaneous	5	3
	57,437	58,237
Transport	- ,	
Vehicles And Plant Related Expenditure	108	109
Travel Allowances	1,735	1,768
Fuel	43	32
Private Hire	7,667	10,470
Transport Related Insurance	28	15
	9,580	12,394
Internal Charges	3,000	,
Managed Recharges Frm Other Directorates	26,876	25,150
Distributed Grants	9,533	5,180

£000	Budget 2016/17	Budget 2017/18
Internal Charges	20,400	20.220
Agency Payments	36,409	30,330
Services provided by other organisations	20,104	23,743
Services provided by Voluntary Sector	8,038	7,433
General External Residential Placements	7,002	8,930
Independent Fostering Agencies	7,613	6,649
Carers Fees and Allowances	23,471	25,464
Public Health Commissioned Services	75	36
Supported Living	1,300	1,834
Former joint committee residual costs	0	2,898
Contributions to Partnerships	220	2,090
·	30	30
Day Care		
Special Educational Needs Placements	4,726 72,579	4,726 81,964
Transfer Payments	12,010	
Young People's Allowances	1,994	2,162
Direct Payments	1,201	1,225
	3,194	3,387
Appropriations  Transfers to/from Earmarked Reserves	(3.091)	(172)
Transiers to/iron Earmarked Reserves	(3,981)	(172) (172)
Managed Expenditure	265,337	280,451
	200,007	200, 101
Internal Income	(00.450)	(04.004)
Income from other Directorates	(22,152)	(24,934)
Recharge Income from Capital	(430)	(300)
Charges to / from HRA	(1,159)	(1,175)
Redistribution of grants income	(5,573)	(6,458)
Incomo Cronto	(29,314)	(32,867)
Income - Grants	(60.474)	(66.040)
Government Grants	(68,171)	(66,212)
DCLG Grants	(33,481)	(34,039)
Income - Sales	(101,651)	(100,251)
Sale of Goods and Services	(285)	(313)
	(285)	(313)
Income - Charges	` /	( - /
Fees and charges	(17,480)	(17,776)
Contributions	(5,981)	(12,581)
Other income	(632)	(999)
Rents	(398)	(408)
	(24,491)	(31,763)
Income - Other		
Interest and Dividends	(1)	(2)
	(1)	(2)
Managed Income	(155,743)	(165,195)
Net Managed Budget	109,594	115,256

	£000	Budget 2016/17	Budget 2017/18
Accounting Adjustments			
IAS 19 Pensions Costs		4,659	2,698
Transfers to/from Statutory Reserves		(4,682)	(2,698)
Capital Charges		42,930	14,522
		42,907	14,522
Central Recharges			
Corporate & Democratic Core Income		(515)	(482)
		(515)	(482)
Managed Outside the Service		42,392	14,040
Net Cost of Service		151,986	129,296

Budget Manager : Chief Officer Partnerships

000£	Budget 2016/17	Budge 2017/1
Employees		
Direct Pay Costs	10,015	10,26
Agency And Temporary Staff	346	12
National Insurance Contributions	1,273	1,06
Superannuation Costs	1,480	1,51
Other Pension Costs	182	16
Other Employee Related Costs	6	:
Training And Development	284	34
Premises	13,585	13,48
Buildings Maintenance	9	
Grounds Maintenance	5	
Building Security	3	
	59	1
Cleaning And Workplace Refuse Gas	29	1
	32	2
Electricity Other Utilities	9	2
NNDR	31	1
NNDR	178	8
Supplies & Services		
Materials and Equipment	227	2
Stationery and Postage	33	
IT and telecommunications	837	58
Insurance	8	
Professional Services and Subscriptions	86	7
Allowances	12	1
Consultancy Services	60	5
Other Hired and Contracted Services	109	g
Licences	8	
Publication and Promotion	22	2
PFI Unitary Charges	495	5′
Miscellaneous	0	
ransport	1,897	1,56
Vehicles And Plant Related Expenditure	10	1
Travel Allowances	166	15
Fuel	3	
Private Hire	7,666	10,46
	7,844	10,63
nternal Charges  Managed Becharges Frm Other Directorates	6 955	6.03
Managed Recharges Frm Other Directorates	6,855 6,855	6,93 6,93
agency Payments	3,000	0,50
Services provided by other organisations	338	33
Services provided by Voluntary Sector	1,943	1,66
Public Health Commissioned Services	33	
Contributions to Partnerships	220	22
Special Educational Needs Placements 27	4,726	4,72
	7,260	6,94

Budget Manager : Chief Officer Partnerships

Partnerships		
£000£	Budget 2016/17	Budget 2017/18
Transfer Payments		
Young People's Allowances	6	7
Direct Payments	1,201	1,225
	1,207	1,232
Managed Expenditure	38,826	40,891
Internal Income		
Income from other Directorates	(1,140)	(1,430)
	(1,140)	(1,430)
Income - Grants		
Government Grants	(11,425)	(11,386)
DCLG Grants	(344)	(344)
	(11,769)	(11,730)
Income - Sales		
Sale of Goods and Services	(9)	(3)
	(9)	(3)
Income - Charges	(4.000)	(0.40)
Fees and charges	(1,222)	(642)
Contributions	(155)	(132)
Other income	(5)	(135) (909)
	(1,382)	
Managed Income	(14,300)	(14,072)
Net Managed Budget	24,527	26,819
Accounting Adjustments		
IAS 19 Pensions Costs	933	415
Capital Charges	41,329	13,856
	42,263	14,271
Managed Outside the Service	42,263	14,271
Net Cost of Service	66,789	41,090
INCL COSLOI SCIVICE	00,709	41,090

Budget Manager : Head of Service Learning Improvement

	£000	Budget 2016/17	Budget 2017/18
Employees			
Direct Pay Costs		7,060	7,504
National Insurance Contributions		905	746
Superannuation Costs		1,417	1,277
Other Pension Costs		237	230
Other Employee Related Costs		2	8
Training And Development		4	3
		9,624	9,767
Premises			
Buildings Maintenance		10	2
Grounds Maintenance		8	7
Building Security		5	2
Cleaning And Workplace Refuse		1	1
Gas		13	10
Electricity		18	9
Other Utilities		84	4
Rents		149	84
NNDR		32	25
Premises Related Insurance		12	16
		332	160
Supplies & Services			
Materials and Equipment		227	280
Stationery and Postage		11	35
Advertising		25	19
IT and telecommunications		44	43
Insurance		18	25
Professional Services and Subscriptions		285	292
Grants and Contributions		15	10
Allowances		1	0
Other Hired and Contracted Services		448	475
Licences		512	524
Publication and Promotion		12	12
PFI Unitary Charges		50,661	51,024
Miscellaneous		3	3
		52,261	52,740
Transport			
Vehicles And Plant Related Expenditure		8	8
Travel Allowances		172	123
Fuel		33	23
Transport Related Insurance		5	2
		218	156
Internal Charges		<b>-</b> 000	
Managed Recharges Frm Other Directorates		7,982	6,896
Distributed Grants		5,204	0 000
Aganay Daymenta		13,186	6,896
Agency Payments		983	1,046
Services provided by other organisations		983	1,046
29 Transfer Payments		903	1,040
Young People's Allowances		1	1

Budget Manager : Head of Service Learning Improvement

£000£	Budget 2016/17	Budget 2017/18
Transfer Payments		
	1	1
Appropriations		
Transfers to/from Earmarked Reserves	108	238
	108	238
Managed Expenditure	76,713	71,005
Internal Income		
Income from other Directorates	(17,281)	(17,606
Recharge Income from Capital	(430)	(300
Redistribution of grants income	(729)	(758
	(18,440)	(18,664
Income - Grants		
Government Grants	(16,133)	(9,486
DCLG Grants	(30,959)	(30,95
	(47,092)	(40,44
Income - Sales		
Sale of Goods and Services	(275)	(307
	(275)	(307
Income - Charges	(0.044)	<b>(7.04)</b>
Fees and charges	(6,841)	(7,218
Contributions	(976)	(1,24
Other income	(29)	(29,49)
Income - Other	(7,846)	(8,48
Interest and Dividends	(1)	(2
	(1)	(2
Managed Income	(73,655)	(67,90
Net Managed Budget	3,058	3,098
		<u>.</u>
Accounting Adjustments		
IAS 19 Pensions Costs	356	138
Capital Charges	1	•
	356	13
Managed Outside the Service	356	13

Budget Manager : Deputy Director Safeguarding, Specialist, Targeted Services

	£000	Budget 2016/17	Budget 2017/18
Employees			
Direct Pay Costs		44,519	49,078
Agency And Temporary Staff		1,282	631
National Insurance Contributions		5,202	4,793
Superannuation Costs		6,315	6,950
Other Pension Costs		455	415
Other Employee Related Costs		176	96
Training And Development		138	106
ggg		58,087	62,069
Premises			,
Buildings Maintenance		135	105
Grounds Maintenance		16	18
Building Security		50	51
Cleaning And Workplace Refuse		84	83
Gas		259	248
Electricity		316	338
Other Utilities		119	119
Rents		41	86
NNDR		704	673
Accommodation Charges		77	5
Premises Related Insurance		4	1 <sup>-</sup>
Terrises related insurance		1,804	1,78
Supplies & Services		1,001	.,. 0
Materials and Equipment		640	66
Stationery and Postage		74	73
Advertising		82	98
IT and telecommunications		197	14
Insurance		148	22
Professional Services and Subscriptions		461	45
Grants and Contributions		3	
Catering Service		898	80
Waste Disposal and Landfill Tax		2	(
Allowances		164	20
Consultancy Services		30	70
Security Services		136	10
Other Hired and Contracted Services		305	86
Licences		131	21
Publication and Promotion		7	;
Miscellaneous		2	(
		3,279	3,93
ransport			
Vehicles And Plant Related Expenditure		90	9
Travel Allowances		1,397	1,49
Fuel		7	(
Private Hire		1	4
Transport Related Insurance		23	1
		1,518	1,60
nternal Charges 31			
Managed Recharges Frm Other Directorates		9,448	8,72
Distributed Grants		4,329	5,18

Budget Manager : Deputy Director Safeguarding, Specialist, Targeted Services

Safeguarding, Targeted & Specialist £000	Budget 2016/17	Budge 2017/1
Internal Charges		
miorial orialigos	13,777	13,90
Agency Payments		<u> </u>
Services provided by other organisations	18,484	22,06
Services provided by Voluntary Sector	6,095	5,76
General External Residential Placements	7,002	8,93
Independent Fostering Agencies	7,613	6,64
Carers Fees and Allowances	23,471	25,46
Public Health Commissioned Services	42	3
Supported Living	1,300	1,83
Former joint committee residual costs	0	2,89
Day Care	30	3
	64,036	73,67
Transfer Payments		
Young People's Allowances	1,986	2,15
	1,986	2,15
Appropriations		
Transfers to/from Earmarked Reserves	(3,799)	(12
	(3,799)	(12
Managed Expenditure	140,689	159,00
nternal Income		
Income from other Directorates	(2,742)	(4,9
Charges to / from HRA	(1,159)	(1,1
Redistribution of grants income	(4,844)	(5,7)
Todaes in a silver or grains in come	(8,745)	(11,7
ncome - Grants		•
Government Grants	(29,548)	(38,5
DCLG Grants	(2,178)	(2,7
	(31,726)	(41,3
ncome - Sales		
Sale of Goods and Services	(1)	
	(1)	
ncome - Charges		
Fees and charges	(9,418)	(9,9
Contributions	(4,850)	(11,2
Other income	(598)	(83
Rents	(398)	(4)
	(15,263)	(22,3
Managed Income	(55,735)	(75,4
Net Managed Budget	84,954	83,52
Accounting Adjustments		
IAS 19 Pensions Costs	3,795	2,63
Capital Charges	1,600	66
	5,395	3,30
Managed Outside the Service 32	5,395	3,30
wantaged edicate the convice		
Net Cost of Service	90,349	86,8

### **Children and Families**

Budget Manager : Chief Officer Partnerships

£000£	Budget 2016/17	Budget 2017/18
Employees		
Direct Pay Costs	0	334
Superannuation Costs	0	199
Other Pension Costs	6,508	6,420
	6,508	6,953
Internal Charges		
Managed Recharges Frm Other Directorates	2,591	2,592
	2,591	2,592
Agency Payments		
Services provided by other organisations	300	300
	300	300
Appropriations		
Transfers to/from Earmarked Reserves	(290)	(290
	(290)	(290
Managed Expenditure	9,109	9,554
Internal Income		
Income from other Directorates	(989)	(989
	(989)	(989
Income - Grants		
Government Grants	(11,064)	(6,746
	(11,064)	(6,746
Managed Income	(12,053)	(7,735
Net Managed Budget	(2,944)	1,819
Accounting Adjustments		
IAS 19 Pensions Costs	(425)	(493
IAO 10 1 GIBIOTIS GOSES	`	
	(425)	(493
Central Recharges	(545)	/400
Corporate & Democratic Core Income	(515)	(482
	(515)	(482
Managed Outside the Service	(941)	(975
Net Cost of Service	(3,885)	844

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# Item 3

# City Development

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Summary of budget by service (£000)

Budget Manager	Service	Total	Managed by the Service			Managed Outside the	Total 2017/18
		2016/17	Spending	Income	Net	Service	2017/10
Chief Planning Officer	Planning And Sustainable Development	3,113	8,691	(6,283)	2,409	179	2,588
Chief Officer for Regeneration & Economic Development	Economic Development	1,244	5,286	(4,727)	560	374	934
Chief Officer for Regeneration & Economic Development	Asset Management & Regeneration	6,302	13,647	(15,370)	(1,723)	4,203	2,480
Chief Officer Employment and Skills	Employment and Skills	2,025	3,957	(2,208)	1,749	(60)	1,689
Chief Officer - Highways	Highways And Transportation	51,754	57,240	(41,314)	15,926	34,507	50,433
Chief Officer for Culture and Sport	Arts And Heritage	12,583	15,983	(6,459)	9,524	1,177	10,702
Chief Officer for Culture and Sport	Sport And Active Recreation	13,326	24,407	(18,984)	5,423	3,254	8,678
Chief Officer Resources and Strategy	Resources and Strategy	(295)	1,126	(5)	1,121	(869)	252
Net Cost of Service		90,052	130,338	(95,349)	34,989	42,765	77,754
	Transfers to and from earmarked reserves	(3,172)	0	0	0	(2,250)	(2,250)
Net Revenue Charge		86,880	130,338	(95,349)	34,989	40,515	75,504

£000£	Budget 2016/17	Budget 2017/18
Employees		
Direct Pay Costs	40,219	40,927
Agency And Temporary Staff	17	17
National Insurance Contributions	3,779	3,917
Superannuation Costs	5,566	6,054
Other Pension Costs	516	467
Other Employee Related Costs	101	199
Training And Development	302	294
Training / and Bertelepinent	50,500	51,874
Premises	,	·
Buildings Maintenance	1,094	1,077
Grounds Maintenance	126	126
Building Security	260	285
Cleaning And Workplace Refuse	623	651
Gas	717	693
Electricity	6,080	6,773
Other Utilities	550	519
Rents		
NNDR	3,490	4,389
	3,140	3,251
Highways Maintenance	7,079	7,079
Accommodation Charges	1	0
Premises Related Insurance	362	523
	23,523	25,365
Supplies & Services		
Materials and Equipment	6,907	6,727
Stationery and Postage	130	145
Advertising	181	180
IT and telecommunications	856	855
Insurance	1,905	1,503
Professional Services and Subscriptions	3,732	2,823
Grants and Contributions	2,329	2,304
Catering Service	10	10
Recycling and Reuse	3	14
Waste Disposal and Landfill Tax	77	71
Allowances	253	43
Consultancy Services	135	120
External Audit Fees	5	5
Security Services	252	312
Other Hired and Contracted Services	5,869	5,544
Licences	134	130
Publication and Promotion	367	432
PFI Unitary Charges	18,974	19,241
Miscellaneous	3	40.462
Transport	42,124	40,462
·	3,304	2 402
Vehicles And Plant Related Expenditure		3,402
Travel Allowances	328	319
Fuel Director William	317	306
Private Hire	0	0
Transport Related Insurance	59	68
	4,008	4,095

£000£	Budget 2016/17	Budget 2017/18
Internal Charges		
Managed Recharges Frm Other Directorates	6,107	8,443
	6,107	8,443
Agency Payments		
Services provided by other organisations	85	85
Services provided by Voluntary Sector	1	1
Contributions to Partnerships	130	130
	215	215
Transfer Payments		
Disrepair Provision	(78)	(116)
	(78)	(116)
Appropriations		_
Transfers to/from Earmarked Reserves	(129)	0
	(129)	0
Managed Expenditure	126,270	130,338
Internal Income		
Income from other Directorates	(17,331)	(17,606)
Recharge Income from Capital	(11,656)	(13,383)
Charges to / from HRA	(965)	(965)
Redistribution of grants income	(758)	(791)
, and the second	(30,711)	(32,745)
Income - Grants	, ,	, ,
Government Grants	(12,055)	(11,839)
DCLG Grants	(4,599)	(4,639)
	(16,654)	(16,477)
Income - Sales		
Sale of Goods and Services	(5,176)	(5,551)
	(5,176)	(5,551)
Income - Charges		
Fees and charges	(21,992)	(22,886)
Contributions	(1,204)	(708)
Other income	(3,395)	(3,850)
Rents	(8,259)	(13,133)
	(34,850)	(40,576)
Managed Income	(87,390)	(95,349)
Net Managed Budget	38,880	34,989
Accounting Adjustments	0.0==	0.055
IAS 19 Pensions Costs	3,077	2,250
Transfers to/from Statutory Reserves	(3,172)	(2,250)
Capital Charges	49,012	41,273
	48,917	41,273
Central Recharges		
Corporate & Democratic Core Income	(792)	(757)
	(792)	(757)
Other Internal Adjustments		
Internal Reallocations Charges 39	2,954	3,080
Internal Reallocations Income	(3,080)	(3,080)

	£000	Budget 2016/17	Budget 2017/18
		(125)	0
Managed Outside the Service		48,000	40,515
Net Cost of Service		86,880	75,504

Budget Manager : Chief Planning Officer

£000£	Budget 2016/17	Budget 2017/18
Employees		
Direct Pay Costs	5,944	5,941
National Insurance Contributions	582	619
Superannuation Costs	848	924
Other Pension Costs	105	92
Other Employee Related Costs	1	3
Training And Development	9	9
Premises	7,489	7,590
Buildings Maintenance	70	70
	70	70
Supplies & Services		
Materials and Equipment	106	106
Stationery and Postage	16	16
Advertising	53	53
IT and telecommunications	119	119
Insurance	22	27
Professional Services and Subscriptions	22	22
Grants and Contributions	56	56
Allowances	1	1
Consultancy Services	41	41
Other Hired and Contracted Services	194 629	208 648
Transport	020	010
Vehicles And Plant Related Expenditure	27	27
Travel Allowances	78	78
Internal Charges	105	105
Managed Recharges Frm Other Directorates	278	278
	278	278
Managed Expenditure	8,571	8,691
Internal Income		
Income from other Directorates	(458)	(458
Income - Grants	(458)	(458
DCLG Grants	(107)	(107
Dolo Granto	(107)	(107
Income - Sales		<u> </u>
Sale of Goods and Services	(215)	(315
Income - Charges	(213)	(010
Fees and charges	(4,723)	(5,073
Other income	(230)	(330
	(4,953)	(5,403
Managed Income	(5,733)	(6,283
Net Managed Budget	2,839	2,409

Budget Manager : Chief Planning Officer

		D 1 1	
	£000	Budget 2016/17	Budget 2017/18
Accounting Adjustments			
IAS 19 Pensions Costs		437	323
		437	323
Other Internal Adjustments			
Internal Reallocations Charges		117	137
Internal Reallocations Income		(281)	(281
		(163)	(143
Managed Outside the Service		274	179
Net Cost of Service		3,113	2,588

£000	Budget 2016/17	Budget 2017/18
Employees		
Direct Pay Costs	1,662	1,762
National Insurance Contributions	174	185
Superannuation Costs	240	271
Other Pension Costs	41	45
Other Employee Related Costs	3	1
Training And Development	5	5
	2,125	2,270
Premises		· · ·
Buildings Maintenance	175	187
Building Security	52	68
Cleaning And Workplace Refuse	408	424
Electricity	138	192
Other Utilities	47	2′
NNDR	232	217
Premises Related Insurance	7	12
	1,059	1,12
Supplies & Services		
Materials and Equipment	8	(
Stationery and Postage	0	(
IT and telecommunications	0	(
Insurance	56	16
Professional Services and Subscriptions	365	30
Grants and Contributions	75	75
Allowances	20	20
Security Services	57	53
Other Hired and Contracted Services	803	56
Publication and Promotion	152	152
For a constant	1,537	1,19
Fransport	4	
Vehicles And Plant Related Expenditure	1	
Travel Allowances	25	24
nternal Charges	26	2
Managed Recharges Frm Other Directorates	99	679
	99	679
Managed Expenditure	4,846	5,286
nternal Income		
Income from other Directorates	(62)	(159
	(62)	(159
ncome - Grants	(400)	(00)
DCLG Grants	(160) (160)	(20)
ncome - Charges	(100)	(20
Fees and charges	(1,704)	(1,82
Other income	(206)	(42
Rents	(1,866)	(2,11)
43	(3,776)	(4,36

Economic Development		
£000	Budget 2016/17	Budget 2017/18
Managed Income	(3,998)	(4,727)
Net Managed Budget	847	560
Accounting Adjustments		
IAS 19 Pensions Costs	113	77
Capital Charges	383	388
	497	464
Other Internal Adjustments		
Internal Reallocations Charges	663	673
Internal Reallocations Income	(764)	(764)
	(100)	(90)
Managed Outside the Service	396	374
Net Cost of Service	1,244	934

Employees Direct Pay Costs National Insurance Contributions Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development  Premises Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Accommodation Charges Premises Related Insurance  Supplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Recycling and Reuse Consultancy Services Other Hired and Contracted Services Publication and Promotion  Itransport Vehicles And Plant Related Expenditure Travel Allowances Internal Charges Managed Recharges Frm Other Directorates  Itransfer Payments		2017/18
National Insurance Contributions Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development  Premises Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Accommodation Charges Premises Related Insurance  Supplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Recycling and Reuse Consultancy Services Other Hired and Contracted Services Publication and Promotion  Irransport Vehicles And Plant Related Expenditure Travel Allowances Internal Charges Managed Recharges Frm Other Directorates		
Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development  Premises Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Accommodation Charges Premises Related Insurance  Supplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Recycling and Reuse Consultancy Services Other Hired and Contracted Services Publication and Promotion  Itransport Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	2,623	2,492
Other Pension Costs Other Employee Related Costs Training And Development  Premises  Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Accommodation Charges Premises Related Insurance  Supplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Recycling and Reuse Consultancy Services Security Services Other Hired and Contracted Services Publication and Promotion  Irransport Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	284	273
Other Employee Related Costs Training And Development  Premises  Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Accommodation Charges Premises Related Insurance  Supplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Recycling and Reuse Consultancy Services Other Hired and Contracted Services Publication and Promotion  Transport Vehicles And Plant Related Expenditure Travel Allowances  Insurance Insura	385	390
Training And Development  Premises  Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Accommodation Charges Premises Related Insurance  Supplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Recycling and Reuse Consultancy Services Security Services Other Hired and Contracted Services Publication and Promotion  ITransport Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	94	40
Premises Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Accommodation Charges Premises Related Insurance  Supplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Recycling and Reuse Consultancy Services Security Services Other Hired and Contracted Services Publication and Promotion  Fransport Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	0	77
Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Accommodation Charges Premises Related Insurance  Supplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Recycling and Reuse Consultancy Services Security Services Other Hired and Contracted Services Publication and Promotion  Irransport Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	11	11
Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Accommodation Charges Premises Related Insurance  Supplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Recycling and Reuse Consultancy Services Security Services Other Hired and Contracted Services Publication and Promotion  Irransport Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	3,398	3,283
Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Accommodation Charges Premises Related Insurance  Supplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Recycling and Reuse Consultancy Services Security Services Security Services Other Hired and Contracted Services Publication and Promotion  Irransport Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	200	152
Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Accommodation Charges Premises Related Insurance  Supplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Recycling and Reuse Consultancy Services Security Services Other Hired and Contracted Services Publication and Promotion  ITransport Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	8	8
Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Accommodation Charges Premises Related Insurance  Supplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Recycling and Reuse Consultancy Services Security Services Other Hired and Contracted Services Publication and Promotion  Transport Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	21	17
Gas Electricity Other Utilities Rents NNDR Accommodation Charges Premises Related Insurance  Supplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Recycling and Reuse Consultancy Services Security Services Other Hired and Contracted Services Publication and Promotion  Fransport Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	42	41
Electricity Other Utilities Rents Rents NNDR Accommodation Charges Premises Related Insurance  Supplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Recycling and Reuse Consultancy Services Security Services Other Hired and Contracted Services Publication and Promotion  Transport Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	18	15
Other Utilities Rents RNDR Accommodation Charges Premises Related Insurance  Supplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Recycling and Reuse Consultancy Services Security Services Other Hired and Contracted Services Publication and Promotion  Transport Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	108	95
Rents NNDR Accommodation Charges Premises Related Insurance  Supplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Recycling and Reuse Consultancy Services Security Services Other Hired and Contracted Services Publication and Promotion  Transport Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	31	29
NNDR Accommodation Charges Premises Related Insurance  Supplies & Services  Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Recycling and Reuse Consultancy Services Security Services Other Hired and Contracted Services Publication and Promotion  Transport Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	3,472	4,371
Accommodation Charges Premises Related Insurance  Supplies & Services  Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Recycling and Reuse Consultancy Services Security Services Other Hired and Contracted Services Publication and Promotion  Transport Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	191	130
Premises Related Insurance  Supplies & Services  Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Recycling and Reuse Consultancy Services Security Services Other Hired and Contracted Services Publication and Promotion  Transport Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	0	0
Supplies & Services  Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Recycling and Reuse Consultancy Services Security Services Other Hired and Contracted Services Publication and Promotion  Transport Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	62	118
Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Recycling and Reuse Consultancy Services Security Services Other Hired and Contracted Services Publication and Promotion  Transport Vehicles And Plant Related Expenditure Travel Allowances  mternal Charges Managed Recharges Frm Other Directorates	4,154	4,977
Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Recycling and Reuse Consultancy Services Security Services Other Hired and Contracted Services Publication and Promotion  Transport Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates		
Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Recycling and Reuse Consultancy Services Security Services Other Hired and Contracted Services Publication and Promotion  Transport Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	22	15
IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Recycling and Reuse Consultancy Services Security Services Other Hired and Contracted Services Publication and Promotion  Transport Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	25	14
Insurance Professional Services and Subscriptions Grants and Contributions Recycling and Reuse Consultancy Services Security Services Other Hired and Contracted Services Publication and Promotion  Transport Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	18	18
Professional Services and Subscriptions Grants and Contributions Recycling and Reuse Consultancy Services Security Services Other Hired and Contracted Services Publication and Promotion  Transport Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	78	81
Grants and Contributions Recycling and Reuse Consultancy Services Security Services Other Hired and Contracted Services Publication and Promotion  Transport Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	119	86
Recycling and Reuse Consultancy Services Security Services Other Hired and Contracted Services Publication and Promotion  Transport Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	328	235
Consultancy Services Security Services Other Hired and Contracted Services Publication and Promotion  Transport Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	75	75
Security Services Other Hired and Contracted Services Publication and Promotion  Transport Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	3	4
Other Hired and Contracted Services Publication and Promotion  Transport Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	67	52
Publication and Promotion  Transport Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	4	4
Transport Vehicles And Plant Related Expenditure Travel Allowances  nternal Charges Managed Recharges Frm Other Directorates	301	364
Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	14	9
Vehicles And Plant Related Expenditure Travel Allowances  Internal Charges Managed Recharges Frm Other Directorates	1,055	957
Travel Allowances  nternal Charges  Managed Recharges Frm Other Directorates	11	13
nternal Charges  Managed Recharges Frm Other Directorates	15	14
Managed Recharges Frm Other Directorates	26	27
Fransfer Payments	2,758	4,519
riunoidi i uyindiko	2,758	4,519
Disrepair Provision	(78)	(116
Sioropaii i Tovioioti	(78)	(116
Appropriations	, ,	
Transfers to/from Earmarked Reserves	(18)	0
45	(18)	0

£000	Budget 2016/17	Budget 2017/18
Internal Income		
Income from other Directorates	(364)	(404)
Recharge Income from Capital	(210)	(269
Charges to / from HRA	(965)	(965
	(1,540)	(1,638
Income - Sales		
Sale of Goods and Services	(758)	(714
	(758)	(714
Income - Charges		
Fees and charges	(470)	(448
Contributions	(26)	(26
Other income	(1,467)	(2,021
Rents	(6,180)	(10,523
	(8,143)	(13,018
Managed Income	(10,441)	(15,370
Net Managed Budget	854	(1,723)
Accounting Adjustments		
IAS 19 Pensions Costs	142	135
Capital Charges	5,383	4,124
	5,525	4,259
Other Internal Adjustments		
Internal Reallocations Charges	65	85
Internal Reallocations Income	(142)	(142
	(77)	(57
Managed Outside the Service	5,448	4,203
Net Cost of Service	6,302	2,480

Budget Manager: Chief Officer Employment and Skills

£000£	Budget 2016/17	Budge 2017/1
Employees		
Direct Pay Costs	1,324	1,25
National Insurance Contributions	131	13:
Superannuation Costs	194	190
Other Pension Costs	106	14
Other Employee Related Costs	10	(
Carlot Employee Notated Coole	1,764	1,72
Premises	, -	,
Electricity	2	2
Other Utilities	1	
NNDR	13	10
Premises Related Insurance	1	
Treminese Freduces inicarames	16	1:
Supplies & Services	-	
Materials and Equipment	7	(
Stationery and Postage	1	
IT and telecommunications	11	1
Insurance	1	
Professional Services and Subscriptions	2,327	1,86
Grants and Contributions	11	1,00
Allowances	207	
Other Hired and Contracted Services	259	23
Other Three and Contracted Services	2,824	2,12
Fransport	2,024	2,12
Travel Allowances	16	1
	16	1:
nternal Charges		
Managed Recharges Frm Other Directorates	42	8
	42	8
Managed Expenditure	4,662	3,95
nternal Income	,	,
Income from other Directorates	(161)	
income nom other birectorates	` '	
ncome - Grants	(161)	
Government Grants	(2,172)	(2,16
Government Grants	(2,172)	(2,16
ncome - Charges	(2,172)	(2,10
Fees and charges	(16)	
Contributions		
	(311)	(4
Other income	(1)	(1
		(4
Managed Income	(2,660)	(2,20
Net Managed Budget	2,001	1,749
Accounting Adjustments		
IAS 19 Pensions Costs	23	16
47		(6
Capital Charges	0	
	23	(6

Budget Manager: Chief Officer Employment and Skills

Employment and Skills		
£000	Budget 2016/17	Budget 2017/18
Managed Outside the Service	23	(60)
Net Cost of Service	2,025	1,689

Budget Manager : Chief Officer - Highways

£000£	Budget 2016/17	Budget 2017/1
Employees		
Direct Pay Costs	12,132	13,189
National Insurance Contributions	1,169	1,280
Superannuation Costs	1,765	2,049
Other Pension Costs	86	28
Other Employee Related Costs	17	68
Training And Development	143	134
	15,311	16,749
Premises		
Buildings Maintenance	586	606
Grounds Maintenance	78	78
Building Security	98	110
Cleaning And Workplace Refuse	8	7
Gas	12	12
Electricity	4,860	5,429
Other Utilities	53	50
Rents	0	(
NNDR	127	12
Highways Maintenance	7,079	7,07
Premises Related Insurance	2	•
	12,902	13,49
Supplies & Services		
Materials and Equipment	5,198	4,91
Stationery and Postage	7	•
Advertising	76	7
IT and telecommunications	338	33
Insurance	1,573	1,24
Professional Services and Subscriptions	503	16
Recycling and Reuse	0	1
Waste Disposal and Landfill Tax	77	7
Allowances	3	;
Consultancy Services	18	18
Other Hired and Contracted Services	1,100	1,18
Licences	5	.,
Publication and Promotion	30	3(
PFI Unitary Charges	12,969	13,16
111 Officially Charges	21,895	21,22
Transport	,	· · ·
Vehicles And Plant Related Expenditure	3,154	3,25
Travel Allowances	133	13
Fuel	305	29
Transport Related Insurance	54	5
	3,646	3,73
Internal Charges		
Managed Recharges Frm Other Directorates	2,008	2,02
	2,008	2,028
Managed Expenditure	55,762	57,24
Internal Income 49		
Income from other Directorates	(14,887)	(15,00

Budget Manager : Chief Officer - Highways

£000£	Budget 2016/17	Budget 2017/18
Internal Income		
Recharge Income from Capital	(11,446)	(13,115)
	(26,333)	(28,118)
Income - Grants		
Government Grants	(7,797)	(7,714
	(7,797)	(7,714
Income - Sales		
Sale of Goods and Services	(2,818)	(3,085
	(2,818)	(3,085
Income - Charges		
Fees and charges	(1,208)	(986
Contributions	(601)	(547
Other income	(745)	(865
	(2,554)	(2,398
Managed Income	(39,502)	(41,314
Net Managed Budget	16,260	15,926
Accounting Adjustments		
IAS 19 Pensions Costs	1,044	892
Capital Charges	34,313	33,454
	35,358	34,346
Other Internal Adjustments		
Internal Reallocations Charges	909	934
Internal Reallocations Income	(773)	(773
	136	161
Managed Outside the Service	35,494	34,507
Net Cost of Service	51,754	50,433

£00	00 Budget 2016/17	Budget 2017/18
Employees		
Direct Pay Costs	5,835	5,788
National Insurance Contributions	527	524
Superannuation Costs	828	881
Other Pension Costs	6	17
Other Employee Related Costs	23	21
Training And Development	37	37
	7,257	7,267
Premises		
Buildings Maintenance	19	19
Grounds Maintenance	6	6
Building Security	65	65
Cleaning And Workplace Refuse	69	69
Gas	191	174
Electricity	387	386
Other Utilities	91	91
Rents	17	17
NNDR	664	889
Premises Related Insurance	264	341
	1,774	2,056
Supplies & Services		
Materials and Equipment	708	699
Stationery and Postage	41	39
Advertising	21	21
IT and telecommunications	95	87
Insurance	69	79
Professional Services and Subscriptions	141	137
Grants and Contributions	2,103	2,089
Catering Service	10	10
Allowances	17	14
Consultancy Services	9	9
External Audit Fees	2	2
Security Services	154	217
Other Hired and Contracted Services	2,605	2,524
Licences	32	32
Publication and Promotion	96	110
Miscellaneous	1	1
	6,106	6,071
Fransport		
Vehicles And Plant Related Expenditure	102	99
Travel Allowances	28	27
Fuel	11	11
Private Hire	0	0
Transport Related Insurance	0	0
1. 101	141	137
nternal Charges Managed Bookerges Frm Other Directorates	204	200
Managed Recharges Frm Other Directorates	364 364	322
51 Agency Payments	304	322
	1	1
Services provided by Voluntary Sector	1	

£000	Budget 2016/17	Budget 2017/18
Agency Payments		
Contributions to Partnerships	130	130
	130	130
Managed Expenditure	15,772	15,983
Internal Income		
Income from other Directorates	(641)	(666
	(641)	(666
Income - Grants		
Government Grants	(1,590)	(1,590
	(1,590)	(1,590
Income - Sales		
Sale of Goods and Services	(882)	(938
	(882)	(938
Income - Charges		
Fees and charges	(2,490)	(2,812
Contributions	(72)	(72
Other income	(182)	(170
Rents	(182)	(212
	(2,925)	(3,265
Managed Income	(6,038)	(6,459
Net Managed Budget	9,734	9,524
Accounting Adjustments		
IAS 19 Pensions Costs	532	379
Capital Charges	2,184	640
	2,716	1,019
Other Internal Adjustments	_,	-,
Internal Reallocations Charges	133	158
	133	158
Managed Outside the Service	2,849	1,177
Net Cost of Service	12,583	10,702

£000£	Budget 2016/17	Budge 2017/1
Employees		
Direct Pay Costs	10,107	9,979
Agency And Temporary Staff	17	17
National Insurance Contributions	825	828
Superannuation Costs	1,203	1,26
Other Pension Costs	79	5
Other Employee Related Costs	36	1
Training And Development	55	5
	12,322	12,22
Premises	4.5	
Buildings Maintenance	45	4
Grounds Maintenance	35	3
Building Security	22	2
Cleaning And Workplace Refuse	96	11
Gas	497	49
Electricity	586	66
Other Utilities	327	32
NNDR	1,914	1,88
Accommodation Charges	1	
Premises Related Insurance	26	2.60
supplies & Services	3,547	3,63
	849	96
Materials and Equipment	7	90
Stationery and Postage	·	
Advertising	13	1
IT and telecommunications	125	12
Insurance	63	4
Professional Services and Subscriptions	38	3
Grants and Contributions	10	1
Allowances	2	
External Audit Fees	3	
Security Services	37	3
Other Hired and Contracted Services	524	39
Licences	98	9
Publication and Promotion	75	13
PFI Unitary Charges	6,005	6,07
Miscellaneous	7.950	7.04
ransport	7,850	7,95
Vehicles And Plant Related Expenditure	9	
Travel Allowances	30	2
Fuel	1	
Transport Related Insurance	1	
	41	4
nternal Charges Managed Bookerree Frm Other Directorates	405	40
Managed Recharges Frm Other Directorates	495 495	46
Agency Payments	790	70
Services provided by other organisations	85	8
	85	8

£000£	Budget 2016/17	Budget 2017/18
Appropriations		
Transfers to/from Earmarked Reserves	(111)	0
	(111)	0
Managed Expenditure	24,229	24,407
Internal Income		
Income from other Directorates	(655)	(916
Redistribution of grants income	(758)	(791
	(1,413)	(1,707
Income - Grants		
Government Grants	(496)	(368
DCLG Grants	(4,331)	(4,331
	(4,828)	(4,700
Income - Sales		
Sale of Goods and Services	(503)	(499
	(503)	(499
Income - Charges		
Fees and charges	(11,379)	(11,737
Contributions	(194)	(20
Other income	(178)	(39
Rents	(32)	(282
	(11,783)	(12,078
Managed Income	(18,527)	(18,984
Net Managed Budget	5,702	5,423
Accounting Adjustments		
IAS 19 Pensions Costs	687	516
Capital Charges	6,749	2,525
	7,436	3,042
Other Internal Adjustments	7,100	0,012
Internal Reallocations Charges	229	254
Internal Reallocations Income	(42)	(42
	187	212
Managed Outside the Service	7,624	3,254
	13,326	8,678

Budget Manager : Chief Officer Resources and Strategy

Direct Pay Costs	£000£	Budget 2016/17	Budget 2017/18
Direct Pay Costs   590   580	Employees		
National Insurance Contributions         88           Superannuation Costs         104           Other Pension Costs         0           Other Employee Related Costs         111           Training And Development         42           remises         0           Cleaning And Workplace Refuse         0           upplies & Services         0           Materials and Equipment         9           Stationery and Postage         33           If an at detecommunications         90           Insurance         3           Postage         33           Insurance         4           Other Hired and Contracted Services         82           Publication and Promotion         0           Vehicles And Plant Related Expenditure         0           Transport         4           Itermal Charges	Direct Pay Costs	590	521
Superannuation Costs		88	76
Other Pension Costs         0           Other Employee Related Costs         11           Training And Development         42           Itermises         0           Cleaning And Workplace Refuse         0           supplies & Services         0           Materials and Equipment         9           Stationery and Postage         33           IT and telecommunications         90           Insurance         3           Professional Services and Subscriptions         7           Allowances         4           Other Hired and Contracted Services         82           Publication and Promotion         0           transport         228           Vehicles And Plant Related Expenditure         0           Transport Related Insurance         4           Iternal Charges         3           Managed Recharges Frm Other Directorates         63           Iternal Income         (103)           Income Form other Directorates         (103)           Income - Charges         (103)           Sale of Goods and Services         (1)           Income - Charges         (1)           Fees and charges         (3)           Contributions         0 </td <td></td> <td>104</td> <td>79</td>		104	79
Other Employee Related Costs         11           Training And Development         42           tremises         0           Cleaning And Workplace Refuse         0           dupplies & Services         0           Materials and Equipment         9           Stationery and Postage         33           If and telecommunications         90           Insurance         3           Professional Services and Subscriptions         7           Allowances         4           Other Hired and Contracted Services         82           Publication and Promotion         228           Cransport         228           Vehicles And Plant Related Expenditure         0           Transport Related Insurance         4           Internal Charges         8           Managed Recharges Frm Other Directorates         63           Internal Income         (103)           Income from other Directorates         (103)           Income - Sales         (1)           Sale of Goods and Services         (1)           Income - Charges         (1)           Fees and charges         (3)           Contributions         0           Other income         (38)	·		45
Training And Development  ### 1834		11	12
Termises   Cleaning And Workplace Refuse   0   0			42
Cleaning And Workplace Refuse         0           supplies & Services         0           Materials and Equipment         9           Stationery and Postage         33           IT and telecommunications         90           Insurance         3           Professional Services and Subscriptions         7           Allowances         4           Other Hired and Contracted Services         82           Publication and Promotion         28           Vehicles And Plant Related Expenditure         0           Transport         0           Vehicles And Plant Related Expenditure         0           Travel Allowances         3           Transport Related Insurance         4           Internal Charges         63           Managed Recharges Frm Other Directorates         63           Internal Income         1,133         1,1           Income - Sales         (103)           Sale of Goods and Services         (11)           Income - Charges         (11)           Fees and charges         (3)           Contributions         0           Other income         (492)           Idea Managed Budget         641         1,1           I	Dramina.	834	774
Applies & Services		0	C
Materials and Equipment       9         Stationery and Postage       33         IT and telecommunications       90         Insurance       3         Professional Services and Subscriptions       7         Allowances       4         Other Hired and Contracted Services       82         Publication and Promotion       0         ransport       228         Vehicles And Plant Related Expenditure       0         Travel Allowances       3         Travel Allowances       3         Transport Related Insurance       4         Internal Charges       8         Managed Recharges Frm Other Directorates       63         Managed Expenditure       1,133       1,1         Internal Income       (103)         Income from other Directorates       (103)       (103)         Income - Sales       (11)       (10)         Sale of Goods and Services       (1)       (1)         Income - Charges       (1)       (1)         Fees and charges       (3)       (3)         Contributions       0       (385)         Other income       (385)       (386)         Idanged Income       (492)       (492)		0	С
Stationery and Postage       33         IT and telecommunications       90         Insurance       3         Professional Services and Subscriptions       7         Allowances       4         Other Hired and Contracted Services       82         Publication and Promotion       0         transport       228       2         Vehicles And Plant Related Expenditure       0         Travel Allowances       3       3         Transport Related Insurance       4       4         Internal Charges       63       63         Managed Expenditure       1,133       1,1         Internal Income       (103)       1,1         Income - Sales       (103)       (103)         Sale of Goods and Services       (1)       (103)         Income - Charges       (1)       (100)         Fees and charges       (3)       (3)         Contributions       0       0         Other income       (385)         Idanged Income       (492)         Iet Managed Budget       641       1,1         Income Income Income       (30)       (30)         Income Income Income Income       (385)       (385) <td></td> <td></td> <td></td>			
IT and telecommunications   90   Insurance   3   3   7   7   7   7   7   7   7   7		9	9
Insurance		33	61
Professional Services and Subscriptions         7           Allowances         4           Other Hired and Contracted Services         82           Publication and Promotion         0           228         2           transport         0           Vehicles And Plant Related Expenditure         0           Travel Allowances         3           Transport Related Insurance         4           Internal Charges         63           Managed Recharges Frm Other Directorates         63           Internal Income         (103)           Income from other Directorates         (103)           Income - Sales         (103)           Sale of Goods and Services         (1)           Income - Charges         (3)           Fees and charges         (3)           Contributions         0           Other income         (385)           Inanged Income         (492)           Iet Managed Budget         641         1,1           Incounting Adjustments         1,2           IAS 19 Pensions Costs         98	IT and telecommunications	90	90
Allowances Other Hired and Contracted Services Publication and Promotion  228 228 22 ransport Vehicles And Plant Related Expenditure Travel Allowances Transport Related Insurance  10 10 11 11 11 11 11 11 11 11 11 11 11	Insurance	3	1
Other Hired and Contracted Services       82         Publication and Promotion       0         228       2         ransport       0         Vehicles And Plant Related Expenditure       0         Travel Allowances       3         Transport Related Insurance       4         Internal Charges       8         Managed Recharges Frm Other Directorates       63         Managed Expenditure       1,133       1,1         Internal Income       (103)         Income - Sales       (103)       (103)         Sale of Goods and Services       (1)       (1)         Income - Charges       (3)       (3)         Fees and charges       (3)       (3)         Contributions       0       (385)         Other income       (492)       (492)         Iet Managed Budget       641       1,1         Incounting Adjustments       10       1,1         IAS 19 Pensions Costs       98       98	Professional Services and Subscriptions	7	56
Publication and Promotion         0           cransport         0           Vehicles And Plant Related Expenditure         0           Travel Allowances         3           Transport Related Insurance         4           Internal Charges         8           Managed Recharges Frm Other Directorates         63           Managed Expenditure         1,133         1,1           Internal Income         (103)           Income From other Directorates         (103)         (103)           Income - Sales         (1)         (103)           Sale of Goods and Services         (1)         (1)           Income - Charges         (3)         (2)           Fees and charges         (3)         (3)           Contributions         0         (385)           Other income         (388)         (388)           Idanaged Income         (492)         (492)           Iet Managed Budget         641         1,1           Iccounting Adjustments         (38)         (38)           IAS 19 Pensions Costs         98	Allowances	4	2
ransport         0         228         2           Vehicles And Plant Related Expenditure         0         3         3         1         1         2         2         2         2         2         2         2         2         2         3         3         3         3         3         3         4	Other Hired and Contracted Services	82	65
ransport Vehicles And Plant Related Expenditure	Publication and Promotion	0	(
Vehicles And Plant Related Expenditure       0         Travel Allowances       3         Transport Related Insurance       8         Internal Charges       8         Managed Recharges Frm Other Directorates       63         Managed Expenditure       1,133       1,1         Internal Income Income Income Income From other Directorates       (103)       (103)         Income - Sales       (103)       (103)         Sale of Goods and Services       (1)       (1)         Income - Charges       (3)       (1)         Fees and charges       (3)       (3)         Contributions       0       0         Other income       (385)       (388)         Ifanaged Income       (492)         Iet Managed Budget       641       1,1         Incounting Adjustments       1AS 19 Pensions Costs       98		228	28
Travel Allowances       3         Transport Related Insurance       4         Internal Charges       8         Managed Recharges Frm Other Directorates       63         Idanaged Expenditure       1,133       1,1         Internal Income Income Income Income of From other Directorates       (103)       (103)         Income - Sales       (1)       (1)       (1)         Sale of Goods and Services       (1)       (1)       (1)       (1)         Income - Charges       (3)       (3)       (3)       (3)       (3)       (3)       (3)       (3)       (3)       (3)       (3)       (3)       (3)       (4)       (4)       (4)       (4)       (4)       (4)       (492)       (4)       (492)       (4)	ransport		
Transport Related Insurance       4         Internal Charges       63         Managed Recharges Frm Other Directorates       63         Idanaged Expenditure       1,133       1,1         Internal Income       (103)         Income from other Directorates       (103)         Income - Sales       (10)         Sale of Goods and Services       (1)         Income - Charges       (3)         Fees and charges       (3)         Contributions       0         Other income       (385)         Idanaged Income       (492)         Idet Managed Budget       641       1,1         Accounting Adjustments       98			(
Reternal Charges   Recharges Frm Other Directorates   Responsible		3	3
Managed Recharges Frm Other Directorates	Transport Related Insurance		(
Alanaged Expenditure	nternal Charges		
Alanaged Expenditure		63	63
Income from other Directorates		63	63
Income from other Directorates	Managed Expenditure	1,133	1,120
Common	nternal Income		
Common	Income from other Directorates	(103)	(1
Sale of Goods and Services       (1)         ncome - Charges       (3)         Fees and charges       (3)         Contributions       0         Other income       (385)         Managed Income       (492)         Idet Managed Budget       641       1,1         accounting Adjustments       1AS 19 Pensions Costs       98		(103)	(*
(1)   (1)		(1)	(
Contributions   Contribution			
Fees and charges       (3)         Contributions       0         Other income       (385)         Managed Income       (492)         Iet Managed Budget       641       1,1         accounting Adjustments       98	ncome - Charges	,	
Contributions       0         Other income       (385)         Managed Income       (492)         Iet Managed Budget       641       1,1         accounting Adjustments       98		(3)	(3
Other income       (385)         Managed Income       (492)         Iet Managed Budget       641       1,1         accounting Adjustments       98			(
Managed Income (492)  Let Managed Budget 641 1,1  Accounting Adjustments IAS 19 Pensions Costs 98			(
let Managed Budget  accounting Adjustments IAS 19 Pensions Costs  55  98		, , ,	(4
Accounting Adjustments IAS 19 Pensions Costs  98	Managed Income		(5
IAS 19 Pensions Costs 98	let Managed Budget	641	1,121
IAS 19 Pensions Costs 98	accounting Adjustments		
55		00	//
Capital Charges	55		(9 140
98 1	Capital Charges	-	13

Budget Manager : Chief Officer Resources and Strategy

Resources and Strategy			
	£000	Budget 2016/17	Budget 2017/18
Central Recharges			
Corporate & Democratic Core Income		(792)	(757)
		(792)	(757)
Other Internal Adjustments			
Internal Reallocations Charges		837	837
Internal Reallocations Income		(1,079)	(1,079
		(242)	(242)
Managed Outside the Service		(936)	(869)
Net Cost of Service		(295)	252

# Item 4

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Summary of budget by service (£000)

Budget Manager	Service	Total	Managed by the Service		ice	Managed Outside the	Total
		2016/17	Spending	Income	Net	Service	2017/18
Chief Officer Strategy and Improvement	Strategy and Improvement	3,737	5,941	(811)	5,129	(1,071)	4,058
Chief Officer Financial Services	Finance	6,998	13,792	(6,552)	7,240	(1,558)	5,682
Chief Officer HR	Human Resources	6,672	7,453	(1,700)	5,753	(199)	5,554
Chief Digital & Information Officer	Digital and Information Service	23,224	26,541	(8,593)	17,948	4,871	22,819
Chief Officer PPPU & Procurement	Public Private Partnership & Procurement	1,958	7,363	(6,069)	1,294	164	1,457
City Solicitor	Legal Services	(2,050)	4,703	(6,917)	(2,214)	33	(2,181)
City Solicitor	Democratic Services	(1)	4,933	(7)	4,926	(4,984)	(58)
Director of Resources and Housing	General Fund Support Services	(542)	218	0	218	(133)	85
Chief Officer Property and Contracts	Leeds Building Services	(4,537)	44,201	(52,580)	(8,380)	1,482	(6,898)
Director of Resources and Housing	SP Contracts & SECC	7,143	10,545	(3,864)	6,681	37	6,719
Chief Officer Housing Management	Strategic Housing Partnership & Support	7,004	7,330	(5,508)	1,822	5,065	6,887
Chief Officer Property and Contracts	Corporate Property Management	6,383	5,835	(546)	5,289	217	5,506
Chief Officer Shared Services	Shared Services	20,944	26,957	(7,381)	19,576	1,270	20,846
Chief Officer Civic Enterprise	Commercial Services	3,393	60,721	(59,014)	1,708	1,514	3,222
Chief Officer Civic Enterprise	Facilities Management	8,736	9,754	(3,863)	5,892	1,056	6,947
Net Cost of Service		89,062	236,287	(163,405)	72,881	7,764	80,646
	Transfers to and from earmarked reserves	(9,890)	0	0	0	(4,557)	(4,557)
Net Revenue Charge		79,172	236,287	(163,405)	72,881	3,207	76,089

	£000	Budget 2016/17	Budget 2017/18
Employees			
Direct Pay Costs		114,167	113,522
Agency And Temporary Staff		2,222	1,972
National Insurance Contributions		11,199	10,695
Superannuation Costs		14,864	15,931
Other Pension Costs		1,615	2,556
Other Employee Related Costs		1,252	1,208
Training And Development		629	232
Premises		145,947	146,115
		F 066	4.040
Buildings Maintenance		5,066	4,942
Grounds Maintenance		131	130
Building Security		326	429
Cleaning And Workplace Refuse		803	879
Gas		649	53
Electricity		1,304	1,35
Other Utilities		420	400
Rents		1,433	1,41
NNDR		3,462	3,30
Accommodation Charges		5	
Premises Related Insurance		127	18
		13,727	13,58
Supplies & Services		47.500	40.00
Materials and Equipment		17,536	16,98
Stationery and Postage		1,488	1,38
Advertising		45	3
IT and telecommunications		7,693	7,74
Insurance		131	7
Professional Services and Subscriptions		1,236	1,22
Grants and Contributions		268	23
Catering Service		0	
Recycling and Reuse		1	
Waste Disposal and Landfill Tax		6	
Corporate Initiatives & Savings Targets		(228)	
Allowances		14	1
External Audit Fees		242	24
Security Services		2	
Other Hired and Contracted Services		15,028	14,91
Licences		4	,
Publication and Promotion		65	3
Miscellaneous		28	2
1710001141100410		43,561	42,93
ransport			
Vehicles And Plant Related Expenditure		6,307	6,17
Travel Allowances		593	53
Fuel		5,300	5,30
Private Hire		6,705	7,79
Transport Related Insurance		237	22
60		19,143	20,02
nternal Charges			
Managed Recharges Frm Other Directorates		2,414	2,58

£000£	Budget 2016/17	Budget 2017/18
Internal Charges		
Charges To/From HRA	932	936
	3,346	3,521
Agency Payments		
Services provided by other organisations	10,141	10,042
Services provided by Voluntary Sector	59	28
Contributions to Partnerships	19	19
Transfer Payments	10,219	10,090
Civic Allowances	57	57
Givic Allowances	57	57
Appropriations		
Transfers to/from Earmarked Reserves	(32)	(40)
	(32)	(40)
Managed Expenditure	235,967	236,287
	233,907	230,207
Internal Income	(404.000)	(400.004)
Income from other Directorates	(124,802)	(128,221)
Recharge Income from Capital	(10,359)	(11,144)
Charges to / from HRA	(6,960)	(7,565) (264)
Redistribution of grants income	(142,121)	(147,193)
Income - Grants	(142,121)	(147,193)
Government Grants	(178)	(1,114)
DCLG Grants	(1,371)	(1,242)
Bolo Granto	(1,549)	(2,356)
Income - Sales	( , )	( , ,
Sale of Goods and Services	(2,402)	(2,798)
	(2,402)	(2,798)
Income - Charges		
Fees and charges	(5,185)	(5,215)
Contributions	(917)	(947)
Other income	(4,898)	(4,386)
Rents	(508)	(504)
Income Received From ALMOs/BITMO	0	(6)
Leaves Others	(11,507)	(11,057)
Income - Other Interest and Dividends	(2)	(2)
interest and dividends	(2)	(2)
Managed Income		
Managed Income	(157,581)	(163,405)
Net Managed Budget	78,387	72,881
Accounting Adjustments		
IAS 19 Pensions Costs	6,646	4,557
Transfers to/from Statutory Reserves	(9,890)	(4,557)
Capital Charges	13,261	11,939
p 2 .		
Control Bocharges	10,018	11,939
Central Recharges  Corporate & Democratic Core Income  61	(9,232)	(8,732)
Corporate a Democratic Core income		
	(9,232)	(8,732)

£000£	Budget 2016/17	Budget 2017/18
Other Internal Adjustments		
Internal Reallocations Charges	3,313	1,272
Internal Reallocations Income	(3,313)	(1,272)
	0	0
Managed Outside the Service	786	3,207
Net Cost of Service	79,172	76,089

Budget Manager : Chief Officer Strategy and Improvement

£000£	Budget	Budget
	2016/17	2017/1
Employees		
Direct Pay Costs	4,217	3,92
National Insurance Contributions	498	43
Superannuation Costs	591	62
Other Pension Costs	101	173
Other Employee Related Costs	5	(
Training And Development	17	1
Supplies 9 Comises	5,429	5,17
Supplies & Services	20	0
Materials and Equipment	29	3:
Stationery and Postage	16	1
Advertising	35	2
IT and telecommunications	17	5
Insurance	2	
Professional Services and Subscriptions	399	39
Allowances	4	
External Audit Fees	1	
Other Hired and Contracted Services	106	13
Publication and Promotion	6	
	615	65
Transport		
Vehicles And Plant Related Expenditure	6	
Travel Allowances	28	2
Fuel	0	
Transport Related Insurance	0	
	34	3
Internal Charges		_
Managed Recharges Frm Other Directorates	80 80	70
Appropriations		
Transfers to/from Earmarked Reserves	(32)	
	(32)	
Managed Expenditure	6,125	5,94
Internal Income		
Income from other Directorates	(336)	(26
Charges to / from HRA	(491)	(48
	(827)	(74
Income - Charges	,	
Fees and charges	(29)	(4
Other income	(101)	(1
	(130)	(6
Managed Income	(957)	(81
Net Managed Budget	5,169	5,129
Accounting Adjustments		
IAS 19 Pensions Costs	190	40
63		
Capital Charges	376	46
	565	86

Budget Manager : Chief Officer Strategy and Improvement

Strategy and Improvement			
	£000	Budget 2016/17	Budget 2017/18
Central Recharges			
Corporate & Democratic Core Income		(1,997)	(1,933)
		(1,997)	(1,933)
Managed Outside the Service		(1,432)	(1,071)
Net Cost of Service		3,737	4,058

Budget Manager : Chief Officer Financial Services

£000	Budget 2016/17	Budget 2017/18
Employees		
Direct Pay Costs	10,030	8,947
National Insurance Contributions	1,186	956
Superannuation Costs	1,345	1,411
Other Pension Costs	381	772
Other Employee Related Costs	11	6
Training And Development	46	46
	12,999	12,138
Premises	.2,000	12,100
Cleaning And Workplace Refuse	0	0
Rents	5	5
NNDR	2	2
MINDIX	7	7
Supplies & Services	1	
Materials and Equipment	9	9
Stationery and Postage	60	60
Advertising	3	3
IT and telecommunications	218	218
Insurance	5	6
	672	654
Professional Services and Subscriptions		
Grants and Contributions	26	0
Allowances	0	0
External Audit Fees	241	241
Other Hired and Contracted Services	258	215
Licences	0	0
Transport	1,494	1,408
Vehicles And Plant Related Expenditure	1	1
Travel Allowances	75	51
Traver Allowances	75	52
Internal Charges	73	J2
Managed Recharges Frm Other Directorates	187	187
Managed Recharges Fifth Other Directorates	187	187
Managed Compaditions		
Managed Expenditure	14,762	13,792
Internal Income		
Income from other Directorates	(2,015)	(1,586
Recharge Income from Capital	(586)	(586
	(2,601)	(2,171
ncome - Grants		
DCLG Grants	(1,242)	(1,242
	(1,242)	(1,242
Income - Sales		
Sale of Goods and Services	(150)	(110
	(150)	(110
ncome - Charges		
Fees and charges	(2,887)	(2,765
Other income	(98)	(263
65	(2,985)	(3,028

Budget Manager : Chief Officer Financial Services

Finance		
£000	Budget 2016/17	Budget 2017/18
Managed Income	(6,978)	(6,552)
Net Managed Budget	7,784	7,240
Accounting Adjustments		
IAS 19 Pensions Costs	588	(432)
Capital Charges	6	90
	594	(342)
Central Recharges		
Corporate & Democratic Core Income	(1,380)	(1,216)
	(1,380)	(1,216)
Managed Outside the Service	(786)	(1,558)
Net Cost of Service	6,998	5,682

Budget Manager : Chief Officer HR

£000£	Budget 2016/17	Budget 2017/18
Employees		
Direct Pay Costs	5,520	5,021
Agency And Temporary Staff	13	13
National Insurance Contributions	545	500
Superannuation Costs	805	784
Other Pension Costs	193	340
Other Employee Related Costs	110	151
Training And Development	167	(160
Training / the Bevelopment	7,353	6,649
Premises	1,000	0,010
Cleaning And Workplace Refuse	1	1
Accommodation Charges	3	3
, teaching addition of the good	4	4
Supplies & Services		
Materials and Equipment	37	37
Stationery and Postage	7	7
IT and telecommunications	188	188
Insurance	2	3
Professional Services and Subscriptions	14	14
Other Hired and Contracted Services	217	217
	465	466
Transport		
Vehicles And Plant Related Expenditure	1	1
Travel Allowances	49	29
Private Hire	0	0
	50	31
Internal Charges		
Managed Recharges Frm Other Directorates	348	303
	348	303
Managed Expenditure	8,221	7,453
Internal Income		
Income from other Directorates	(1,582)	(1,467
	(1,582)	(1,467
Income - Sales		
Sale of Goods and Services	(124)	(121
	(124)	(121
Income - Charges		
Fees and charges	(95)	(105
Other income	(8)	(8
	(103)	(113
Managed Income	(1,809)	(1,700
Net Managed Budget	6,412	5,753
Accounting Adjustments		
IAS 19 Pensions Costs	335	(128
Capital Charges	8	3

Budget Manager : Chief Officer HR

Human Resources		
£000£	Budget 2016/17	Budget 2017/18
Central Recharges		
Corporate & Democratic Core Income	(83)	(73)
	(83)	(73)
Managed Outside the Service	260	(199)
Net Cost of Service	6,672	5,554

Budget Manager : Chief Digital & Information Officer

Digital and Information Service		
000£	Budget 2016/17	Budget 2017/18
Employees		
Direct Pay Costs	14,232	14,092
Agency And Temporary Staff	1,702	1,702
National Insurance Contributions	1,673	1,600
Superannuation Costs	1,899	2,056
Other Pension Costs	377	46
Other Employee Related Costs	1	6
Training And Development	56	50
Premises	19,941	19,97
Cleaning And Workplace Refuse	1	
Supplies & Services	1	
Materials and Equipment	3	;
Stationery and Postage	4	4
IT and telecommunications	6,281	6,25
Insurance	7	,
Professional Services and Subscriptions	7	(
Other Hired and Contracted Services	53	17
	6,353	6,45
Transport		
Vehicles And Plant Related Expenditure	15	1:
Travel Allowances	42	28
Fuel	4	4
Transport Related Insurance	1	(
·	62	4
Internal Charges		
Managed Recharges Frm Other Directorates	109	59
	109	59
Managed Expenditure	26,467	26,54
Internal Income		
Income from other Directorates	(2,028)	(2,43
Recharge Income from Capital	(3,605)	(3,72
Charges to / from HRA	(962)	(96
Income - Sales	(6,595)	(7,12
Sale of Goods and Services	(251)	(17
Card of Coods and Corvidos	(251)	(17
Income - Charges		
Fees and charges	(5)	(3
Contributions	(689)	(71
Other income	(301)	(53
	(995)	(1,29
Managed Income	(7,841)	(8,59
	18,626	17,948

Budget Manager : Chief Digital & Information Officer

Digital and Information Service		
£000£	Budget 2016/17	Budget 2017/18
Accounting Adjustments		
IAS 19 Pensions Costs	547	483
Capital Charges	4,080	4,421
	4,627	4,904
Central Recharges		
Corporate & Democratic Core Income	(29)	(33)
	(29)	(33)
Other Internal Adjustments	, ,	
Internal Reallocations Charges	656	0
Internal Reallocations Income	(656)	0
	0	0
Managed Outside the Service	4,598	4,871
Net Cost of Service	23,224	22,819

Budget Manager : Chief Officer PPPU & Procurement

	£000	Budget 2016/17	Budget 2017/18
Employees			
Direct Pay Costs		5,902	5,518
National Insurance Contributions		652	610
Superannuation Costs		882	883
Other Pension Costs		95	134
Other Employee Related Costs		9	11
Training And Development		40	40
		7,581	7,195
Premises		,	<u> </u>
Cleaning And Workplace Refuse		1	1
		1	1
Supplies & Services			
Materials and Equipment		2	2
Stationery and Postage		1	1
IT and telecommunications		22	22
Insurance		2	3
Professional Services and Subscriptions		1	1
Other Hired and Contracted Services		23	23
		51	52
Transport			•
Vehicles And Plant Related Expenditure		2	2
Travel Allowances	-	18 20	18 20
Internal Charges	-	20	20
Managed Recharges Frm Other Directorates		5	95
	-	5	95
Managed Expenditure		7,658	7,363
Internal Income			
Income from other Directorates		(393)	(469
Recharge Income from Capital		(4,266)	(4,760
restrange meeme nom capital	-	(4,659)	(5,229
Income - Charges			
Fees and charges		(20)	(51
Other income		(1,405)	(789
		(1,425)	(840
Managed Income		(6,084)	(6,069
Net Managed Budget		1,574	1,294
Accounting Adjustments			
Accounting Adjustments IAS 19 Pensions Costs		468	262
Capital Charges		16	9
Capital Charges			
Central Recharges		484	271
Corporate & Democratic Core Income		(100)	(108
2 3. p 3. 40		` '	<u> </u>
71		(100)	(108
Managed Outside the Service		384	164

Budget Manager : Chief Officer PPPU & Procurement

Public Private Partnership & Procurement		
£000	Budget 2016/17	Budget 2017/18
Net Cost of Service	1,958	1,457

Employees Direct Pay Costs National Insurance Contributions Superannuation Costs	3,259	
National Insurance Contributions Superannuation Costs		
Superannuation Costs		3,238
•	324	322
·	455	482
Other Pension Costs	19	46
Other Employee Related Costs	71	73
Training And Development	30	30
Training /	4,159	4,190
Premises	1,100	
Cleaning And Workplace Refuse	2	2
Oleaning And Workplace Netase	2	2
Supplies & Services		
Materials and Equipment	74	68
Stationery and Postage	0	5
IT and telecommunications	43	37
Insurance	61	2
Professional Services and Subscriptions	4	4
Allowances	1	1
Other Hired and Contracted Services	17	17
Other filled and Contracted Services		135
Franchert	200	13:
Fransport Travel Allewanese	07	0-
Travel Allowances	27	27
Internal Observes	27	27
Internal Charges	0.40	0.46
Managed Recharges Frm Other Directorates	348	348
	348	348
Managed Expenditure	4,736	4,703
Internal Income		
Income from other Directorates	(6,489)	(6,489
	(6,489)	(6,489
ncome - Sales	(0,100)	(0,10
Sale of Goods and Services	(50)	(52
Calc of Coods and Cervices	(50)	(52
ncome - Charges	(30)	(32
Fees and charges	(93)	(93
Other income	` '	
Other income	(283)	(283
<u> </u>	(376)	(376
Managed Income	(6,915)	(6,91
Net Managed Budget	(2,179)	(2,214
Accounting Adjustments		
IAS 19 Pensions Costs	271	170
Capital Charges	5	5
<u> </u>	276	175
	<b>-</b> · • 1	
Central Recharges		
Central Recharges Corporate & Democratic Core Income	(147)	(14

Legal Services			
	£000	Budget 2016/17	Budget 2017/18
Managed Outside the Service		129	33
Net Cost of Service		(2,050)	(2,181)

	£000	Budget 2016/17	Budget 2017/18
Employees			
Direct Pay Costs		3,957	3,931
National Insurance Contributions		361	361
Superannuation Costs		240	244
Other Pension Costs		42	70
Other Employee Related Costs		2	3
Training And Development		10	10
Premises		4,612	4,619
Grounds Maintenance		1	1
Building Security		1	1
Cleaning And Workplace Refuse		0	0
		2	2
Supplies & Services			
Materials and Equipment		15	13
Stationery and Postage		34	30
Advertising		1	2
IT and telecommunications		115	107
Insurance		2	2
Professional Services and Subscriptions		18	18
Allowances		7	7
Other Hired and Contracted Services		20	26
Publication and Promotion		14	14
		226	219
Transport			
Vehicles And Plant Related Expenditure		3	3
Travel Allowances		20	15
Fuel		5	5
Transport Related Insurance		0	0
Internal Charges		29	24
Managed Recharges Frm Other Directorates		18	12
		18	12
Transfer Payments			
Civic Allowances		57	57
		57	57
Managed Expenditure		4,944	4,933
Internal Income			
Income from other Directorates		(15)	0
Income Charges		(15)	0
Income - Charges Fees and charges		(6)	(2
Other income		(6) (6)	
Other income	-	(6) (11)	(5
Managed Income		(26)	(7
Net Managed Budget		4,918	4,926

Democratic Services		
£000	Budget 2016/17	Budget 2017/18
Accounting Adjustments		
IAS 19 Pensions Costs	111	39
Capital Charges	9	9
	120	48
Central Recharges		
Corporate & Democratic Core Income	(5,039)	(5,032)
	(5,039)	(5,032)
Managed Outside the Service	(4,919)	(4,984)
Net Cost of Service	(1)	(58)

Budget Manager : Director of Resources and Housing

£000£	Budget	Budget
2000	2016/17	2017/18
Employees		
Direct Pay Costs	(87)	155
National Insurance Contributions	35	20
Superannuation Costs	43	25
Other Pension Costs	10	10
Other Employee Related Costs	0	(
Sumplies & Services	1	209
Supplies & Services  Materials and Equipment	3	8
Materials and Equipment Stationery and Postage	0	(
Insurance	1	1
Professional Services and Subscriptions	1	(
Corporate Initiatives & Savings Targets	(199)	(
Corporate initiatives & Savings Targets	(193)	
Transport	(193)	
Travel Allowances	0	(
	0	(
Internal Charges		
Managed Recharges Frm Other Directorates	3	(
Charges To/From HRA	0	(
	3	(
Managed Expenditure	(189)	218
Internal Income		
Charges to / from HRA	0	(
·	0	(
Managed Income	0	(
Net Managed Budget	(189)	218
A convention of A division control		
Accounting Adjustments IAS 19 Pensions Costs	4.4	
	44	1
Capital Charges	0	(
Central Recharges	44	
Corporate & Democratic Core Income	(397)	(13
Corporate & Democratic Core income		
	(397)	(13
Managed Outside the Service	(353)	(13:
Net Cost of Service	(542)	85

Budget Manager : Chief Officer Property and Contracts

	£000	Budget 2016/17	Budget 2017/18
Employees			
Direct Pay Costs		15,838	16,020
National Insurance Contributions		1,532	1,558
Superannuation Costs		2,060	2,312
Other Pension Costs		64	139
Other Employee Related Costs		414	87
Training And Development		133	67
	-	20,040	20,184
Premises	-	20,010	
Buildings Maintenance		230	262
Building Security		17	17
Cleaning And Workplace Refuse		34	34
Gas		6	6
Electricity		24	24
Other Utilities		12	12
NNDR	-	64	64
Overalles 0 Oversions	_	386	418
Supplies & Services		2 - 22	0.400
Materials and Equipment		9,522	9,129
Stationery and Postage		54	54
IT and telecommunications		207	207
Insurance		7	7
Professional Services and Subscriptions		17	17
Allowances		0	0
Other Hired and Contracted Services		12,446	11,978
Licences		3	3
		22,256	21,395
Transport			
Vehicles And Plant Related Expenditure		1,271	885
Travel Allowances		109	109
Fuel		436	436
Transport Related Insurance		125	125
·		1,941	1,555
Internal Charges		,	
Managed Recharges Frm Other Directorates		350	452
Charges To/From HRA		109	196
g	-	459	648
Managed Evenediture			
Managed Expenditure		45,083	44,201
Internal Income			
Income from other Directorates		(51,046)	(51,431
		(51,046)	(51,431
Income - Sales			
Sale of Goods and Services		(125)	(125
		(125)	(125
ncome - Charges		, ,	
Other income		(171)	(1,025
	-	(171)	(1,025
78			
Managed Income		(51,341)	(52,580

Budget Manager : Chief Officer Property and Contracts

Leeds Building Services		
£000	Budget 2016/17	Budget 2017/18
Net Managed Budget	(6,258)	(8,380)
Accounting Adjustments		
IAS 19 Pensions Costs	1,252	1,007
Capital Charges	470	475
	1,721	1,482
Managed Outside the Service	1,721	1,482
Net Cost of Service	(4,537)	(6,898)

Budget Manager : Director of Resources and Housing

£000	Budget 2016/17	Budget 2017/18
	2010/17	
Employees	000	000
Direct Pay Costs	306	296
National Insurance Contributions	33	33
Superannuation Costs	45	44
Other Pension Costs	0	0
Other Employee Related Costs	8	0
Training And Development	395	0 373
Premises	393	3/3
Gas	4	C
Electricity	4	0
Accommodation Charges	1	0
Accommodation charges	9	0
Supplies & Services		
Materials and Equipment	1	0
Stationery and Postage	1	0
Advertising	1	C
IT and telecommunications	6	C
Insurance	0	C
Professional Services and Subscriptions	1	C
Grants and Contributions	75	72
Corporate Initiatives & Savings Targets	(30)	0
Allowances	0	0
Other Hired and Contracted Services	54	54
Publication and Promotion	15	0
	125	127
Transport		
Vehicles And Plant Related Expenditure	0	0
Travel Allowances	3	3
Internal Charges		
Managed Recharges Frm Other Directorates	(1)	0
	(1)	0
Agency Payments	40 444	40.046
Services provided by other organisations	10,141	10,042
	10,141	10,042
Managed Expenditure	10,673	10,545
Internal Income	(500)	(0.10
Income from other Directorates	(500)	(819
Recharge Income from Capital	(269)	(198
Charges to / from HRA	(2,846)	(2,846
	(3,615)	(3,864
Income - Charges		_
Other income	(8)	0
	(8)	0
Managed Income	(3,623)	(3,864
Net Managed Budget	7,049	6,681

Budget Manager : Director of Resources and Housing

SP Contracts & SECC			
	£000	Budget 2016/17	Budget 2017/18
Accounting Adjustments			
IAS 19 Pensions Costs		28	20
Capital Charges		65	18
		93	37
Managed Outside the Service		93	37
Net Cost of Service		7,143	6,719

Budget Manager : Chief Officer Housing Management

	£000	Budget 2016/17	Budget 2017/18
Employees			
Direct Pay Costs		3,938	4,655
National Insurance Contributions		411	458
Superannuation Costs		563	686
Other Pension Costs		19	13
Other Employee Related Costs		1	2
Training And Development		4	3
Danasia		4,936	5,817
Premises Didding Maintagage		0.4	444
Buildings Maintenance		24	113
Cleaning And Workplace Refuse		0	(
Other Utilities		1	2
Rents		40	4(
NNDR		15	12
Premises Related Insurance		1	47
Supplies & Services		82	170
• •		11	10
Materials and Equipment		12	1:
Stationery and Postage			1,
Advertising IT and telecommunications		3	•
		2	
Insurance		3	0
Professional Services and Subscriptions		77	80
Grants and Contributions		167	16
Allowances		0	(
Security Services		2	40
Other Hired and Contracted Services		325	40
Miscellaneous		603	68
Fransport		000	
Vehicles And Plant Related Expenditure		13	1
Travel Allowances		77	8
Fuel		1	
Transport Related Insurance		1	;
·		92	11
nternal Charges			
Managed Recharges Frm Other Directorates		130	13
Charges To/From HRA		432	43
_		562	56
Agency Payments			
Contributions to Partnerships		19	1
Appropriations		19	1:
Appropriations  Transfers to/from Earmarked Reserves			/ 4
Hansiers to/Irom ⊏armarked Reserves		0	(4
Managad Evacaditura		-	(4
Managed Expenditure		6,293	7,33
Internal Income		(05)	/0
Income from other Directorates		(65)	(8
Recharge Income from Capital		(1,144)	(1,42

Budget Manager : Chief Officer Housing Management

£000£	Budget 2016/17	Budget 2017/18
Internal Income		
Charges to / from HRA	(2,169)	(2,886
Redistribution of grants income	0	(264
	(3,377)	(4,652
Income - Grants		
DCLG Grants	(129)	0
	(129)	0
Income - Sales		
Sale of Goods and Services	(15)	(15
	(15)	(15
Income - Charges		
Fees and charges	(384)	(428
Other income	(101)	(103
Rents	(303)	(303
Income Received From ALMOs/BITMO	0	(6
	(787)	(839
Income - Other		
Interest and Dividends	(2)	(2
	(2)	(2
Managed Income	(4,310)	(5,508
Net Managed Budget	1,983	1,822
Accounting Adjustments		
IAS 19 Pensions Costs	382	295
Capital Charges	4,639	4,770
	5,021	5,065
Managed Outside the Service	5,021	5,065
Net Cost of Service	7,004	6,887

Budget Manager : Chief Officer Property and Contracts

Employees Direct Pay Costs National Insurance Contributions Superannuation Costs Other Pension Costs Other Pension Costs Other Employee Related Costs Training And Development  Premises Buildings Maintenance Grounds Maintenance Building Security Gas Electricity Other Utilities NNDR Premises Related Insurance  Supplies & Services Materials and Equipment IT and telecommunications Insurance  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel  Internal Charges Managed Recharges Frm Other Directorates Charges To/From HRA	703 90 97 0 1 4 894 1,596 5 25 30 45 38 224 20	2017/1 669 89 100 27 890 4,346 8 29 32 47 39 219 4,723
Direct Pay Costs National Insurance Contributions Superannuation Costs Other Pension Costs Other Pension Costs Other Employee Related Costs Training And Development  Premises Buildings Maintenance Grounds Maintenance Building Security Gas Electricity Other Utilities NNDR Premises Related Insurance  Supplies & Services Materials and Equipment IT and telecommunications Insurance  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel  Internal Charges Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure Income Recharge Income from Capital Income - Charges	90 97 0 1 4 894 1,596 5 25 30 45 38 224 20 1,983	89 100 27 (0 2 890 4,346 5 25 32 47 39 215
National Insurance Contributions Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development  Premises Buildings Maintenance Grounds Maintenance Building Security Gas Electricity Other Utilities NNDR Premises Related Insurance  Supplies & Services Materials and Equipment IT and telecommunications Insurance  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Internal Charges Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure Recharge Income from Capital Income - Charges	90 97 0 1 4 894 1,596 5 25 30 45 38 224 20 1,983	89 100 27 (0 2 890 4,346 5 25 32 47 39 215
Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development  Premises Buildings Maintenance Grounds Maintenance Building Security Gas Electricity Other Utilities NNDR Premises Related Insurance  Supplies & Services Materials and Equipment IT and telecommunications Insurance  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel  Internal Charges Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure Recharge Income from Capital	97 0 1 4 894 4,596 5 25 30 45 38 224 20	100 27 890 4,340 4,340 2,5 32 47 39 21,5
Other Pension Costs Other Employee Related Costs Training And Development  Premises  Buildings Maintenance Grounds Maintenance Building Security Gas Electricity Other Utilities NNDR Premises Related Insurance  Supplies & Services Materials and Equipment IT and telecommunications Insurance  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel  Internal Charges Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure Recharge Income from Capital  Income - Charges	0 1 4 894 4,596 5 25 30 45 38 224 20 1,983	27 890 4,340 5 25 32 47 39 215
Other Pension Costs Other Employee Related Costs Training And Development  Premises  Buildings Maintenance Grounds Maintenance Building Security Gas Electricity Other Utilities NNDR Premises Related Insurance  Supplies & Services Materials and Equipment IT and telecommunications Insurance  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel  Internal Charges Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure Recharge Income from Capital  Income - Charges	0 1 4 894 4,596 5 25 30 45 38 224 20 1,983	27 890 4,340 5 25 32 47 39 215
Other Employee Related Costs Training And Development  Premises  Buildings Maintenance Grounds Maintenance Building Security Gas Electricity Other Utilities NNDR Premises Related Insurance  Supplies & Services Materials and Equipment IT and telecommunications Insurance  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel  Internal Charges Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure Recharge Income from Capital  Income - Charges	1 4 894 1,596 5 25 30 45 38 224 20 1,983	4,346 4,346 5 25 32 47 39 215
Training And Development  Premises  Buildings Maintenance Grounds Maintenance Building Security Gas Electricity Other Utilities NNDR Premises Related Insurance  Supplies & Services Materials and Equipment IT and telecommunications Insurance  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel  Internal Charges Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure Recharge Income from Capital  Income - Charges	4 894 1,596 5 25 30 45 38 224 20 1,983	4,346 4,346 25 32 47 39 215
Premises Buildings Maintenance Grounds Maintenance Building Security Gas Electricity Other Utilities NNDR Premises Related Insurance  Supplies & Services Materials and Equipment IT and telecommunications Insurance  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel  Internal Charges Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure Recharge Income from Capital  Income - Charges	894 1,596 5 25 30 45 38 224 20 1,983	4,346 5 25 32 47 39 215
Buildings Maintenance Grounds Maintenance Building Security Gas Electricity Other Utilities NNDR Premises Related Insurance  Supplies & Services Materials and Equipment IT and telecommunications Insurance  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel  Internal Charges Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure Recharge Income from Capital  Income - Charges	1,596 5 25 30 45 38 224 20 1,983	4,346 25 32 47 39 215
Grounds Maintenance Building Security Gas Electricity Other Utilities NNDR Premises Related Insurance  Supplies & Services Materials and Equipment IT and telecommunications Insurance  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel  Internal Charges Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure Internal Income Recharge Income from Capital  Income - Charges	5 25 30 45 38 224 20 1,983	25 32 47 39 215
Grounds Maintenance Building Security Gas Electricity Other Utilities NNDR Premises Related Insurance  Supplies & Services Materials and Equipment IT and telecommunications Insurance  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel  Internal Charges Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure Internal Income Recharge Income from Capital  Income - Charges	5 25 30 45 38 224 20 1,983	25 32 47 39 215
Building Security Gas Electricity Other Utilities NNDR Premises Related Insurance  Supplies & Services Materials and Equipment IT and telecommunications Insurance  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel  Internal Charges Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure Internal Income Recharge Income from Capital	25 30 45 38 224 20 1,983	25 32 47 35 215
Gas Electricity Other Utilities NNDR Premises Related Insurance  Supplies & Services Materials and Equipment IT and telecommunications Insurance  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel  Internal Charges Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure  Internal Income Recharge Income from Capital  Income - Charges	30 45 38 224 20 1,983	32 47 39 218 14
Electricity Other Utilities NNDR Premises Related Insurance  Supplies & Services Materials and Equipment IT and telecommunications Insurance  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel  Internal Charges Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure Recharge Income Recharge Income from Capital  Income - Charges	45 38 224 20 1,983	47 39 219 14
Other Utilities NNDR Premises Related Insurance  Supplies & Services Materials and Equipment IT and telecommunications Insurance  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel  Internal Charges Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure Recharge Income Recharge Income from Capital  Income - Charges	38 224 20 4,983	39 21! 14
NNDR Premises Related Insurance  Supplies & Services Materials and Equipment IT and telecommunications Insurance  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel  Internal Charges Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure Internal Income Recharge Income from Capital	224 20 1,983	21! 14
Premises Related Insurance  Supplies & Services  Materials and Equipment IT and telecommunications Insurance  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel  Internal Charges Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure  Internal Income Recharge Income from Capital  Income - Charges	20 4,983 6	14
Supplies & Services  Materials and Equipment IT and telecommunications Insurance  Transport  Vehicles And Plant Related Expenditure Travel Allowances Fuel  Internal Charges  Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure  Internal Income Recharge Income from Capital  Income - Charges	6	
Supplies & Services  Materials and Equipment IT and telecommunications Insurance  Transport  Vehicles And Plant Related Expenditure Travel Allowances Fuel  Internal Charges  Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure  Recharge Income Recharges  Recharges  Income - Charges	6	4,72
Materials and Equipment IT and telecommunications Insurance  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel  Internal Charges Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure  Internal Income Recharge Income from Capital  Income - Charges		
IT and telecommunications Insurance  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel  Internal Charges Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure Internal Income Recharge Income from Capital  Income - Charges		
Insurance  Transport  Vehicles And Plant Related Expenditure  Travel Allowances  Fuel  Internal Charges  Managed Recharges Frm Other Directorates  Charges To/From HRA  Managed Expenditure  Internal Income  Recharge Income from Capital  Income - Charges		4
Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Internal Charges Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure Internal Income Recharge Income from Capital Income - Charges	24	1
Vehicles And Plant Related Expenditure Travel Allowances Fuel  Internal Charges Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure  Internal Income Recharge Income from Capital  Income - Charges	2	•
Vehicles And Plant Related Expenditure Travel Allowances Fuel  Internal Charges Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure  Internal Income Recharge Income from Capital  Income - Charges	32	23
Travel Allowances Fuel  Internal Charges Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure  Internal Income Recharge Income from Capital  Income - Charges		
Internal Charges Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure  Internal Income Recharge Income from Capital  Income - Charges	2	2
Internal Charges Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure  Internal Income Recharge Income from Capital  Income - Charges	44	3
Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure  Internal Income Recharge Income from Capital  Income - Charges	1	•
Managed Recharges Frm Other Directorates Charges To/From HRA  Managed Expenditure  Internal Income Recharge Income from Capital  Income - Charges	47	34
Charges To/From HRA  Managed Expenditure  Internal Income Recharge Income from Capital  Income - Charges		
Charges To/From HRA  Managed Expenditure  Internal Income Recharge Income from Capital  Income - Charges	170	16
Managed Expenditure  Internal Income Recharge Income from Capital  Income - Charges	83	(
Internal Income Recharge Income from Capital Income - Charges	253	16
Internal Income Recharge Income from Capital Income - Charges	6,209	5,83
Recharge Income from Capital  Income - Charges	7,209	5,65
Income - Charges		
	(450)	(45)
	(450)	(45)
Fees and charges		
	(36)	(
Other income	(101)	(96
	(137)	(96
Managed Income	(587)	(540
	,	5,289
Tate managed Badget	622	3,203
Accounting Adjustments	5,622	
IAS 19 Pensions Costs		
Capital Charges	<b>6,622</b>	18
84		18 19

Budget Manager : Chief Officer Property and Contracts

Corporate Property Management			
	£000	Budget 2016/17	Budget 2017/18
Central Recharges			
Corporate & Democratic Core Income		(2)	0
		(2)	0
Managed Outside the Service		760	217
Net Cost of Service		6,383	5,506

Budget Manager : Chief Officer Shared Services

£000	Budget 2016/17	Budge 2017/1
Employees		
Direct Pay Costs	18,513	18,08
Agency And Temporary Staff	5	,
National Insurance Contributions	2,160	2,08
Superannuation Costs	2,995	2,98
Other Pension Costs	159	189
Other Employee Related Costs	477	75
Training And Development	13	1
Tailing And Development	24,323	24,11
Premises		
Buildings Maintenance	1	
Building Security	5	
Cleaning And Workplace Refuse	7	
Gas	10	1
Electricity	13	1
Other Utilities	2	
Rents	121	12
NNDR	26	3
NINDIX	184	19
upplies & Services		
Materials and Equipment	465	42
Stationery and Postage	1,279	1,18
Advertising	1	,
IT and telecommunications	388	41
Insurance	3	
Professional Services and Subscriptions	8	1
Recycling and Reuse	1	
Allowances	0	
Other Hired and Contracted Services	490	49
Publication and Promotion	1	
	2,635	2,53
ransport	,	· ·
Vehicles And Plant Related Expenditure	25	2
Travel Allowances	8	
Fuel	19	1
Transport Related Insurance	0	
	52	5
nternal Charges		
Managed Recharges Frm Other Directorates	83	5
	83	5
lanaged Expenditure	27,278	26,95
nternal Income		
Income from other Directorates	(6,066)	(6,28
Recharge Income from Capital	(39)	
Charges to / from HRA	(26)	
	(6,131)	(6,28
ncome - Sales		
Sale of Goods and Services	(345)	(35
	(345)	(35

Budget Manager : Chief Officer Shared Services

Shared Services		
£000£	Budget 2016/17	Budget 2017/18
Income - Charges		
Fees and charges	(246)	(379
Other income	(378)	(367
Rents	0	0
	(624)	(746
Managed Income	(7,100)	(7,381
Net Managed Budget	20,178	19,576
Accounting Adjustments		
IAS 19 Pensions Costs	684	1,104
Capital Charges	87	173
	771	1,276
Central Recharges		
Corporate & Democratic Core Income	(6)	(6
	(6)	(6
Other Internal Adjustments		
Internal Reallocations Charges	1,385	0
Internal Reallocations Income	(1,385)	0
	0	0
Managed Outside the Service	765	1,270
Net Cost of Service	20,944	20,846

;	£000	Budget 2016/17	Budge 2017/1
Employees			
Direct Pay Costs		26,348	27,63
Agency And Temporary Staff		502	25
National Insurance Contributions		1,580	1,582
Superannuation Costs		2,616	3,11
Other Pension Costs		129	14
Other Employee Related Costs		126	10
Training And Development		101	10
		31,403	32,92
remises			
Buildings Maintenance		64	6
Grounds Maintenance		1	
Building Security		14	1
Cleaning And Workplace Refuse		283	25
Gas		48	5
Electricity		51	5
Other Utilities		29	2
Rents		3	
NNDR		119	12
Accommodation Charges		1	
Premises Related Insurance		3	
		615	60
upplies & Services		7.167	7.05
Materials and Equipment		7,167	7,05
Stationery and Postage		13	1
Advertising		1	0.4
IT and telecommunications		176	21
Insurance		29	2
Professional Services and Subscriptions		17	1
Catering Service		0	
Recycling and Reuse		1	
Waste Disposal and Landfill Tax		6	
Allowances		1	
Security Services		0	4.00
Other Hired and Contracted Services		938	1,09
Licences		0	
Publication and Promotion		29	1
Miscellaneous	-	27	2
rananart	-	8,407	8,47
ransport  Vehicles And Plant Related Expenditure		4,966	5,21
Travel Allowances		92	3,21
Fuel		4,833	4,83
Private Hire		6,705	4,63 7,79
		108	7,79
Transport Related Insurance	-	16,704	18,02
nternal Charges	-	. 5,7 5 1	
Managed Recharges Frm Other Directorates 88		324	42
Charges To/From HRA		245	24
-	-	568	67

£000£	Budget 2016/17	Budget 2017/18
Agency Payments		
Services provided by Voluntary Sector	59	28
	59	28
Managed Expenditure	57,755	60,721
Internal Income		
Income from other Directorates	(52,738)	(55,333
Charges to / from HRA	(390)	(307
	(53,128)	(55,640
Income - Grants		•
Government Grants	(178)	(178
	(178)	(178
Income - Sales		
Sale of Goods and Services	(1,340)	(1,847
	(1,340)	(1,847
Income - Charges		
Fees and charges	(604)	(604
Contributions	(228)	(228
Other income	(557)	(517
Rents	(20)	0
	(1,409)	(1,349
Managed Income	(56,054)	(59,014
Net Managed Budget	1,701	1,708
Accounting Adjustments		
IAS 19 Pensions Costs	1,564	1,277
Capital Charges	177	288
Suprial Straiges		
Operatoral Development	1,741	1,565
Central Recharges	(40)	(54
Corporate & Democratic Core Income	(49)	(51
	(49)	(51
Other Internal Adjustments		
Internal Reallocations Charges	1,272	1,272
Internal Reallocations Income	(1,272)	(1,272
	0	0
Managed Outside the Service	1,692	1,514

0003	Budget 2016/17	Budge 2017/1
mployees		
Direct Pay Costs	1,491	1,340
National Insurance Contributions	118	86
Superannuation Costs	226	179
Other Pension Costs	25	38
Other Employee Related Costs	15	į
Training And Development	6	(
	1,882	1,65
remises	454	4-
Buildings Maintenance	151	150
Grounds Maintenance	124	123
Building Security	265	36
Cleaning And Workplace Refuse	474	57
Gas	552	438
Electricity	1,166	1,21
Other Utilities	338	32
Rents	1,265	1,25
NNDR	3,013	2,84
Premises Related Insurance	103	16
	7,451	7,45
upplies & Services		
Materials and Equipment	192	20
Stationery and Postage	7	
IT and telecommunications	6	(
Insurance	6	,
Other Hired and Contracted Services	80	7
Licences	1	
Miscellaneous	0	29
ransport	291	29
Vehicles And Plant Related Expenditure	3	
Travel Allowances	1	,
Fuel	0	
Private Hire	0	
Transport Related Insurance	2	
Transport related insurance	5	1
iternal Charges	-	<u> </u>
Managed Recharges Frm Other Directorates	259	27
Charges To/From HRA	63	6
	322	33
lanaged Expenditure	9,951	9,75
iternal Income		
Income from other Directorates	(1,530)	(1,56
Charges to / from HRA	(76)	(7
<del> </del>	(1,605)	(1,64
ncome - Grants	, , ,	. ,
Government Grants	0	(93
90	0	(93

Facilities Management		
£000£	Budget 2016/17	Budget 2017/18
Income - Sales		
Sale of Goods and Services	(2)	(1)
	(2)	(1
Income - Charges		
Fees and charges	(781)	(704
Other income	(1,382)	(380
Rents	(184)	(201
	(2,347)	(1,285
Managed Income	(3,955)	(3,863
Net Managed Budget	5,996	5,892
Accounting Adjustments		
IAS 19 Pensions Costs	120	42
Capital Charges	2,624	1,018
	2,743	1,060
Central Recharges		
Corporate & Democratic Core Income	(4)	(4
	(4)	(4
Managed Outside the Service	2,739	1,056
Net Cost of Service	8,736	6,947

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# Item 5

# Communities and Environment

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Summary of budget by service (£000)

Budget Manager	Service	Total Managed by the Service		Managed Outside the	Total		
	2016/1	2016/17	Spending	Income	Net	Service	2017/18
Chief Officer Communities	Communities	6,386	15,347	(10,122)	5,225	(235)	4,990
Chief Officer Customer Access	Customer Access	23,166	22,572	(3,342)	19,230	1,762	20,992
Chief Officer - Licensing & Registration	Elections, Licensing and Registration	674	4,676	(4,926)	(250)	124	(125)
Chief Officer Benefits, Welfare and Poverty	Benefits, Welfare and Poverty	3,014	286,921	(284,852)	2,069	235	2,304
Chief Officer Environmental Action	Car Parking Services	(6,995)	4,895	(13,368)	(8,473)	603	(7,869)
Chief Officer (Community Safety)	Community Safety	2,462	7,857	(6,418)	1,439	173	1,612
Chief Officer Waste Management	Waste Management	35,575	40,379	(7,366)	33,014	1,603	34,616
Chief Officer Parks and Countryside	Parks And Countryside	11,239	29,376	(22,792)	6,584	2,598	9,182
Chief Officer Environmental Action	Environmental Action (City Centre)	2,485	2,807	(461)	2,346	94	2,440
Chief Officer Environmental Action	Environmental Health	1,780	2,107	(565)	1,542	77	1,619
Chief Officer Environmental Action	Cleaner Communities	11,602	12,328	(4,517)	7,811	2,419	10,231
Net Cost of Service		91,388	429,266	(358,728)	70,538	9,453	79,992
	Transfers to and from earmarked reserves	(2,371)	0	0	0	(2,723)	(2,723)
Net Revenue Charge		89,017	429,266	(358,728)	70,538	6,731	77,269

Summary of budget by type of spending or income

£000	Budget 2016/17	Budget 2017/18
Employees		
Direct Pay Costs	64,639	63,084
Agency And Temporary Staff	274	350
National Insurance Contributions	6,228	6,081
Superannuation Costs	8,666	8,655
Other Pension Costs	902	1,195
Other Employee Related Costs	383	114
Training And Development	209	211
Hairing And Development	81,300	79,691
Premises	01,000	70,001
Buildings Maintenance	219	176
Grounds Maintenance	3,259	3,210
Building Security	103	105
Cleaning And Workplace Refuse	633	760
Gas	524	531
Electricity	766	776
Other Utilities	378	388
Rents	85	52
NNDR	1,938	2,150
Accommodation Charges	1,218	1,152
Premises Related Insurance	36	68
	9,160	9,369
Supplies & Services		
Materials and Equipment	5,146	5,408
Stationery and Postage	729	668
Advertising	38	98
IT and telecommunications	2,599	2,455
Insurance	345	410
Professional Services and Subscriptions	1,665	1,504
Grants and Contributions	5,273	4,674
Catering Service	3	3
Recycling and Reuse	2,734	2,485
Waste Disposal and Landfill Tax	2,599	3,232
Corporate Initiatives & Savings Targets	(159)	0,232
Allowances	9	8
Consultancy Services	5	5
External Audit Fees		42
	42	
Security Services	145	116
Other Hired and Contracted Services	5,609	6,558
Licences	95	94
Publication and Promotion	233	291
PFI Unitary Charges	11,885	11,731
Miscellaneous	40	39
_	39,035	39,823
Transport		
Vehicles And Plant Related Expenditure	6,265	6,136
Travel Allowances	338	352
Fuel	2,525	2,555
Transport Related Insurance	162	309
96	9,291	9,352
Internal Charges		
	The second secon	e contract of the contract of

Summary of budget by type of spending or income

£000£	Budget 2016/17	Budget 2017/18
Internal Charges		
Managed Recharges Frm Other Directorates	7,617	8,190
Charges To/From HRA	49	48
Distributed Grants	0	1,501
	7,666	9,739
Agency Payments		
Services provided by other organisations	0	4,265
Contributions to Partnerships	20	0
	20	4,265
Transfer Payments		
Compensation Payments	1	1
Housing Benefit Payments	287,308	277,026
	287,309	277,027
Appropriations		
Transfers to/from Earmarked Reserves	(84)	0
	(84)	0
Managed Expenditure	433,697	429,266
		,
Internal Income	(7.040)	(0.007)
Income from other Directorates	(7,916)	(8,607)
Recharge Income from Capital	(750)	(750)
Charges to / from HRA	(11,920)	(13,279)
Redistribution of grants income	(20.596)	(1,130)
Income - Grants	(20,586)	(23,765)
Government Grants	(207 727)	(207 276)
DCLG Grants	(287,727) (1,193)	(287,376)
DCLG Grants	(288,920)	(1,193) (288,569)
Income - Sales	(200,920)	(200,309)
Sale of Goods and Services	(3,473)	(3,867)
Sale of Goods and Services	(3,473)	(3,867)
Income - Charges	(3,473)	(3,807)
Fees and charges	(26,531)	(28,202)
Contributions	(1,272)	(1,969)
Other income	(14,511)	(1,435)
Rents	(900)	(920)
Tionio	(43,214)	(42,526)
Managed Income		
Managed Income	(356,193)	(358,728)
Net Managed Budget	77,504	70,538
Accounting Adjustments		
IAS 19 Pensions Costs	4,773	2,723
Transfers to/from Statutory Reserves	(1,411)	(2,723)
Capital Charges	8,943	7,922
	12,304	7,922
Central Recharges		
Corporate & Democratic Core Income	(917)	(1,191)
07	(917)	(1,191)
97	(011)	(1,101)

Summary of budget by type of spending or income

	£000	Budget 2016/17	Budget 2017/18
Other Internal Adjustments			
Internal Reallocations Charges		2,267	2,508
Internal Reallocations Income		(2,141)	(2,508)
		125	0
Managed Outside the Service		11,513	6,731
Net Cost of Service		89,017	77,269

Budget Manager : Chief Officer Communities

£000£	Budget 2016/17	Budget 2017/1
Employees		
Direct Pay Costs	2,798	2,92
National Insurance Contributions	323	330
Superannuation Costs	397	456
Other Pension Costs	48	57
Other Employee Related Costs	0	•
Training And Development	0	(
	3,567	3,768
Premises		
Cleaning And Workplace Refuse	1	•
Gas	3	;
Electricity	2	2
Other Utilities	1	•
Rents	7	-
NNDR	223	20
Accommodation Charges	1,129	1,14
Premises Related Insurance	7	13
	1,372	1,37
Supplies & Services		
Materials and Equipment	10	1
Stationery and Postage	21	1
IT and telecommunications	15	5
Insurance	4	
Professional Services and Subscriptions	15	3
Grants and Contributions	2,080	1,90
Catering Service	3	,
Allowances	2	
Other Hired and Contracted Services	736	2,00
Licences	4	_,00
Publication and Promotion	6	1
Tablication and Fromotion	2,897	4,05
ransport	,	,
Travel Allowances	28	2
atornal Charges	28	2
nternal Charges	100	25
Managed Recharges Frm Other Directorates	192	35
Distributed Grants	192	1,50 1,86
gency Payments	102	1,00
Services provided by other organisations	0	4,26
	0	4,26
ppropriations		
Transfers to/from Earmarked Reserves	(18)	
	(18)	
lanaged Expenditure	8,038	15,34
nternal Income		
Income from other Directorates	(297)	(36
Charges to / from HRA	(511)	(51
Redistribution of grants income	0	(1,13

Budget Manager : Chief Officer Communities

Communities		
£000	Budget 2016/17	Budget 2017/18
Internal Income		
	(808)	(2,005
Income - Grants		
Government Grants	(1,377)	(7,344
	(1,377)	(7,344
Income - Charges		
Fees and charges	(232)	(312
Contributions	(6)	(361
Other income	(90)	(100
Rents	(1)	(1
	(328)	(773
Managed Income	(2,513)	(10,122
Net Managed Budget	5,526	5,225
Accounting Adjustments		
IAS 19 Pensions Costs	191	148
Capital Charges	1,498	420
Suprial Changes	·	
Control Decharge	1,688	568
Central Recharges Corporate & Democratic Core Income	(827)	(803
corporate a Bonnesiane core mounte	`	,
Other Internal Adiretments	(827)	(803
Other Internal Adjustments		4 4 6
Internal Reallocations Charges Internal Reallocations Income	0	449
internal Reallocations income	0	(449
	0	C
Managed Outside the Service	861	(235
	6,386	4,990

Budget Manager : Chief Officer Customer Access

£000£	Budget 2016/17	Budget 2017/18
Employees		
Direct Pay Costs	14,988	13,941
Agency And Temporary Staff	2	27
National Insurance Contributions	1,541	1,474
Superannuation Costs	1,729	1,703
Other Pension Costs	297	316
Other Employee Related Costs	11	10
Training And Development	28	28
	18,596	17,500
Premises		
Buildings Maintenance	20	20
Grounds Maintenance	5	4
Building Security	23	24
Cleaning And Workplace Refuse	17	15
Gas	110	110
Electricity	172	171
Other Utilities	42	39
Rents	1	1
NNDR	485	584
Accommodation Charges	8	-00
Premises Related Insurance	16	28
Termises Neiateu msurance	898	1,004
Supplies & Services		1,00
Materials and Equipment	1,081	1,037
Stationery and Postage	104	104
Advertising	1	1
IT and telecommunications	971	921
Insurance	19	21
Professional Services and Subscriptions	18	18
Allowances	4	3
Security Services	2	2
Other Hired and Contracted Services	577	779
Licences	2	2
Publication and Promotion	0	5
Miscellaneous	1	(
Miscellatieous	2,779	2,893
ransport	2,113	2,030
Vehicles And Plant Related Expenditure	75	79
Travel Allowances	46	47
Fuel	47	39
	5	5
Transport Related Insurance	173	170
nternal Charges	1/3	170
Managed Recharges Frm Other Directorates	875	1,00
Managed Neonarges i ini Other Directorates	875	1,000
Managed Expenditure	23,322	22,572
Managed Expenditure	23,322	22,572
nternal Income	(000)	(0.1)
Income from other Directorates	(660)	(94)
Recharge Income from Capital	(750)	(75

Budget Manager : Chief Officer Customer Access

£000	Budget 2016/17	Budget 2017/18
Internal Income		
Charges to / from HRA	(43)	(189)
	(1,453)	(1,885)
Income - Grants		
Government Grants	(86)	0
	(86)	0
Income - Sales		
Sale of Goods and Services	(479)	(479)
	(479)	(479)
Income - Charges		
Fees and charges	(524)	(674
Contributions	(250)	(250
Other income	(54)	(54
Rents	(10)	0
	(838)	(978
Managed Income	(2,858)	(3,342)
Net Managed Budget	20,464	19,230
Accounting Adjustments		
IAS 19 Pensions Costs	817	448
Capital Charges	1,794	1,351
	2,611	1,799
Central Recharges	2,011	1,799
Corporate & Democratic Core Income	(35)	(37
Corporate a Bernocratic Core mounte	` '	
	(35)	(37
Other Internal Adjustments	200	•
Internal Reallocations Charges	208	0
Internal Reallocations Income	(82)	0
	125	0
Managed Outside the Service	2,702	1,762
Net Cost of Service	23,166	20,992

Budget Manager : Chief Officer - Licensing & Registration

£000	Budget 2016/17	Budge 2017/1
Employees		
Direct Pay Costs	2,374	2,51
Agency And Temporary Staff	15	, (
National Insurance Contributions	241	24
Superannuation Costs	383	39
Other Pension Costs	42	44
Other Employee Related Costs	2	
Training And Development	30	3(
Talling And Development	3,087	3,24
Premises	0,007	
Buildings Maintenance	7	-
Grounds Maintenance	1	•
Building Security	2	
Cleaning And Workplace Refuse	6	(
Gas	5	2
Electricity	16	18
Other Utilities		10
	3	
NNDR	26	3
Accommodation Charges	82	(
Premises Related Insurance	0	7
umplica 9 Comilaca	148	7
Supplies & Services	405	40
Materials and Equipment	105	13
Stationery and Postage	94	7
Advertising	3	6
IT and telecommunications	368	22
Insurance	1	
Professional Services and Subscriptions	14	
Allowances	1	
Consultancy Services	0	
Security Services	7	
Other Hired and Contracted Services	722	19
Licences	1	
Miscellaneous	1	
	1,317	70
ransport		
Vehicles And Plant Related Expenditure	6	
Travel Allowances	37	3
Fuel	2	
Transport Related Insurance	0	
•	45	3
nternal Charges		
Managed Recharges Frm Other Directorates	559	61
- •	559	61
Managed Expenditure	5,156	4,67
	3,130	
nternal Income	(4)	
Income from other Directorates	(4)	(
	(4)	(

Budget Manager : Chief Officer - Licensing & Registration

£000	Budget	Budget
2000	2016/17	2017/18
Income - Sales		
Sale of Goods and Services	(25)	3)
	(25)	3)
Income - Charges		
Fees and charges	(3,970)	(3,870
Contributions	(592)	(93
Other income	(87)	(10
	(4,650)	(4,91
Managed Income	(4,679)	(4,92
Net Managed Budget	477	(250
Accounting Adjustments		
IAS 19 Pensions Costs	203	13
Capital Charges	21	1
	224	15
Central Recharges		
Corporate & Democratic Core Income	(27)	(2
	(27)	(2
Managed Outside the Service	197	12
Net Cost of Service	674	(12

Budget Manager : Chief Officer Benefits, Welfare and Poverty

	£000	Budget 2016/17	Budget 2017/1
Employees			
Direct Pay Costs		4,913	4,846
National Insurance Contributions		392	444
Superannuation Costs		630	738
Other Pension Costs		102	9
Other Employee Related Costs		25	(9:
Training And Development		8	` (
		6,069	6,03
Premises		,	
Cleaning And Workplace Refuse		0	
Rents		5	
NNDR		2	
		7	
Supplies & Services			
Materials and Equipment		(57)	(2
Stationery and Postage		454	42
IT and telecommunications		626	62
Insurance		2	
Professional Services and Subscriptions		114	11
Grants and Contributions		2,733	2,33
Allowances		1	_,00
External Audit Fees		42	4
Other Hired and Contracted Services		139	22
Publication and Promotion		1	
Miscellaneous		33	3
Missellaticous		4,086	3,77
Fransport		1,000	
Travel Allowances		44	4
		44	4
nternal Charges			
Managed Recharges Frm Other Directorates		37	3
		37	3
Fransfer Payments			
Compensation Payments		1	
Housing Benefit Payments		287,308	277,02
		287,309	277,02
Appropriations			
Transfers to/from Earmarked Reserves		(66)	
		(66)	
Managed Expenditure		297,486	286,92
nternal Income			
Income from other Directorates		(427)	(51
Charges to / from HRA		(300)	(80
5 goo to /	-	(727)	(1,31
ncome - Grants	-	(, 2, )	(1,01
Government Grants		(279,836)	(273,21
DCLG Grants		(1,193)	(1,19
DC.1 (a (arants			

Budget Manager: Chief Officer Benefits, Welfare and Poverty

Benefits, Welfare and Poverty		
£000	Budget 2016/17	Budget 2017/1
Income - Charges		
Fees and charges	(119)	(29
Other income	(12,905)	(9,102
	(13,024)	(9,131
Managed Income	(294,781)	(284,852
Net Managed Budget	2,705	2,069
Accounting Adjustments		
IAS 19 Pensions Costs	319	240
Capital Charges	18	1
	336	25
Central Recharges		
Corporate & Democratic Core Income	(27)	(10
	(27)	(16
Managed Outside the Service	309	23
Net Cost of Service	3,014	2,304

Central Overheads		
£000	Budget 2016/17	Budget 2017/18
Employees		
Direct Pay Costs	(801)	0
	(801)	0
Supplies & Services		
Corporate Initiatives & Savings Targets	(159)	0
	(159)	0
Managed Expenditure	(960)	0
Net Managed Budget	(960)	0
Net Cost of Service	(960)	0

000£	Budget 2016/17	Budget 2017/18
Employees		
Direct Pay Costs	2,061	2,001
National Insurance Contributions	184	173
Superannuation Costs	286	286
Other Pension Costs	36	36
Other Employee Related Costs	3	2
Training And Development	2	2
2 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	2,572	2,500
Premises	,	
Buildings Maintenance	10	10
Grounds Maintenance	22	20
Building Security	17	18
Cleaning And Workplace Refuse	34	50
Electricity	55	56
Other Utilities	20	21
Rents	7	7
NNDR	652	717
Premises Related Insurance	3	5
Fielilises Related Ilisulatice	819	904
Supplies & Services	019	904
	242	290
Materials and Equipment		
Stationery and Postage	11	6
Advertising	10	6
IT and telecommunications	162	165
Insurance	6	4
Professional Services and Subscriptions	211	206
Other Hired and Contracted Services	529	544
Publication and Promotion	4	4
	1,175	1,224
Fransport		
Vehicles And Plant Related Expenditure	17	41
Travel Allowances	2	2
Fuel	18	20
Transport Related Insurance	5	2
	42	64
nternal Charges		
Managed Recharges Frm Other Directorates	203	203
Charges To/From HRA	0	0
	203	203
Managed Expenditure	4,812	4,895
nternal Income		
Income from other Directorates	(71)	(69
	(71)	(69
ncome - Charges		
Fees and charges	(12,511)	(13,267
Other income	(18)	(18
Rents	(14)	(14
108	(12,543)	(13,299

Car Parking Services		
£000£	Budget 2016/17	Budget 2017/18
Managed Income	(12,614)	(13,368)
Net Managed Budget	(7,803)	(8,473)
Accounting Adjustments		
IAS 19 Pensions Costs	160	92
Capital Charges	647	511
	808	603
Managed Outside the Service	808	603
Net Cost of Service	(6,995)	(7,869)

Budget Manager : Chief Officer (Community Safety)

£000	Budget 2016/17	Budget 2017/18
Employees		
Direct Pay Costs	4,013	4,011
Agency And Temporary Staff	0	50
National Insurance Contributions	391	391
Superannuation Costs	585	584
Other Pension Costs	54	69
Other Employee Related Costs	29	7
Training And Development	2	6
· ·	5,074	5,117
Premises		
Cleaning And Workplace Refuse	0	0
Electricity	12	9
Other Utilities	1	1
Rents	38	8
rente	51	18
Supplies & Services	0.	
Materials and Equipment	22	14
Stationery and Postage	10	9
Advertising	2	0
IT and telecommunications	269	281
Insurance	2	5
Professional Services and Subscriptions	477	331
Grants and Contributions	130	130
Allowances	1	1
Security Services	0	18
Other Hired and Contracted Services	1,474	1,317
Licences	2	4
	2,389	2,109
Transport		
Vehicles And Plant Related Expenditure	60	57
Travel Allowances	35	54
Fuel	36	36
Transport Related Insurance	5	13
	136	161
Internal Charges		
Managed Recharges Frm Other Directorates	276	453
	276	453
Agency Payments		
Contributions to Partnerships	20	0
	20	0
Managed Expenditure	7,946	7,857
Internal Income		· · · · · · · · · · · · · · · · · · ·
Income from other Directorates	(1,187)	(1,354
	(3,227)	(3,203
Charges to / from HRA		·
Incomo Cronto	(4,415)	(4,557
Income - Grants	(4.440)	/4 500
Government Grants	(1,119)	(1,506
	(1,119)	(1,506

Budget Manager : Chief Officer (Community Safety)

Net Cost of Service	2,462	1,612
Managed Outside the Service	545	173
	0	(97
Corporate & Democratic Core Income	0	(97
Central Recharges		
	545	271
Capital Charges	197	82
IAS 19 Pensions Costs	348	189
Accounting Adjustments		
Net Managed Budget	1,917	1,439
Managed Income	(6,029)	(6,418
	(495)	(35
Other income	(401)	(26
Contributions	(94)	(94
Income - Charges		
£000	Budget 2016/17	Budget 2017/1

Budget Manager : Chief Officer Waste Management

Employees Direct Pay Costs Agency And Temporary Staff National Insurance Contributions Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development  Premises Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance  Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance  Internal Charges Managed Recharges Frm Other Directorates	2016/17	Budge 2017/
Agency And Temporary Staff National Insurance Contributions Superannuation Costs Other Pension Costs Other Pension Costs Other Employee Related Costs Training And Development  Premises Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance  Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance		
National Insurance Contributions Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development  Premises Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance  Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance	11,356	10,66
Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development  Premises Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance  Supplies & Services Materials and Equipment Stationery and Postage If and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance	241	25
Other Pension Costs Other Employee Related Costs Training And Development  Premises Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance  Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance	1,155	1,07
Other Employee Related Costs Training And Development  Premises  Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance  Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Internal Charges	1,575	1,54
Training And Development  Premises  Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance  Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance	103	22
Premises Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance  Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance	177	9
Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Fransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance Internal Charges	42	4
Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Fransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance Internal Charges	14,648	13,89
Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance  Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Fransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance Internal Charges	146	10
Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Security Services Uicences Publication and Promotion PFI Unitary Charges Miscellaneous  Fransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance	146	10
Gas Electricity Other Utilities Rents NNDR Premises Related Insurance  Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Fransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance Internal Charges	5	
Electricity Other Utilities Rents NNDR Premises Related Insurance  Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Fransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance Internal Charges	5	
Other Utilities Rents NNDR Premises Related Insurance  Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance	5	4.4
Rents NNDR Premises Related Insurance  Supplies & Services  Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance	104	11
NNDR Premises Related Insurance  Supplies & Services  Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance	31	3
Premises Related Insurance  Supplies & Services  Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance	5	0.0
Supplies & Services  Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance	204	22
Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Fransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance	505	49
Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance	303	
Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance	337	32
IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance	6	
Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance	97	ę
Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance	14	3
Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance	26	
Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance	2,734	2,48
Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance	2,598	3,23
Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance	0	
Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance	3	
Licences Publication and Promotion PFI Unitary Charges Miscellaneous  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance	110	6
Publication and Promotion PFI Unitary Charges Miscellaneous  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance  Internal Charges	53	į
PFI Unitary Charges Miscellaneous  Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance  hternal Charges	55	Į.
Miscellaneous  Transport  Vehicles And Plant Related Expenditure  Travel Allowances  Fuel  Transport Related Insurance  Internal Charges	192	2
Transport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance Internal Charges	11,885	11,73
Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance  nternal Charges	5	
Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance  nternal Charges	18,115	18,30
Travel Allowances Fuel Transport Related Insurance  nternal Charges	0.070	0.00
Fuel Transport Related Insurance  nternal Charges	3,076	2,89
Transport Related Insurance  Internal Charges	13	1
nternal Charges	1,437	1,43
	63 4,589	4,47
	1,000	
1 3 1 1 1 3 1 1 1 1 1 1 1 1 1 1 1 1 1 1	3,285	3,2
	3,285	3,21
Managed Expenditure	41,142	40,37

Budget Manager : Chief Officer Waste Management

£000£	Budget 2016/17	Budget 2017/18
Internal Income		
Charges to / from HRA	(254)	(254
	(615)	(715
Income - Grants		
Government Grants	(5,269)	(5,269
	(5,269)	(5,269
Income - Sales	()	
Sale of Goods and Services	(363)	(482
laceure. Cherry	(363)	(482
Income - Charges Fees and charges	(200)	(227
Other income	(208) (150)	(327 (573
Other income	(358)	(900
Managed Income	(6,604)	(7,366
Net Managed Budget	34,537	33,014
Accounting Adjustments		
IAS 19 Pensions Costs	947	473
Capital Charges	2,150	3,247
	3,097	3,720
Central Recharges		
Corporate & Democratic Core Income	0	(58
	0	(58
Other Internal Adjustments	-	
Internal Reallocations Income	(2,059)	(2,059
	(2,059)	(2,059
Managed Outside the Service	1,038	1,603
Managed Odiside the Scribe		

Budget Manager : Chief Officer Parks and Countryside

£000£	Budget 2016/17	Budget 2017/18
Employees		
Direct Pay Costs	12,472	12,360
Agency And Temporary Staff	15	15
National Insurance Contributions	1,071	1,07
Superannuation Costs	1,564	1,564
Other Pension Costs	94	95
Other Employee Related Costs	108	4
Training And Development	65	65
2	15,389	15,21
Premises	,	
Buildings Maintenance	13	1;
Grounds Maintenance	3,231	3,18
Building Security	55	56
Cleaning And Workplace Refuse	338	338
Gas	401	409
Electricity	384	392
Other Utilities	233	23
Rents	17	17
NNDR	336	38
Premises Related Insurance	9	20
1 Terrises related insulation	5,019	5,048
Supplies & Services	3,010	
Materials and Equipment	3,100	3,30
Stationery and Postage	10	10
Advertising	22	22
IT and telecommunications	68	68
Insurance	202	27
Professional Services and Subscriptions	271	27
Grants and Contributions	330	31
Waste Disposal and Landfill Tax	1	0.
Allowances	0	(
Consultancy Services	2	
Security Services	25	2:
Other Hired and Contracted Services	869	83
Licences	31	3
Publication and Promotion	26	4(
Miscellaneous	1	- T\ -
Misocharicous	4,959	5,21
Transport	.,,555	
Vehicles And Plant Related Expenditure	1,252	1,25
Travel Allowances	20	20
Fuel	449	46
Transport Related Insurance	42	74
· -1	1,763	1,81
Internal Charges	,	
Managed Recharges Frm Other Directorates	2,000	2,09
	2,000	2,09
Managed Expenditure 114	29,130	29,37

Budget Manager : Chief Officer Parks and Countryside

£000£	Budget 2016/17	Budget 2017/18
Internal Income		
Income from other Directorates	(4,539)	(4,589)
Charges to / from HRA	(3,805)	(4,055)
	(8,344)	(8,644
Income - Grants		
Government Grants	(40)	(40
	(40)	(40
Income - Sales		
Sale of Goods and Services	(2,492)	(2,785
Annual Observation	(2,492)	(2,785
Income - Charges	(0.700)	(0.405
Fees and charges	(8,730)	(9,485
Contributions	(296)	(296
Other income	(482)	(637
Rents	(875)	(905
	(10,382)	(11,323
Managed Income	(21,259)	(22,792
Net Managed Budget	7,872	6,584
Accounting Adjustments		
IAS 19 Pensions Costs	903	641
Capital Charges	2,464	1,975
	3,368	2,616
Central Recharges		
Corporate & Democratic Core Income	0	(18
	0	(18
	0.000	2.500
Managed Outside the Service	3,368	2,598

£000	Budget	Budget
2000	2016/17	2017/18
Employees		
Direct Pay Costs	1,660	1,618
National Insurance Contributions	152	147
Superannuation Costs	239	239
Other Pension Costs	28	28
Other Employee Related Costs	2	5
Training And Development	4	4
	2,086	2,040
Premises		
Buildings Maintenance	1	1
Cleaning And Workplace Refuse	1	0
Electricity	6	3
Other Utilities	9	11
NNDR	2	2
	18	16
Supplies & Services		
Materials and Equipment	44	45
Stationery and Postage	0	0
IT and telecommunications	6	5
Insurance	13	8
Professional Services and Subscriptions	140	138
Other Hired and Contracted Services	30	32
Cuter timed and Contracted Convices	233	229
Transport		
Vehicles And Plant Related Expenditure	335	355
Travel Allowances	5	4
Fuel	85	89
Transport Related Insurance	8	17
·	433	465
Internal Charges		
Managed Recharges Frm Other Directorates	56	56
	56	56
Managed Expenditure	2,826	2,807
Internal Income		
Income from other Directorates	(167)	(167
	(167)	(167
Income - Charges		
Fees and charges	(214)	(214
Other income	(80)	(80
	(294)	(294
Managed Income	(461)	(461
Net Managed Budget	2,365	2,346
Accounting Adjustments		
IAS 19 Pensions Costs	119	79
Capital Charges	1	15
110	119	94

Environmental Action (City Centre)		
£000	Budget 2016/17	Budget 2017/18
Managed Outside the Service	119	94
Net Cost of Service	2,485	2,440

£000	Budget 2016/17	Budget 2017/18
Employees		
Direct Pay Costs	1,238	1,088
National Insurance Contributions	120	112
Superannuation Costs	182	165
Other Pension Costs	83	131
Other Employee Related Costs	1	1
Training And Development	9	8
	1,633	1,506
Premises		
Buildings Maintenance	2	2
Cleaning And Workplace Refuse	1	1
Electricity	7	7
Other Utilities	0	C
	10	10
Supplies & Services		
Materials and Equipment	52	53
Stationery and Postage	12	11
IT and telecommunications	6	6
Insurance	7	7
Professional Services and Subscriptions	238	243
Allowances	0	(
Other Hired and Contracted Services	84	86
Publication and Promotion	4	2
	403	409
Transport		
Vehicles And Plant Related Expenditure	8	8
Travel Allowances	46	50
Fuel	5	5
Transport Related Insurance	2	2
	61	66
Internal Charges		
Managed Recharges Frm Other Directorates	48	68
Charges To/From HRA	49	48
	97	116
Managed Expenditure	2,204	2,107
Internal Income		
Income from other Directorates	(116)	(116
Charges to / from HRA	(46)	(49
	(162)	(16
Income - Sales		
Sale of Goods and Services	(93)	(93
	(93)	(93
Income - Charges		
Fees and charges	(19)	(19
Contributions	(34)	(34
Other income	(207)	(254
	(260)	(30
Managed Income	(515)	(56
managed moone	(313)	(30)

Environmental Health		
£000	Budget 2016/17	Budget 2017/18
Net Managed Budget	1,689	1,542
Accounting Adjustments		
IAS 19 Pensions Costs	82	(54)
Capital Charges	8	173
	90	119
Central Recharges		
Corporate & Democratic Core Income	0	(42)
	0	(42)
Managed Outside the Service	90	77
Net Cost of Service	1,780	1,619

£000£	Budget 2016/17	Budget 2017/18
Employees		
Direct Pay Costs	7,567	7,117
National Insurance Contributions	659	621
Superannuation Costs	1,095	976
Other Pension Costs	15	106
Other Employee Related Costs	25	39
Training And Development	19	17
Training / tra Bovolopinone	9,379	8,875
Premises	0,010	
Buildings Maintenance	20	20
Cleaning And Workplace Refuse	232	345
Gas		
	0	0
Electricity	8	6
Other Utilities	39	44
Rents	6	3
NNDR	9	8
	313	425
Supplies & Services		
Materials and Equipment	212	227
Stationery and Postage	6	4
Advertising	0	C
IT and telecommunications	11	12
Insurance	75	49
Professional Services and Subscriptions	141	131
Allowances	0	0
Other Hired and Contracted Services	395	491
Salish Fillion and Contraston Convictor	841	913
Transport	011	
Vehicles And Plant Related Expenditure	1,437	1,438
Travel Allowances	62	61
Fuel	444	457
Transport Related Insurance	32	71
estamad Ohamaa	1,976	2,027
nternal Charges	0.7	07
Managed Recharges Frm Other Directorates	87	87
	87	87
Managed Expenditure	12,596	12,328
Internal Income		
Income from other Directorates	(87)	(26
Charges to / from HRA	(3,733)	(4,219
noomo Coloo	(3,820)	(4,245
ncome - Sales	(22)	/6.5
Sale of Goods and Services	(20)	(20
	(20)	(20
ncome - Charges		
Fees and charges	(5)	(5
Other income	(37)	(247
120	(42)	(25

Cleaner Communities		
£000	Budget 2016/17	Budget 2017/18
Managed Income	(3,882)	(4,517)
Net Managed Budget	8,714	7,811
Accounting Adjustments		
IAS 19 Pensions Costs	684	333
Capital Charges	145	119
	828	451
Central Recharges		
Corporate & Democratic Core Income	0	(91)
	0	(91)
Other Internal Adjustments		
Internal Reallocations Charges	2,059	2,059
	2,059	2,059
Managed Outside the Service	2,888	2,419
Net Cost of Service	11,602	10,231

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# Item 6

# Strategic and Central

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Summary of budget by service (£000)

Budget Manager	Service	Total	Mana	Managed by the Service			Total
		2016/17	Spending	Income	Net	Outside the Service	2017/18
Chief Officer Financial Services	Strategic Accounts	(20,473)	(11,392)	(36,803)	(48,194)	28,912	(19,282)
Chief Officer Financial Services	Debt Financing Costs	23,277	20,135	(920)	19,215	0	19,215
Chief Officer Financial Services	Corporate & Democratic Core	12,065	0	162	162	11,645	11,807
Chief Officer Financial Services	Non-Distributable Costs	4,643	0	0	0	4,401	4,401
Chief Officer Financial Services	Government Grants And Parish Precepts	(23,420)	1,739	(23,899)	(22,160)	0	(22,160)
Chief Officer Financial Services	Joint Committees And Other Bodies	37,411	37,100	0	37,100	0	37,100
Chief Officer Financial Services	Miscellaneous	1,124	6,243	(1,088)	5,155	(5,253)	(99)
Chief Officer Financial Services	Capital Accounting Appropriations	(119,715)	0	0	0	(79,449)	(79,449)
Chief Officer Financial Services	Corporate Insurance	0	9,438	(9,438)	0	0	0
Net Cost of Service		(85,088)	63,263	(71,986)	(8,723)	(39,745)	(48,467)
	Transfers to and from earmarked reserves	(27,334)	0	0	0	(27,451)	(27,451)
Net Revenue Charge		(112,422)	63,263	(71,986)	(8,723)	(67,196)	(75,919)

Summary of budget by type of spending or income

£000	Budget 2016/17	Budget 2017/18
Employees		
Other Pension Costs	5,878	5,417
Training And Development	0	(250)
	5,878	5,167
Supplies & Services		
IT and telecommunications	44	44
Insurance	3,433	3,558
Professional Services and Subscriptions	100	100
Grants and Contributions	409	372
General Capitalisation	(5,482)	(7,482)
Corporate Initiatives & Savings Targets	(1,860)	(1,000)
Allowances	5	0
Other Hired and Contracted Services	660	685
	(2,691)	(3,722)
Internal Charges		
Managed Recharges Frm Other Directorates	4,074	4,127
	4,074	4,127
Agency Payments		
Former joint committee residual costs	421	421
WY Joint Committees	1,439	1,384
WY Probation Service	6	6
WY Combined Authority (formerly WY PTE)	34,328	34,046
Flood Defence Levy	344	370
Coroners Service	1,295	1,295
	37,832	37,520
Transfer Payments		
Business Rates Levy	3,015	1,739
Land Drainage Levies	7	7
Consider	3,022	1,747
Capital  External Intercet Charge	58,230	65,551
External Interest Charge Statutory capital charge to HRA	(25,720)	(27,662)
Use of capital receipts to fund PFI	(18,416)	(18,754)
Minimum Revenue Provision	10,286	1,000
Williman Revenue Frovision	24,380	20,135
Appropriations	24,300	20,100
Transfer to/from General Fund Reserves	(3,450)	0
Transfers to/from Earmarked Reserves	1,624	(2,072)
Transfers to/from Capital Reserve	(4,816)	361
Transfer to the month outplant toost to	(6,642)	(1,711)
Managed Expenditure	65,853	63,263
	05,655	03,203
Internal Income	(00.044)	(04.040)
Income from other Directorates	(22,211)	(24,618)
Charges to / from HRA	(14,069)	(14,069)
Corporate & Democratic Core Chge to HRA	(1,417)	(1,355)
Incomo Cranto	(37,698)	(40,042)
Income - Grants	(257)	(4.700)
Government Grants  DCLG Grants  126	(257)	(1,722)
DOLG GIANIS	(26,335)	(22,334)
	(26,591)	(24,056)

Summary of budget by type of spending or income

£000£	Budget 2016/17	Budget 2017/18
Income - Charges		
Fees and charges	(1,009)	(1,393)
Contributions	(1,049)	(925)
Other income	(5,634)	(5,216)
	(7,692)	(7,534)
Income - Other		
Interest and Dividends	(403)	(354)
	(403)	(354)
Managed Income	(72,384)	(71,986)
Net Managed Budget	(6,531)	(8,723)
Accounting Adjustments		
IAS 19 Pensions Costs	27,334	27,451
Transfers to/from Statutory Reserves	(27,334)	(27,451)
Capital Charges	(117,767)	(78,741)
	(117,767)	(78,741)
Central Recharges		
Corporate & Democratic Core Income	11,876	11,545
	11,876	11,545
Managed Outside the Service	(105,891)	(67,196)
Net Cost of Service	(112,422)	(75,919)

£000	Budget 2016/17	Budget 2017/18
Employees		
Training And Development	0	(250
	0	(250
Supplies & Services		
Grants and Contributions	111	75
General Capitalisation	(5,482)	(7,482
Corporate Initiatives & Savings Targets	(1,860)	(1,000
Other Hired and Contracted Services	4	
	(7,226)	(8,403
Appropriations		
Transfer to/from General Fund Reserves	(3,450)	(
Transfers to/from Earmarked Reserves	0	(3,10
Transfers to/from Capital Reserve	(4,816)	36
	(8,266)	(2,73
Managed Expenditure	(15,493)	(11,39
Internal Income		
Income from other Directorates	(12,470)	(15,22
Charges to / from HRA	(14,069)	(14,06
Corporate & Democratic Core Chge to HRA	(1,506)	(1,51
	(28,045)	(30,80
Income - Charges		<u> </u>
Fees and charges	(609)	(1,07
Other income	(5,238)	(4,92
	(5,847)	(5,99
Managed Income	(33,892)	(36,80
Net Managed Budget	(49,385)	(48,194
Accounting Adjustments		
IAS 19 Pensions Costs	28,912	28,912
	28,912	28,912
Managed Outside the Service	28,912	28,912
Net Cost of Service	(20,473)	(19,282

Debt Financing Costs		
£000	Budget 2016/17	Budget 2017/18
Capital		
External Interest Charge	58,230	65,551
Statutory capital charge to HRA	(25,720)	(27,662)
Use of capital receipts to fund PFI	(18,416)	(18,754)
Minimum Revenue Provision	10,286	1,000
	24,380	20,135
Managed Expenditure	24,380	20,135
Income - Charges		
Fees and charges	(400)	(316)
Other income	(300)	(250)
	(700)	(566)
Income - Other		
Interest and Dividends	(403)	(354)
	(403)	(354)
Managed Income	(1,103)	(920)
Net Managed Budget	23,277	19,215
Net Cost of Service	23,277	19,215

Corporate & Democratic Core			
	£000	Budget 2016/17	Budget 2017/18
Internal Income			
Corporate & Democratic Core Chge to HRA		89	162
		89	162
Managed Income		89	162
Net Managed Budget		89	162
Central Recharges			
Corporate & Democratic Core Income		11,976	11,645
		11,976	11,645
Managed Outside the Service		11,976	11,645
Net Cost of Service		12,065	11,807

Government Grants And Parish Precepts			
	£000	Budget 2016/17	Budget 2017/18
Transfer Payments			
Business Rates Levy		3,015	1,739
		3,015	1,739
Managed Expenditure		3,015	1,739
Income - Grants			
Government Grants		(100)	(1,565)
DCLG Grants		(26,335)	(22,334)
		(26,435)	(23,899)
Managed Income		(26,435)	(23,899)
Net Managed Budget		(23,420)	(22,160)
Net Cost of Service		(23,420)	(22,160)

Net Cost of Service		37,411	37,100
Net Managed Budget		37,411	37,100
Managed Expenditure		37,411	37,100
		37,411	37,100
Coroners Service		1,295	1,295
Flood Defence Levy		344	370
WY Combined Authority (formerly WY PTE)		34,328	34,046
WY Probation Service		6	6
WY Joint Committees		1,439	1,384
Agency Payments			
	£000	Budget 2016/17	Budget 2017/1

Miscellaneous	Budget	Budget
£000	2016/17	2017/18
Employees		
Other Pension Costs	5,878	5,417
	5,878	5,417
Supplies & Services		
Professional Services and Subscriptions	100	100
Grants and Contributions	298	298
Allowances	5	C
	403	398
Agency Payments		
Former joint committee residual costs	421	421
	421	421
Transfer Payments		
Land Drainage Levies	7	7
	7	7
Managed Expenditure	6,709	6,243
Income - Grants		
Government Grants	(157)	(15
	(157)	(157
Income - Charges		`
Contributions	(1,049)	(92
Other income	(6)	(6
	(1,055)	(93
Managed Income	(1,212)	(1,088
Net Managed Budget	5,497	5,155
Net managed budget	3,437	3,133
Accounting Adjustments		
IAS 19 Pensions Costs	(5,878)	(5,76
Capital Charges	1,605	607
	(4,273)	(5,15
Central Recharges	(-т,210)	(0,10
Corporate & Democratic Core Income	(100)	(10
	(100)	(10
Managed Outside the Service	(4,373)	(5,25
Net Cost of Service	1,124	(99

Net Cost of Service	0	0
Net Managed Budget	0	0
Managed Income	(9,831)	(9,438
	(90)	(40
Other income	(90)	(40
ncome - Charges	(-, -)	(-,
modific from other directorates	(9,741)	(9,398
Internal Income Income from other Directorates	(9,741)	(9,398
Managed Expenditure	9,831	9,438
	1,624	1,028
Transfers to/from Earmarked Reserves	1,624	1,028
Appropriations		
	4,074	4,127
nternal Charges  Managed Recharges Frm Other Directorates	4,074	4,127
ntornal Chargos	4,133	4,283
Other Hired and Contracted Services	656	681
Insurance	3,433	3,558
Supplies & Services IT and telecommunications	44	44
000£	Budget 2016/17	Budget 2017/18

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