

# Revenue Budget

2017/18



Financial Management

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# Budget Book 2017/18

Full Council 22nd February 2017

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We prepare, balance and approve all budgets to the nearest £10. This document shows them to the nearest £1,000 so that they are easier to read. Any apparent arithmetical errors are due to this automatic rounding, and any budget elements smaller than £500 will appear as nil.

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## Statement of 2016/17 and 2017/18 budgets

Directorate/Service	2016/17	2017/18	Movement
	Net managed budget £000s	Net managed budget £000s	
<b>Adults and Health</b>			
Health Partnerships	918	265	(653)
Access and Care	182,747	187,576	4,829
Strategic Commissioning	(11,791)	(4,855)	6,936
Resources & Strategy	5,249	4,684	(565)
Provider Services	21,127	19,860	(1,267)
Leeds Safeguarding Adults Board	267	169	(98)
Public Health	27	28	1
	<b>198,545</b>	<b>207,727</b>	<b>9,182</b>
<b>Children and Families</b>			
Partnership Development and Business Support	24,527	26,819	2,292
Learning, Skills and Universal Services	3,058	3,098	40
Safeguarding, Targeted and Specialist Services	84,954	83,520	(1,434)
Central overheads	(2,944)	1,819	4,763
	<b>109,595</b>	<b>115,256</b>	<b>5,661</b>
<b>City Development</b>			
Planning and Sustainable Development	2,839	2,409	(430)
Economic Development	847	560	(287)
Asset Management	854	(1,723)	(2,577)
Employment & Skills	2,001	1,749	(252)
Highways and Transportation	16,260	15,926	(334)
Arts and Heritage	9,734	9,524	(210)
Sport and Active Recreation	5,702	5,423	(279)
Resources and Strategy	641	1,121	480
	<b>38,880</b>	<b>34,989</b>	<b>(3,891)</b>
<b>Resources and Housing</b>			
Strategy and Improvement	5,169	5,129	(40)
Finance	7,784	7,239	(545)
Human Resources	6,412	5,753	(659)
Digital and Information Services	18,626	17,948	(678)
Public Private Partnership Unit	1,574	1,294	(280)
Legal Services	(2,179)	(2,214)	(35)
Democratic Services	4,918	4,926	8
General Fund Support Services	(189)	218	407
Leeds Building Services	(6,258)	(8,380)	(2,122)
Special Contracts & Secc	7,049	6,681	(368)
Strategic Housing Partnership	1,983	1,822	(161)
Corporate Property Management	5,622	5,289	(333)
Business Support Centre	20,178	19,576	(602)
Commercial Services	1,701	1,708	7
Facilities Management	5,996	5,892	(104)
	<b>78,387</b>	<b>72,881</b>	<b>(5,506)</b>
<b>Communities and Environment</b>			
Central Accounts	(960)	0	960
Communities	5,526	5,225	(301)
Customer Access	20,464	19,230	(1,234)
Elections, Licensing and Registration	477	(249)	(726)
Benefits, Welfare and Poverty	2,705	2,069	(636)
Car Parking Services	(7,803)	(8,473)	(670)
Community Safety	1,917	1,439	(478)
Waste Management	34,537	33,014	(1,523)
Parks & Countryside	7,872	6,584	(1,288)
Environmental Action - City Centre	2,365	2,346	(19)
Environmental Health	1,689	1,542	(147)
Cleaner Communities	8,714	7,811	(903)
	<b>77,504</b>	<b>70,538</b>	<b>(6,966)</b>
<b>Strategic and Central Accounts</b>			
Strategic and Central accounts	(3,081)	(8,723)	(5,642)
	<b>(3,081)</b>	<b>(8,723)</b>	<b>(5,642)</b>
<b>NET COST OF CITY COUNCIL SERVICES</b>	<b>499,828</b>	<b>492,668</b>	<b>(7,160)</b>
Contribution to/(from) General Fund Reserves	(3,450)	0	3,450
<b>NET REVENUE CHARGE</b>	<b>496,378</b>	<b>492,668</b>	<b>(3,710)</b>

## Summary of 2017/18 budget by type of spending and income

	General Fund excluding Schools	Per Band D Property	Schools	HRA	Total Budget	% of total
	£000	£	£000	£000	£000	
<b>Expenditure</b>						
Employees	466,817	2,103	340,857	27,192	834,866	42
Premises	51,682	233	33,736	51,573	136,991	7
Supplies and services	10,367	47	73,472	93,890	177,729	9
Transport	46,912	211	1,632	409	48,953	2
Capital costs	19,025	86	22,476	74,039	115,540	6
Transfer payments	296,934	1,338	-	-	296,934	15
Payments to external service providers	378,402	1,705	-	115	378,517	19
	1,270,139	5,723	472,173	247,218	1,989,530	100
<b>Income</b>						
Grants	(487,026)	(2,194)	(431,951)	(21,385)	(940,362)	65
Rents	(15,124)	(68)	0	(215,956)	(231,080)	16
Fees, charges & other income	(233,280)	(1,051)	(40,991)	(7,892)	(282,163)	19
	(735,430)	(3,314)	(472,942)	(245,233)	(1,453,605)	100
<b>Net budget</b>	534,709	2,409	(769)	1,985	535,925	100
Contribution to/(from) IAS19 Pensions reserve	(41,168)	(185)		(951)	(42,119)	
Contribution to/(from) other earmarked reserves	(873)	(4)	769	(1,034)	(1,138)	
Contribution to/(from) General reserves	0	0		0	0	
	(42,041)	(189)	769	(1,985)	(43,257)	
<b>Net revenue charge</b>	492,668	2,220	0	0	492,668	

Notes: The number of band D equivalent properties is 221,938

The total Individual Schools Budget (ISB) has been analysed at a subjective level in the above table. This provisional spend is based on previous expenditure and income pattern but will be subject to final determination by individual schools.



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## Adults and Health

Summary of budget by service (£000)

Budget Manager	Service	Total 2016/17	Managed by the Service			Managed Outside the Service	Total 2017/18
			Spending	Income	Net		
Chief Officer Health Partnerships	Health Partnerships	945	525	(260)	265	16	281
Chief Officer Access & Care Delivery	Access and Care	196,373	221,475	(33,899)	187,576	11,068	198,644
Chief Officer Commissioning	Strategic Commissioning	(12,872)	30,373	(35,228)	(4,855)	(669)	(5,524)
Chief Officer Resources and Strategy	Resources & Strategy	6,013	5,273	(589)	4,684	421	5,105
Chief Officer Access & Care Delivery	Provider Services	13,897	27,625	(7,765)	19,860	(6,577)	13,283
Chief Officer Access & Care Delivery	Leeds Safeguarding Adults Board	303	362	(193)	169	18	187
Director of Public Health	Public Health (Grant Funded)	(30)	45,564	(45,537)	27	(85)	(58)
Net Cost of Service		204,628	331,198	(123,472)	207,726	4,192	211,918
	Transfers to and from earmarked reserves	(2,883)	0	0	0	(1,489)	(1,489)
Net Revenue Charge		201,745	331,198	(123,472)	207,726	2,703	210,429

# Adults and Health

## Summary of budget by type of spending or income

	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		41,207	39,185
Agency And Temporary Staff		1,241	750
National Insurance Contributions		3,980	3,733
Superannuation Costs		5,317	5,231
Other Pension Costs		1,028	1,095
Other Employee Related Costs		78	64
Training And Development		565	468
		53,417	50,525
<b>Premises</b>			
Buildings Maintenance		90	90
Grounds Maintenance		33	29
Building Security		38	34
Cleaning And Workplace Refuse		129	119
Gas		227	203
Electricity		272	261
Other Utilities		224	200
Rents		117	122
NNDR		302	241
Accommodation Charges		7	10
Premises Related Insurance		17	26
		1,456	1,335
<b>Supplies &amp; Services</b>			
Materials and Equipment		885	1,086
Stationery and Postage		124	101
Advertising		8	8
IT and telecommunications		482	495
Insurance		114	116
Professional Services and Subscriptions		252	99
Grants and Contributions		551	557
Catering Service		43	27
Waste Disposal and Landfill Tax		12	12
Allowances		21	18
Consultancy Services		101	60
Other Hired and Contracted Services		510	722
Licences		53	43
Publication and Promotion		93	117
PFI Unitary Charges		5,199	4,999
Miscellaneous		208	178
		8,656	8,638
<b>Transport</b>			
Vehicles And Plant Related Expenditure		69	37
Travel Allowances		1,070	947
Fuel		64	51
Private Hire		13	2
Transport Related Insurance		4	4
		1,219	1,042
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		7,939	9,340
		7,939	9,340
<b>Agency Payments</b>			

# Adults and Health

## Summary of budget by type of spending or income

	£000	Budget 2016/17	Budget 2017/18
Agency Payments			
Services provided by other organisations		21	1,400
Services provided by Voluntary Sector		25,519	25,183
Carers Fees and Allowances		45	45
Services provided by Health Authorities		997	856
Public Health Commissioned Services		30,091	29,764
Contributions to Partnerships		91,116	90,994
Fees to Carers		495	577
Day Care		165	133
Home Care		24,210	24,517
Sheltered Accommodation		1,929	1,752
Residential and Nursing Placements		67,940	69,116
		242,528	244,336
Transfer Payments			
Direct Payments		12,080	14,844
		12,080	14,844
Capital			
RCCO (Revenue Contribution To Capital)		0	88
		0	88
Appropriations			
Transfers to/from Earmarked Reserves		(11,949)	1,049
		(11,949)	1,049
Managed Expenditure		315,347	331,198
Internal Income			
Income from other Directorates		(3,484)	(2,139)
Recharge Income from Capital		(200)	(332)
Charges to / from HRA		(693)	(693)
		(4,377)	(3,164)
Income - Grants			
Government Grants		(48,439)	(47,345)
DCLG Grants		(4,671)	(7,971)
		(53,110)	(55,316)
Income - Sales			
Sale of Goods and Services		(956)	(913)
		(956)	(913)
Income - Charges			
Fees and charges		(474)	(573)
Contributions		(56,594)	(62,746)
Other income		(1,130)	(600)
Rents		(161)	(161)
		(58,359)	(64,079)
Managed Income		(116,802)	(123,472)
<b>Net Managed Budget</b>		<b>198,545</b>	<b>207,726</b>
Accounting Adjustments			
IAS 19 Pensions Costs		2,883	1,489
Transfers to/from Statutory Reserves		(2,883)	(1,489)
Capital Charges		3,620	3,085
		3,620	3,085

## Adults and Health

### Summary of budget by type of spending or income

£000	Budget 2016/17	Budget 2017/18
Central Recharges		
Corporate & Democratic Core Income	(421)	(382)
	(421)	(382)
Other Internal Adjustments		
Internal Reallocations Charges	22,880	32,951
Internal Reallocations Income	(22,880)	(32,951)
	0	0
Managed Outside the Service	3,200	2,703
<b>Net Cost of Service</b>	<b>201,745</b>	<b>210,429</b>

# Adults and Health

Budget Manager : Chief Officer Health Partnerships

Health Partnerships	£000	Budget 2016/17	Budget 2017/18
Employees			
Direct Pay Costs		280	246
Agency And Temporary Staff		0	40
National Insurance Contributions		29	25
Superannuation Costs		42	36
		351	347
Supplies & Services			
Materials and Equipment		1	1
Stationery and Postage		1	1
IT and telecommunications		0	2
Professional Services and Subscriptions		2	2
Allowances		0	0
Other Hired and Contracted Services		16	18
Publication and Promotion		1	2
		20	26
Transport			
Travel Allowances		2	4
		2	4
Internal Charges			
Managed Recharges Frm Other Directorates		41	46
		41	46
Agency Payments			
Services provided by other organisations		21	102
Services provided by Voluntary Sector		696	0
		717	102
Appropriations			
Transfers to/from Earmarked Reserves		(42)	0
		(42)	0
<b>Managed Expenditure</b>		<b>1,089</b>	<b>525</b>
Internal Income			
Income from other Directorates		(113)	(190)
		(113)	(190)
Income - Charges			
Fees and charges		0	(30)
Contributions		(41)	(40)
Other income		(17)	0
		(58)	(70)
<b>Managed Income</b>		<b>(171)</b>	<b>(260)</b>
<b>Net Managed Budget</b>		<b>918</b>	<b>265</b>
Accounting Adjustments			
IAS 19 Pensions Costs		27	16
		27	16
Managed Outside the Service		27	16
<b>Net Cost of Service</b>		<b>945</b>	<b>281</b>

# Adults and Health

Budget Manager : Chief Officer Access & Care Delivery

Access and Care			
	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		11,570	11,247
Agency And Temporary Staff		370	370
National Insurance Contributions		1,291	1,147
Superannuation Costs		1,615	1,628
Other Pension Costs		80	90
Other Employee Related Costs		2	2
Training And Development		18	19
		14,946	14,502
<b>Premises</b>			
Buildings Maintenance		21	21
Grounds Maintenance		3	9
Building Security		11	11
Cleaning And Workplace Refuse		17	19
Gas		32	33
Electricity		29	45
Other Utilities		36	46
Rents		54	42
NNDR		97	44
		301	269
<b>Supplies &amp; Services</b>			
Materials and Equipment		11	263
Stationery and Postage		5	13
IT and telecommunications		50	50
Professional Services and Subscriptions		1	1
Grants and Contributions		233	230
Waste Disposal and Landfill Tax		0	0
Allowances		1	1
Other Hired and Contracted Services		43	110
Licences		1	1
PFI Unitary Charges		5,199	3,349
		5,544	4,019
<b>Transport</b>			
Vehicles And Plant Related Expenditure		4	4
Travel Allowances		372	381
Private Hire		2	2
		378	387
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		4,806	5,634
		4,806	5,634
<b>Agency Payments</b>			
Services provided by Voluntary Sector		776	1,292
Carers Fees and Allowances		45	45
Services provided by Health Authorities		780	781
Contributions to Partnerships		86,684	86,561
Day Care		165	133
Home Care		23,081	23,237
Sheltered Accommodation		1,929	1,752
Residential and Nursing Placements		66,823	68,018
		180,281	181,819

# Adults and Health

Budget Manager : Chief Officer Access & Care Delivery

Access and Care			
	£000	Budget 2016/17	Budget 2017/18
Transfer Payments			
Direct Payments		12,080	14,844
		12,080	14,844
Managed Expenditure		218,337	221,475
Internal Income			
Income from other Directorates		(525)	(249)
		(525)	(249)
Income - Grants			
Government Grants		(752)	(808)
DCLG Grants		(4,671)	(3,131)
		(5,422)	(3,939)
Income - Charges			
Fees and charges		(339)	(394)
Contributions		(28,531)	(28,905)
Other income		(771)	(412)
Rents		(1)	0
		(29,642)	(29,712)
Managed Income		(35,589)	(33,899)
<b>Net Managed Budget</b>		<b>182,747</b>	<b>187,576</b>
Accounting Adjustments			
IAS 19 Pensions Costs		1,075	641
Capital Charges		801	468
		1,877	1,109
Other Internal Adjustments			
Internal Reallocations Charges		21,158	31,108
Internal Reallocations Income		(9,409)	(21,149)
		11,749	9,959
Managed Outside the Service		13,626	11,068
<b>Net Cost of Service</b>		<b>196,373</b>	<b>198,644</b>

# Adults and Health

Budget Manager : Chief Officer Commissioning

Strategic Commissioning			
	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		4,034	4,183
National Insurance Contributions		425	446
Superannuation Costs		577	640
Other Pension Costs		47	72
Other Employee Related Costs		0	0
Training And Development		29	200
		5,112	5,541
<b>Premises</b>			
Building Security		1	1
Gas		6	6
Electricity		4	3
Other Utilities		1	2
Rents		47	64
NDR		16	15
		75	91
<b>Supplies &amp; Services</b>			
Materials and Equipment		8	3
Stationery and Postage		3	3
IT and telecommunications		40	55
Insurance		0	0
Professional Services and Subscriptions		137	23
Grants and Contributions		308	292
Waste Disposal and Landfill Tax		12	12
Allowances		1	0
Consultancy Services		91	0
Other Hired and Contracted Services		224	228
Licences		0	0
Miscellaneous		0	25
		825	641
<b>Transport</b>			
Travel Allowances		22	19
Private Hire		0	0
		23	19
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		859	841
		859	841
<b>Agency Payments</b>			
Services provided by other organisations		0	1,298
Services provided by Voluntary Sector		12,200	12,957
Services provided by Health Authorities		217	75
Contributions to Partnerships		4,433	4,433
Home Care		1,129	1,279
Residential and Nursing Placements		1,117	1,098
		19,096	21,140
<b>Appropriations</b>			
Transfers to/from Earmarked Reserves		(11,407)	2,100
		(11,407)	2,100
<b>Managed Expenditure</b>		14,583	30,373



# Adults and Health

Budget Manager : Chief Officer Commissioning

Strategic Commissioning			
	£000	Budget 2016/17	Budget 2017/18
Internal Income			
Income from other Directorates		(2,831)	(1,676)
Charges to / from HRA		(266)	(266)
		(3,097)	(1,942)
Income - Grants			
Government Grants		(1,058)	(1,056)
DCLG Grants		0	(3,300)
		(1,058)	(4,356)
Income - Sales			
Sale of Goods and Services		(873)	(842)
		(873)	(842)
Income - Charges			
Fees and charges		(1)	0
Contributions		(21,176)	(27,918)
Other income		(10)	(10)
Rents		(160)	(160)
		(21,347)	(28,088)
Managed Income		(26,374)	(35,228)
<b>Net Managed Budget</b>		<b>(11,791)</b>	<b>(4,855)</b>
Accounting Adjustments			
IAS 19 Pensions Costs		322	216
Capital Charges		731	1,243
		1,053	1,459
Central Recharges			
Corporate & Democratic Core Income		(45)	(46)
		(45)	(46)
Other Internal Adjustments			
Internal Reallocations Income		(2,090)	(2,083)
		(2,090)	(2,083)
Managed Outside the Service		(1,081)	(669)
<b>Net Cost of Service</b>		<b>(12,872)</b>	<b>(5,524)</b>

# Adults and Health

Budget Manager : Chief Officer Resources and Strategy

Resources & Strategy	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		2,756	2,991
National Insurance Contributions		293	292
Superannuation Costs		345	344
Other Pension Costs		103	81
Other Employee Related Costs		70	57
Training And Development		485	225
		4,053	3,989
<b>Premises</b>			
Cleaning And Workplace Refuse		0	1
Premises Related Insurance		17	26
		17	27
<b>Supplies &amp; Services</b>			
Materials and Equipment		52	112
Stationery and Postage		53	53
Advertising		1	1
IT and telecommunications		204	137
Insurance		112	115
Professional Services and Subscriptions		74	69
Allowances		0	0
Consultancy Services		10	60
Other Hired and Contracted Services		145	284
Licences		0	0
Publication and Promotion		80	100
Miscellaneous		30	0
		760	930
<b>Transport</b>			
Travel Allowances		28	28
Private Hire		10	0
Transport Related Insurance		4	4
		42	32
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		758	295
		758	295
<b>Managed Expenditure</b>		5,631	5,273
<b>Internal Income</b>			
Recharge Income from Capital		0	(132)
		0	(132)
<b>Income - Sales</b>			
Sale of Goods and Services		(30)	(30)
		(30)	(30)
<b>Income - Charges</b>			
Fees and charges		(84)	(90)
Contributions		(68)	(225)
Other income		(201)	(113)
		(352)	(428)
<b>Managed Income</b>	14	(382)	(589)
<b>Net Managed Budget</b>		<b>5,249</b>	<b>4,684</b>

## Adults and Health

Budget Manager : Chief Officer Resources and Strategy

Resources & Strategy			
	£000	Budget 2016/17	Budget 2017/18
Accounting Adjustments			
IAS 19 Pensions Costs		154	74
Capital Charges		834	537
		988	610
Central Recharges			
Corporate & Democratic Core Income		(225)	(189)
		(225)	(189)
Managed Outside the Service		763	421
<b>Net Cost of Service</b>		<b>6,013</b>	<b>5,105</b>

# Adults and Health

Budget Manager : Chief Officer Access & Care Delivery

Provider Services	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		18,926	17,417
Agency And Temporary Staff		871	340
National Insurance Contributions		1,547	1,482
Superannuation Costs		2,531	2,404
Other Pension Costs		532	616
Other Employee Related Costs		5	4
Training And Development		10	5
		<b>24,422</b>	<b>22,269</b>
<b>Premises</b>			
Buildings Maintenance		69	69
Grounds Maintenance		30	20
Building Security		27	22
Cleaning And Workplace Refuse		111	98
Gas		189	164
Electricity		240	213
Other Utilities		186	152
Rents		16	16
NNDR		189	183
Accommodation Charges		0	3
		<b>1,056</b>	<b>940</b>
<b>Supplies &amp; Services</b>			
Materials and Equipment		758	671
Stationery and Postage		55	26
Advertising		6	6
IT and telecommunications		141	196
Professional Services and Subscriptions		0	1
Catering Service		43	27
Allowances		18	15
Other Hired and Contracted Services		30	45
Licences		52	42
Publication and Promotion		3	6
PFI Unitary Charges		0	1,650
Miscellaneous		178	153
		<b>1,284</b>	<b>2,838</b>
<b>Transport</b>			
Vehicles And Plant Related Expenditure		65	33
Travel Allowances		603	478
Fuel		64	51
		<b>732</b>	<b>562</b>
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		340	430
		<b>340</b>	<b>430</b>
<b>Agency Payments</b>			
Services provided by Voluntary Sector		8	8
Fees to Carers		495	577
		<b>503</b>	<b>585</b>
<b>Managed Expenditure</b>	16	<b>28,336</b>	<b>27,625</b>
<b>Internal Income</b>			

# Adults and Health

Budget Manager : Chief Officer Access & Care Delivery

Provider Services	£000	Budget 2016/17	Budget 2017/18
Internal Income			
Income from other Directorates		(15)	(15)
Recharge Income from Capital		(200)	(200)
Charges to / from HRA		(427)	(427)
		(642)	(642)
Income - Grants			
DCLG Grants		0	(1,540)
		0	(1,540)
Income - Sales			
Sale of Goods and Services		(53)	(41)
		(53)	(41)
Income - Charges			
Fees and charges		(50)	(58)
Contributions		(6,333)	(5,444)
Other income		(131)	(39)
Rents		0	0
		(6,514)	(5,542)
Managed Income		(7,209)	(7,765)
<b>Net Managed Budget</b>		<b>21,127</b>	<b>19,860</b>
Accounting Adjustments			
IAS 19 Pensions Costs		1,175	462
Capital Charges		1,254	837
		2,429	1,300
Other Internal Adjustments			
Internal Reallocations Charges		1,722	1,843
Internal Reallocations Income		(11,381)	(9,719)
		(9,659)	(7,876)
Managed Outside the Service		(7,230)	(6,577)
<b>Net Cost of Service</b>		<b>13,897</b>	<b>13,283</b>

# Adults and Health

Budget Manager : Chief Officer Access & Care Delivery

Leeds Safeguarding Adults Board			
	£000	Budget 2016/17	Budget 2017/18
Employees			
Direct Pay Costs		385	253
National Insurance Contributions		41	26
Superannuation Costs		56	40
Training And Development		3	3
		485	322
Supplies & Services			
Materials and Equipment		2	2
Stationery and Postage		1	1
Advertising		2	2
IT and telecommunications		5	5
Professional Services and Subscriptions		2	2
Allowances		0	0
Other Hired and Contracted Services		27	27
		38	38
Transport			
Travel Allowances		2	2
		2	2
Managed Expenditure		526	362
Income - Charges			
Contributions		(259)	(167)
Other income		0	(26)
		(259)	(193)
Managed Income		(259)	(193)
<b>Net Managed Budget</b>		<b>267</b>	<b>169</b>
Accounting Adjustments			
IAS 19 Pensions Costs		36	18
		36	18
Managed Outside the Service		36	18
<b>Net Cost of Service</b>		<b>303</b>	<b>187</b>

# Adults and Health

Budget Manager : Director of Public Health

Public Health (Grant Funded)			
	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		3,256	2,848
National Insurance Contributions		353	314
Superannuation Costs		151	139
Other Pension Costs		266	237
Other Employee Related Costs		0	1
Training And Development		20	15
		4,047	3,554
<b>Premises</b>			
Accommodation Charges		7	7
		7	7
<b>Supplies &amp; Services</b>			
Materials and Equipment		54	34
Stationery and Postage		6	5
IT and telecommunications		41	50
Insurance		1	1
Professional Services and Subscriptions		37	2
Grants and Contributions		10	35
Allowances		1	1
Other Hired and Contracted Services		26	11
Publication and Promotion		9	9
		184	147
<b>Transport</b>			
Travel Allowances		40	34
		40	34
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		1,134	2,094
		1,134	2,094
<b>Agency Payments</b>			
Services provided by Voluntary Sector		11,840	10,926
Public Health Commissioned Services		30,091	29,764
		41,931	40,690
<b>Capital</b>			
RCCO (Revenue Contribution To Capital)		0	88
		0	88
<b>Appropriations</b>			
Transfers to/from Earmarked Reserves		(500)	(1,051)
		(500)	(1,051)
<b>Managed Expenditure</b>		46,844	45,564
<b>Internal Income</b>			
Income from other Directorates		0	(9)
		0	(9)
<b>Income - Grants</b>			
Government Grants		(46,630)	(45,481)
		(46,630)	(45,481)
<b>Income - Charges</b>			
Contributions		(187)	(47)
		(187)	(47)

## Adults and Health

Budget Manager : Director of Public Health

Public Health (Grant Funded)			
	£000	Budget 2016/17	Budget 2017/18
Managed Income		(46,817)	(45,537)
<b>Net Managed Budget</b>		<b>27</b>	<b>27</b>
Accounting Adjustments			
IAS 19 Pensions Costs		94	63
		94	63
Central Recharges			
Corporate & Democratic Core Income		(151)	(148)
		(151)	(148)
Managed Outside the Service		(57)	(85)
<b>Net Cost of Service</b>		<b>(30)</b>	<b>(58)</b>



**Children and Families**

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## Children and Families

Summary of budget by service (£000)

Budget Manager	Service	Total 2016/17	Managed by the Service			Managed Outside the Service	Total 2017/18
			Spending	Income	Net		
Chief Officer Partnerships	Partnerships	66,789	40,891	(14,072)	26,819	14,271	41,090
Head of Service Learning Improvement	Learning, Skills & Universal Services	3,415	71,005	(67,907)	3,098	138	3,236
Deputy Director Safeguarding, Specialist, Targeted Services	Safeguarding, Targeted & Specialist	90,349	159,001	(75,481)	83,520	3,303	86,823
Chief Officer Partnerships	Central Overheads	(3,885)	9,554	(7,735)	1,819	(975)	844
Net Cost of Service		156,667	280,451	(165,195)	115,256	16,737	131,993
	Transfers to and from earmarked reserves	(4,682)	0	0	0	(2,698)	(2,698)
Net Revenue Charge		151,986	280,451	(165,195)	115,256	14,040	129,296

# Children and Families

## Summary of budget by type of spending or income

£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>		
Direct Pay Costs	61,594	67,184
Agency And Temporary Staff	1,628	753
National Insurance Contributions	7,379	6,607
Superannuation Costs	9,212	9,940
Other Pension Costs	7,381	7,231
Other Employee Related Costs	184	106
Training And Development	426	455
	<b>87,804</b>	<b>92,277</b>
<b>Premises</b>		
Buildings Maintenance	154	116
Grounds Maintenance	30	26
Building Security	58	56
Cleaning And Workplace Refuse	143	98
Gas	302	272
Electricity	366	370
Other Utilities	213	129
Rents	189	169
NDR	767	715
Accommodation Charges	77	55
Premises Related Insurance	15	27
	<b>2,314</b>	<b>2,034</b>
<b>Supplies &amp; Services</b>		
Materials and Equipment	1,094	1,155
Stationery and Postage	118	104
Advertising	107	116
IT and telecommunications	1,078	763
Insurance	174	255
Professional Services and Subscriptions	832	821
Grants and Contributions	18	12
Catering Service	898	800
Waste Disposal and Landfill Tax	2	0
Allowances	177	217
Consultancy Services	90	120
Security Services	136	105
Other Hired and Contracted Services	861	1,437
Licences	650	751
Publication and Promotion	42	42
PFI Unitary Charges	51,156	51,536
Miscellaneous	5	3
	<b>57,437</b>	<b>58,237</b>
<b>Transport</b>		
Vehicles And Plant Related Expenditure	108	109
Travel Allowances	1,735	1,768
Fuel	43	32
Private Hire	7,667	10,470
Transport Related Insurance	28	15
	<b>9,580</b>	<b>12,394</b>
<b>Internal Charges</b>		
Managed Recharges Frm Other Directorates	26,876	25,150
Distributed Grants	9,533	5,180

# Children and Families

## Summary of budget by type of spending or income

£000	Budget 2016/17	Budget 2017/18
Internal Charges	36,409	30,330
Agency Payments		
Services provided by other organisations	20,104	23,743
Services provided by Voluntary Sector	8,038	7,433
General External Residential Placements	7,002	8,930
Independent Fostering Agencies	7,613	6,649
Carers Fees and Allowances	23,471	25,464
Public Health Commissioned Services	75	36
Supported Living	1,300	1,834
Former joint committee residual costs	0	2,898
Contributions to Partnerships	220	220
Day Care	30	30
Special Educational Needs Placements	4,726	4,726
	72,579	81,964
Transfer Payments		
Young People's Allowances	1,994	2,162
Direct Payments	1,201	1,225
	3,194	3,387
Appropriations		
Transfers to/from Earmarked Reserves	(3,981)	(172)
	(3,981)	(172)
Managed Expenditure	265,337	280,451
Internal Income		
Income from other Directorates	(22,152)	(24,934)
Recharge Income from Capital	(430)	(300)
Charges to / from HRA	(1,159)	(1,175)
Redistribution of grants income	(5,573)	(6,458)
	(29,314)	(32,867)
Income - Grants		
Government Grants	(68,171)	(66,212)
DCLG Grants	(33,481)	(34,039)
	(101,651)	(100,251)
Income - Sales		
Sale of Goods and Services	(285)	(313)
	(285)	(313)
Income - Charges		
Fees and charges	(17,480)	(17,776)
Contributions	(5,981)	(12,581)
Other income	(632)	(999)
Rents	(398)	(408)
	(24,491)	(31,763)
Income - Other		
Interest and Dividends	(1)	(2)
	(1)	(2)
Managed Income	(155,743)	(165,195)
<b>Net Managed Budget</b>	<b>109,594</b>	<b>115,256</b>

## Children and Families

### Summary of budget by type of spending or income

£000	Budget 2016/17	Budget 2017/18
Accounting Adjustments		
IAS 19 Pensions Costs	4,659	2,698
Transfers to/from Statutory Reserves	(4,682)	(2,698)
Capital Charges	42,930	14,522
	42,907	14,522
Central Recharges		
Corporate & Democratic Core Income	(515)	(482)
	(515)	(482)
Managed Outside the Service	42,392	14,040
<b>Net Cost of Service</b>	<b>151,986</b>	<b>129,296</b>

# Children and Families

Budget Manager : Chief Officer Partnerships

Partnerships	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		10,015	10,268
Agency And Temporary Staff		346	121
National Insurance Contributions		1,273	1,068
Superannuation Costs		1,480	1,514
Other Pension Costs		182	166
Other Employee Related Costs		6	3
Training And Development		284	347
		<b>13,585</b>	<b>13,487</b>
<b>Premises</b>			
Buildings Maintenance		9	9
Grounds Maintenance		5	2
Building Security		3	3
Cleaning And Workplace Refuse		59	14
Gas		29	14
Electricity		32	23
Other Utilities		9	6
NNDR		31	17
		<b>178</b>	<b>88</b>
<b>Supplies &amp; Services</b>			
Materials and Equipment		227	212
Stationery and Postage		33	(4)
IT and telecommunications		837	580
Insurance		8	8
Professional Services and Subscriptions		86	71
Allowances		12	10
Consultancy Services		60	50
Other Hired and Contracted Services		109	93
Licences		8	9
Publication and Promotion		22	22
PFI Unitary Charges		495	512
Miscellaneous		0	0
		<b>1,897</b>	<b>1,563</b>
<b>Transport</b>			
Vehicles And Plant Related Expenditure		10	10
Travel Allowances		166	154
Fuel		3	3
Private Hire		7,666	10,466
		<b>7,844</b>	<b>10,633</b>
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		6,855	6,939
		<b>6,855</b>	<b>6,939</b>
<b>Agency Payments</b>			
Services provided by other organisations		338	333
Services provided by Voluntary Sector		1,943	1,669
Public Health Commissioned Services		33	0
Contributions to Partnerships		220	220
Special Educational Needs Placements		4,726	4,726
		<b>7,260</b>	<b>6,949</b>
<b>Transfer Payments</b>			

## Children and Families

Budget Manager : Chief Officer Partnerships

Partnerships	£000	Budget 2016/17	Budget 2017/18
Transfer Payments			
Young People's Allowances		6	7
Direct Payments		1,201	1,225
		1,207	1,232
Managed Expenditure		38,826	40,891
Internal Income			
Income from other Directorates		(1,140)	(1,430)
		(1,140)	(1,430)
Income - Grants			
Government Grants		(11,425)	(11,386)
DCLG Grants		(344)	(344)
		(11,769)	(11,730)
Income - Sales			
Sale of Goods and Services		(9)	(3)
		(9)	(3)
Income - Charges			
Fees and charges		(1,222)	(642)
Contributions		(155)	(132)
Other income		(5)	(135)
		(1,382)	(909)
Managed Income		(14,300)	(14,072)
<b>Net Managed Budget</b>		<b>24,527</b>	<b>26,819</b>
Accounting Adjustments			
IAS 19 Pensions Costs		933	415
Capital Charges		41,329	13,856
		42,263	14,271
Managed Outside the Service		42,263	14,271
<b>Net Cost of Service</b>		<b>66,789</b>	<b>41,090</b>



# Children and Families

Budget Manager : Head of Service Learning Improvement

Learning, Skills & Universal Services			
	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		7,060	7,504
National Insurance Contributions		905	746
Superannuation Costs		1,417	1,277
Other Pension Costs		237	230
Other Employee Related Costs		2	8
Training And Development		4	3
		9,624	9,767
<b>Premises</b>			
Buildings Maintenance		10	2
Grounds Maintenance		8	7
Building Security		5	2
Cleaning And Workplace Refuse		1	1
Gas		13	10
Electricity		18	9
Other Utilities		84	4
Rents		149	84
NNDR		32	25
Premises Related Insurance		12	16
		332	160
<b>Supplies &amp; Services</b>			
Materials and Equipment		227	280
Stationery and Postage		11	35
Advertising		25	19
IT and telecommunications		44	43
Insurance		18	25
Professional Services and Subscriptions		285	292
Grants and Contributions		15	10
Allowances		1	0
Other Hired and Contracted Services		448	475
Licences		512	524
Publication and Promotion		12	12
PFI Unitary Charges		50,661	51,024
Miscellaneous		3	3
		52,261	52,740
<b>Transport</b>			
Vehicles And Plant Related Expenditure		8	8
Travel Allowances		172	123
Fuel		33	23
Transport Related Insurance		5	2
		218	156
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		7,982	6,896
Distributed Grants		5,204	0
		13,186	6,896
<b>Agency Payments</b>			
Services provided by other organisations		983	1,046
		983	1,046
<b>Transfer Payments</b>			
Young People's Allowances		1	1

## Children and Families

Budget Manager : Head of Service Learning Improvement

Learning, Skills & Universal Services			
	£000	Budget 2016/17	Budget 2017/18
Transfer Payments		1	1
Appropriations			
Transfers to/from Earmarked Reserves		108	238
		108	238
Managed Expenditure		76,713	71,005
Internal Income			
Income from other Directorates		(17,281)	(17,606)
Recharge Income from Capital		(430)	(300)
Redistribution of grants income		(729)	(758)
		(18,440)	(18,664)
Income - Grants			
Government Grants		(16,133)	(9,486)
DCLG Grants		(30,959)	(30,959)
		(47,092)	(40,445)
Income - Sales			
Sale of Goods and Services		(275)	(307)
		(275)	(307)
Income - Charges			
Fees and charges		(6,841)	(7,218)
Contributions		(976)	(1,243)
Other income		(29)	(29)
		(7,846)	(8,489)
Income - Other			
Interest and Dividends		(1)	(2)
		(1)	(2)
Managed Income		(73,655)	(67,907)
<b>Net Managed Budget</b>		<b>3,058</b>	<b>3,098</b>
Accounting Adjustments			
IAS 19 Pensions Costs		356	138
Capital Charges		1	1
		356	138
Managed Outside the Service		356	138
<b>Net Cost of Service</b>		<b>3,415</b>	<b>3,236</b>

# Children and Families

Budget Manager : Deputy Director Safeguarding, Specialist, Targeted Services

Safeguarding, Targeted & Specialist			
	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		44,519	49,078
Agency And Temporary Staff		1,282	631
National Insurance Contributions		5,202	4,793
Superannuation Costs		6,315	6,950
Other Pension Costs		455	415
Other Employee Related Costs		176	96
Training And Development		138	106
		58,087	62,069
<b>Premises</b>			
Buildings Maintenance		135	105
Grounds Maintenance		16	18
Building Security		50	51
Cleaning And Workplace Refuse		84	83
Gas		259	248
Electricity		316	338
Other Utilities		119	119
Rents		41	86
NNDR		704	673
Accommodation Charges		77	55
Premises Related Insurance		4	11
		1,804	1,787
<b>Supplies &amp; Services</b>			
Materials and Equipment		640	663
Stationery and Postage		74	73
Advertising		82	98
IT and telecommunications		197	141
Insurance		148	222
Professional Services and Subscriptions		461	458
Grants and Contributions		3	2
Catering Service		898	800
Waste Disposal and Landfill Tax		2	0
Allowances		164	207
Consultancy Services		30	70
Security Services		136	105
Other Hired and Contracted Services		305	869
Licences		131	219
Publication and Promotion		7	8
Miscellaneous		2	0
		3,279	3,934
<b>Transport</b>			
Vehicles And Plant Related Expenditure		90	91
Travel Allowances		1,397	1,491
Fuel		7	6
Private Hire		1	4
Transport Related Insurance		23	13
		1,518	1,605
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		9,448	8,723
Distributed Grants		4,329	5,180

# Children and Families

Budget Manager : Deputy Director Safeguarding, Specialist, Targeted Services

Safeguarding, Targeted & Specialist			
	£000	Budget 2016/17	Budget 2017/18
Internal Charges		13,777	13,903
Agency Payments			
Services provided by other organisations		18,484	22,064
Services provided by Voluntary Sector		6,095	5,765
General External Residential Placements		7,002	8,930
Independent Fostering Agencies		7,613	6,649
Carers Fees and Allowances		23,471	25,464
Public Health Commissioned Services		42	36
Supported Living		1,300	1,834
Former joint committee residual costs		0	2,898
Day Care		30	30
		64,036	73,670
Transfer Payments			
Young People's Allowances		1,986	2,154
		1,986	2,154
Appropriations			
Transfers to/from Earmarked Reserves		(3,799)	(120)
		(3,799)	(120)
Managed Expenditure		140,689	159,001
Internal Income			
Income from other Directorates		(2,742)	(4,909)
Charges to / from HRA		(1,159)	(1,175)
Redistribution of grants income		(4,844)	(5,700)
		(8,745)	(11,784)
Income - Grants			
Government Grants		(29,548)	(38,594)
DCLG Grants		(2,178)	(2,736)
		(31,726)	(41,330)
Income - Sales			
Sale of Goods and Services		(1)	(3)
		(1)	(3)
Income - Charges			
Fees and charges		(9,418)	(9,916)
Contributions		(4,850)	(11,206)
Other income		(598)	(835)
Rents		(398)	(408)
		(15,263)	(22,365)
Managed Income		(55,735)	(75,481)
<b>Net Managed Budget</b>		<b>84,954</b>	<b>83,520</b>
Accounting Adjustments			
IAS 19 Pensions Costs		3,795	2,638
Capital Charges		1,600	665
		5,395	3,303
Managed Outside the Service	32	5,395	3,303
<b>Net Cost of Service</b>		<b>90,349</b>	<b>86,823</b>

## Children and Families

Budget Manager : Chief Officer Partnerships

Central Overheads	£000	Budget 2016/17	Budget 2017/18
Employees			
Direct Pay Costs		0	334
Superannuation Costs		0	199
Other Pension Costs		6,508	6,420
		6,508	6,953
Internal Charges			
Managed Recharges Frm Other Directorates		2,591	2,592
		2,591	2,592
Agency Payments			
Services provided by other organisations		300	300
		300	300
Appropriations			
Transfers to/from Earmarked Reserves		(290)	(290)
		(290)	(290)
<b>Managed Expenditure</b>		<b>9,109</b>	<b>9,554</b>
Internal Income			
Income from other Directorates		(989)	(989)
		(989)	(989)
Income - Grants			
Government Grants		(11,064)	(6,746)
		(11,064)	(6,746)
<b>Managed Income</b>		<b>(12,053)</b>	<b>(7,735)</b>
<b>Net Managed Budget</b>		<b>(2,944)</b>	<b>1,819</b>
Accounting Adjustments			
IAS 19 Pensions Costs		(425)	(493)
		(425)	(493)
Central Recharges			
Corporate & Democratic Core Income		(515)	(482)
		(515)	(482)
Managed Outside the Service		(941)	(975)
<b>Net Cost of Service</b>		<b>(3,885)</b>	<b>844</b>

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**City Development**

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## City Development

Summary of budget by service (£000)

Budget Manager	Service	Total 2016/17	Managed by the Service			Managed Outside the Service	Total 2017/18
			Spending	Income	Net		
Chief Planning Officer	Planning And Sustainable Development	3,113	8,691	(6,283)	2,409	179	2,588
Chief Officer for Regeneration & Economic Development	Economic Development	1,244	5,286	(4,727)	560	374	934
Chief Officer for Regeneration & Economic Development	Asset Management & Regeneration	6,302	13,647	(15,370)	(1,723)	4,203	2,480
Chief Officer Employment and Skills	Employment and Skills	2,025	3,957	(2,208)	1,749	(60)	1,689
Chief Officer - Highways	Highways And Transportation	51,754	57,240	(41,314)	15,926	34,507	50,433
Chief Officer for Culture and Sport	Arts And Heritage	12,583	15,983	(6,459)	9,524	1,177	10,702
Chief Officer for Culture and Sport	Sport And Active Recreation	13,326	24,407	(18,984)	5,423	3,254	8,678
Chief Officer Resources and Strategy	Resources and Strategy	(295)	1,126	(5)	1,121	(869)	252
Net Cost of Service		90,052	130,338	(95,349)	34,989	42,765	77,754
	Transfers to and from earmarked reserves	(3,172)	0	0	0	(2,250)	(2,250)
Net Revenue Charge		86,880	130,338	(95,349)	34,989	40,515	75,504

# City Development

## Summary of budget by type of spending or income

	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		40,219	40,927
Agency And Temporary Staff		17	17
National Insurance Contributions		3,779	3,917
Superannuation Costs		5,566	6,054
Other Pension Costs		516	467
Other Employee Related Costs		101	199
Training And Development		302	294
		50,500	51,874
<b>Premises</b>			
Buildings Maintenance		1,094	1,077
Grounds Maintenance		126	126
Building Security		260	285
Cleaning And Workplace Refuse		623	651
Gas		717	693
Electricity		6,080	6,773
Other Utilities		550	519
Rents		3,490	4,389
NNDR		3,140	3,251
Highways Maintenance		7,079	7,079
Accommodation Charges		1	0
Premises Related Insurance		362	523
		23,523	25,365
<b>Supplies &amp; Services</b>			
Materials and Equipment		6,907	6,727
Stationery and Postage		130	145
Advertising		181	180
IT and telecommunications		856	855
Insurance		1,905	1,503
Professional Services and Subscriptions		3,732	2,823
Grants and Contributions		2,329	2,304
Catering Service		10	10
Recycling and Reuse		3	14
Waste Disposal and Landfill Tax		77	71
Allowances		253	43
Consultancy Services		135	120
External Audit Fees		5	5
Security Services		252	312
Other Hired and Contracted Services		5,869	5,544
Licences		134	130
Publication and Promotion		367	432
PFI Unitary Charges		18,974	19,241
Miscellaneous		3	3
		42,124	40,462
<b>Transport</b>			
Vehicles And Plant Related Expenditure		3,304	3,402
Travel Allowances		328	319
Fuel		317	306
Private Hire		0	0
Transport Related Insurance		59	68
		4,008	4,095

# City Development

## Summary of budget by type of spending or income

	£000	Budget 2016/17	Budget 2017/18
Internal Charges			
Managed Recharges Frm Other Directorates		6,107	8,443
		6,107	8,443
Agency Payments			
Services provided by other organisations		85	85
Services provided by Voluntary Sector		1	1
Contributions to Partnerships		130	130
		215	215
Transfer Payments			
Disrepair Provision		(78)	(116)
		(78)	(116)
Appropriations			
Transfers to/from Earmarked Reserves		(129)	0
		(129)	0
Managed Expenditure		126,270	130,338
Internal Income			
Income from other Directorates		(17,331)	(17,606)
Recharge Income from Capital		(11,656)	(13,383)
Charges to / from HRA		(965)	(965)
Redistribution of grants income		(758)	(791)
		(30,711)	(32,745)
Income - Grants			
Government Grants		(12,055)	(11,839)
DCLG Grants		(4,599)	(4,639)
		(16,654)	(16,477)
Income - Sales			
Sale of Goods and Services		(5,176)	(5,551)
		(5,176)	(5,551)
Income - Charges			
Fees and charges		(21,992)	(22,886)
Contributions		(1,204)	(708)
Other income		(3,395)	(3,850)
Rents		(8,259)	(13,133)
		(34,850)	(40,576)
Managed Income		(87,390)	(95,349)
<b>Net Managed Budget</b>		<b>38,880</b>	<b>34,989</b>
Accounting Adjustments			
IAS 19 Pensions Costs		3,077	2,250
Transfers to/from Statutory Reserves		(3,172)	(2,250)
Capital Charges		49,012	41,273
		48,917	41,273
Central Recharges			
Corporate & Democratic Core Income		(792)	(757)
		(792)	(757)
Other Internal Adjustments			
Internal Reallocations Charges		2,954	3,080
Internal Reallocations Income		(3,080)	(3,080)

# City Development

## Summary of budget by type of spending or income

£000	Budget 2016/17	Budget 2017/18
	(125)	0
Managed Outside the Service	48,000	40,515
<b>Net Cost of Service</b>	<b>86,880</b>	<b>75,504</b>

# City Development

Budget Manager : Chief Planning Officer

Planning And Sustainable Development			
	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		5,944	5,941
National Insurance Contributions		582	619
Superannuation Costs		848	924
Other Pension Costs		105	92
Other Employee Related Costs		1	3
Training And Development		9	9
		7,489	7,590
<b>Premises</b>			
Buildings Maintenance		70	70
		70	70
<b>Supplies &amp; Services</b>			
Materials and Equipment		106	106
Stationery and Postage		16	16
Advertising		53	53
IT and telecommunications		119	119
Insurance		22	27
Professional Services and Subscriptions		22	22
Grants and Contributions		56	56
Allowances		1	1
Consultancy Services		41	41
Other Hired and Contracted Services		194	208
		629	648
<b>Transport</b>			
Vehicles And Plant Related Expenditure		27	27
Travel Allowances		78	78
		105	105
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		278	278
		278	278
<b>Managed Expenditure</b>		<b>8,571</b>	<b>8,691</b>
<b>Internal Income</b>			
Income from other Directorates		(458)	(458)
		(458)	(458)
<b>Income - Grants</b>			
DCLG Grants		(107)	(107)
		(107)	(107)
<b>Income - Sales</b>			
Sale of Goods and Services		(215)	(315)
		(215)	(315)
<b>Income - Charges</b>			
Fees and charges		(4,723)	(5,073)
Other income		(230)	(330)
		(4,953)	(5,403)
<b>Managed Income</b>		<b>(5,733)</b>	<b>(6,283)</b>
<b>Net Managed Budget</b>		<b>2,839</b>	<b>2,409</b>

# City Development

Budget Manager : Chief Planning Officer

Planning And Sustainable Development			
	£000	Budget 2016/17	Budget 2017/18
Accounting Adjustments			
IAS 19 Pensions Costs		437	323
		437	323
Other Internal Adjustments			
Internal Reallocations Charges		117	137
Internal Reallocations Income		(281)	(281)
		(163)	(143)
Managed Outside the Service		274	179
<b>Net Cost of Service</b>		<b>3,113</b>	<b>2,588</b>

# City Development

Budget Manager : Chief Officer for Regeneration & Economic Development

Economic Development	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		1,662	1,762
National Insurance Contributions		174	185
Superannuation Costs		240	271
Other Pension Costs		41	45
Other Employee Related Costs		3	1
Training And Development		5	5
		2,125	2,270
<b>Premises</b>			
Buildings Maintenance		175	187
Building Security		52	68
Cleaning And Workplace Refuse		408	424
Electricity		138	192
Other Utilities		47	21
NDR		232	217
Premises Related Insurance		7	12
		1,059	1,121
<b>Supplies &amp; Services</b>			
Materials and Equipment		8	9
Stationery and Postage		0	0
IT and telecommunications		0	0
Insurance		56	16
Professional Services and Subscriptions		365	301
Grants and Contributions		75	75
Allowances		20	20
Security Services		57	53
Other Hired and Contracted Services		803	565
Publication and Promotion		152	152
		1,537	1,192
<b>Transport</b>			
Vehicles And Plant Related Expenditure		1	1
Travel Allowances		25	24
		26	25
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		99	679
		99	679
<b>Managed Expenditure</b>		4,846	5,286
<b>Internal Income</b>			
Income from other Directorates		(62)	(159)
		(62)	(159)
<b>Income - Grants</b>			
DCLG Grants		(160)	(200)
		(160)	(200)
<b>Income - Charges</b>			
Fees and charges		(1,704)	(1,828)
Other income		(206)	(425)
Rents		(1,866)	(2,116)
		(3,776)	(4,368)

## City Development

Budget Manager : Chief Officer for Regeneration & Economic Development

Economic Development			
	£000	Budget 2016/17	Budget 2017/18
Managed Income		(3,998)	(4,727)
<b>Net Managed Budget</b>		<b>847</b>	<b>560</b>
Accounting Adjustments			
IAS 19 Pensions Costs		113	77
Capital Charges		383	388
		497	464
Other Internal Adjustments			
Internal Reallocations Charges		663	673
Internal Reallocations Income		(764)	(764)
		(100)	(90)
Managed Outside the Service		396	374
<b>Net Cost of Service</b>		<b>1,244</b>	<b>934</b>



# City Development

Budget Manager : Chief Officer for Regeneration & Economic Development

Asset Management & Regeneration	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		2,623	2,492
National Insurance Contributions		284	273
Superannuation Costs		385	390
Other Pension Costs		94	40
Other Employee Related Costs		0	77
Training And Development		11	11
		3,398	3,283
<b>Premises</b>			
Buildings Maintenance		200	152
Grounds Maintenance		8	8
Building Security		21	17
Cleaning And Workplace Refuse		42	41
Gas		18	15
Electricity		108	95
Other Utilities		31	29
Rents		3,472	4,371
NNDR		191	130
Accommodation Charges		0	0
Premises Related Insurance		62	118
		4,154	4,977
<b>Supplies &amp; Services</b>			
Materials and Equipment		22	15
Stationery and Postage		25	14
Advertising		18	18
IT and telecommunications		78	81
Insurance		119	86
Professional Services and Subscriptions		328	235
Grants and Contributions		75	75
Recycling and Reuse		3	4
Consultancy Services		67	52
Security Services		4	4
Other Hired and Contracted Services		301	364
Publication and Promotion		14	9
		1,055	957
<b>Transport</b>			
Vehicles And Plant Related Expenditure		11	13
Travel Allowances		15	14
		26	27
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		2,758	4,519
		2,758	4,519
<b>Transfer Payments</b>			
Disrepair Provision		(78)	(116)
		(78)	(116)
<b>Appropriations</b>			
Transfers to/from Earmarked Reserves		(18)	0
		(18)	0
<b>Managed Expenditure</b>		11,295	13,647

# City Development

Budget Manager : Chief Officer for Regeneration & Economic Development

Asset Management & Regeneration	£000	Budget 2016/17	Budget 2017/18
Internal Income			
Income from other Directorates		(364)	(404)
Recharge Income from Capital		(210)	(269)
Charges to / from HRA		(965)	(965)
		(1,540)	(1,638)
Income - Sales			
Sale of Goods and Services		(758)	(714)
		(758)	(714)
Income - Charges			
Fees and charges		(470)	(448)
Contributions		(26)	(26)
Other income		(1,467)	(2,021)
Rents		(6,180)	(10,523)
		(8,143)	(13,018)
Managed Income		(10,441)	(15,370)
<b>Net Managed Budget</b>		<b>854</b>	<b>(1,723)</b>
Accounting Adjustments			
IAS 19 Pensions Costs		142	135
Capital Charges		5,383	4,124
		5,525	4,259
Other Internal Adjustments			
Internal Reallocations Charges		65	85
Internal Reallocations Income		(142)	(142)
		(77)	(57)
Managed Outside the Service		5,448	4,203
<b>Net Cost of Service</b>		<b>6,302</b>	<b>2,480</b>

# City Development

Budget Manager : Chief Officer Employment and Skills

Employment and Skills	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		1,324	1,254
National Insurance Contributions		131	132
Superannuation Costs		194	190
Other Pension Costs		106	147
Other Employee Related Costs		10	0
		1,764	1,722
<b>Premises</b>			
Electricity		2	2
Other Utilities		1	1
NDR		13	10
Premises Related Insurance		1	0
		16	13
<b>Supplies &amp; Services</b>			
Materials and Equipment		7	6
Stationery and Postage		1	1
IT and telecommunications		11	11
Insurance		1	0
Professional Services and Subscriptions		2,327	1,868
Grants and Contributions		11	0
Allowances		207	0
Other Hired and Contracted Services		259	237
		2,824	2,123
<b>Transport</b>			
Travel Allowances		16	13
		16	13
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		42	85
		42	85
<b>Managed Expenditure</b>		4,662	3,957
<b>Internal Income</b>			
Income from other Directorates		(161)	0
		(161)	0
<b>Income - Grants</b>			
Government Grants		(2,172)	(2,166)
		(2,172)	(2,166)
<b>Income - Charges</b>			
Fees and charges		(16)	0
Contributions		(311)	(42)
Other income		(1)	0
		(327)	(42)
<b>Managed Income</b>		(2,660)	(2,208)
<b>Net Managed Budget</b>		<b>2,001</b>	<b>1,749</b>
<b>Accounting Adjustments</b>			
IAS 19 Pensions Costs		23	(62)
Capital Charges		0	2
		23	(60)

# City Development

Budget Manager : Chief Officer Employment and Skills

Employment and Skills			
	£000	Budget 2016/17	Budget 2017/18
Managed Outside the Service		23	(60)
<b>Net Cost of Service</b>		<b>2,025</b>	<b>1,689</b>

# City Development

Budget Manager : Chief Officer - Highways

Highways And Transportation	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		12,132	13,189
National Insurance Contributions		1,169	1,280
Superannuation Costs		1,765	2,049
Other Pension Costs		86	28
Other Employee Related Costs		17	68
Training And Development		143	134
		15,311	16,749
<b>Premises</b>			
Buildings Maintenance		586	606
Grounds Maintenance		78	78
Building Security		98	110
Cleaning And Workplace Refuse		8	7
Gas		12	12
Electricity		4,860	5,429
Other Utilities		53	50
Rents		0	0
NNDR		127	123
Highways Maintenance		7,079	7,079
Premises Related Insurance		2	4
		12,902	13,498
<b>Supplies &amp; Services</b>			
Materials and Equipment		5,198	4,915
Stationery and Postage		7	7
Advertising		76	75
IT and telecommunications		338	339
Insurance		1,573	1,249
Professional Services and Subscriptions		503	165
Recycling and Reuse		0	10
Waste Disposal and Landfill Tax		77	71
Allowances		3	3
Consultancy Services		18	18
Other Hired and Contracted Services		1,100	1,182
Licences		5	0
Publication and Promotion		30	30
PFI Unitary Charges		12,969	13,165
		21,895	21,228
<b>Transport</b>			
Vehicles And Plant Related Expenditure		3,154	3,253
Travel Allowances		133	133
Fuel		305	294
Transport Related Insurance		54	59
		3,646	3,738
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		2,008	2,028
		2,008	2,028
<b>Managed Expenditure</b>		55,762	57,240
<b>Internal Income</b>	49		
Income from other Directorates		(14,887)	(15,003)

# City Development

Budget Manager : Chief Officer - Highways

Highways And Transportation			
	£000	Budget 2016/17	Budget 2017/18
Internal Income			
Recharge Income from Capital		(11,446)	(13,115)
		(26,333)	(28,118)
Income - Grants			
Government Grants		(7,797)	(7,714)
		(7,797)	(7,714)
Income - Sales			
Sale of Goods and Services		(2,818)	(3,085)
		(2,818)	(3,085)
Income - Charges			
Fees and charges		(1,208)	(986)
Contributions		(601)	(547)
Other income		(745)	(865)
		(2,554)	(2,398)
Managed Income		(39,502)	(41,314)
<b>Net Managed Budget</b>		<b>16,260</b>	<b>15,926</b>
Accounting Adjustments			
IAS 19 Pensions Costs		1,044	892
Capital Charges		34,313	33,454
		35,358	34,346
Other Internal Adjustments			
Internal Reallocations Charges		909	934
Internal Reallocations Income		(773)	(773)
		136	161
Managed Outside the Service		35,494	34,507
<b>Net Cost of Service</b>		<b>51,754</b>	<b>50,433</b>

# City Development

Budget Manager : Chief Officer for Culture and Sport

Arts And Heritage			
	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		5,835	5,788
National Insurance Contributions		527	524
Superannuation Costs		828	881
Other Pension Costs		6	17
Other Employee Related Costs		23	21
Training And Development		37	37
		<b>7,257</b>	<b>7,267</b>
<b>Premises</b>			
Buildings Maintenance		19	19
Grounds Maintenance		6	6
Building Security		65	65
Cleaning And Workplace Refuse		69	69
Gas		191	174
Electricity		387	386
Other Utilities		91	91
Rents		17	17
NNDR		664	889
Premises Related Insurance		264	341
		<b>1,774</b>	<b>2,056</b>
<b>Supplies &amp; Services</b>			
Materials and Equipment		708	699
Stationery and Postage		41	39
Advertising		21	21
IT and telecommunications		95	87
Insurance		69	79
Professional Services and Subscriptions		141	137
Grants and Contributions		2,103	2,089
Catering Service		10	10
Allowances		17	14
Consultancy Services		9	9
External Audit Fees		2	2
Security Services		154	217
Other Hired and Contracted Services		2,605	2,524
Licences		32	32
Publication and Promotion		96	110
Miscellaneous		1	1
		<b>6,106</b>	<b>6,071</b>
<b>Transport</b>			
Vehicles And Plant Related Expenditure		102	99
Travel Allowances		28	27
Fuel		11	11
Private Hire		0	0
Transport Related Insurance		0	0
		<b>141</b>	<b>137</b>
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		364	322
		<b>364</b>	<b>322</b>
<b>Agency Payments</b>			
Services provided by Voluntary Sector		1	1

# City Development

Budget Manager : Chief Officer for Culture and Sport

Arts And Heritage	£000	Budget 2016/17	Budget 2017/18
Agency Payments			
Contributions to Partnerships		130	130
		130	130
Managed Expenditure		15,772	15,983
Internal Income			
Income from other Directorates		(641)	(666)
		(641)	(666)
Income - Grants			
Government Grants		(1,590)	(1,590)
		(1,590)	(1,590)
Income - Sales			
Sale of Goods and Services		(882)	(938)
		(882)	(938)
Income - Charges			
Fees and charges		(2,490)	(2,812)
Contributions		(72)	(72)
Other income		(182)	(170)
Rents		(182)	(212)
		(2,925)	(3,265)
Managed Income		(6,038)	(6,459)
<b>Net Managed Budget</b>		<b>9,734</b>	<b>9,524</b>
Accounting Adjustments			
IAS 19 Pensions Costs		532	379
Capital Charges		2,184	640
		2,716	1,019
Other Internal Adjustments			
Internal Reallocations Charges		133	158
		133	158
Managed Outside the Service		2,849	1,177
<b>Net Cost of Service</b>		<b>12,583</b>	<b>10,702</b>



# City Development

Budget Manager : Chief Officer for Culture and Sport

Sport And Active Recreation	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		10,107	9,979
Agency And Temporary Staff		17	17
National Insurance Contributions		825	828
Superannuation Costs		1,203	1,269
Other Pension Costs		79	53
Other Employee Related Costs		36	17
Training And Development		55	55
		12,322	12,220
<b>Premises</b>			
Buildings Maintenance		45	44
Grounds Maintenance		35	35
Building Security		22	23
Cleaning And Workplace Refuse		96	110
Gas		497	492
Electricity		586	669
Other Utilities		327	327
NNDR		1,914	1,882
Accommodation Charges		1	0
Premises Related Insurance		26	49
		3,547	3,630
<b>Supplies &amp; Services</b>			
Materials and Equipment		849	969
Stationery and Postage		7	7
Advertising		13	13
IT and telecommunications		125	128
Insurance		63	45
Professional Services and Subscriptions		38	38
Grants and Contributions		10	10
Allowances		2	2
External Audit Fees		3	3
Security Services		37	37
Other Hired and Contracted Services		524	399
Licences		98	97
Publication and Promotion		75	131
PFI Unitary Charges		6,005	6,076
Miscellaneous		3	3
		7,850	7,957
<b>Transport</b>			
Vehicles And Plant Related Expenditure		9	9
Travel Allowances		30	27
Fuel		1	2
Transport Related Insurance		1	8
		41	47
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		495	469
		495	469
<b>Agency Payments</b>			
Services provided by other organisations		85	85
		85	85

# City Development

Budget Manager : Chief Officer for Culture and Sport

Sport And Active Recreation	£000	Budget 2016/17	Budget 2017/18
Appropriations			
Transfers to/from Earmarked Reserves		(111)	0
		(111)	0
Managed Expenditure		24,229	24,407
Internal Income			
Income from other Directorates		(655)	(916)
Redistribution of grants income		(758)	(791)
		(1,413)	(1,707)
Income - Grants			
Government Grants		(496)	(368)
DCLG Grants		(4,331)	(4,331)
		(4,828)	(4,700)
Income - Sales			
Sale of Goods and Services		(503)	(499)
		(503)	(499)
Income - Charges			
Fees and charges		(11,379)	(11,737)
Contributions		(194)	(20)
Other income		(178)	(39)
Rents		(32)	(282)
		(11,783)	(12,078)
Managed Income		(18,527)	(18,984)
<b>Net Managed Budget</b>		<b>5,702</b>	<b>5,423</b>
Accounting Adjustments			
IAS 19 Pensions Costs		687	516
Capital Charges		6,749	2,525
		7,436	3,042
Other Internal Adjustments			
Internal Reallocations Charges		229	254
Internal Reallocations Income		(42)	(42)
		187	212
Managed Outside the Service		7,624	3,254
<b>Net Cost of Service</b>		<b>13,326</b>	<b>8,678</b>

# City Development

Budget Manager : Chief Officer Resources and Strategy

Resources and Strategy	£000	Budget 2016/17	Budget 2017/18
Employees			
Direct Pay Costs		590	521
National Insurance Contributions		88	76
Superannuation Costs		104	79
Other Pension Costs		0	45
Other Employee Related Costs		11	12
Training And Development		42	42
		834	774
Premises			
Cleaning And Workplace Refuse		0	0
		0	0
Supplies & Services			
Materials and Equipment		9	9
Stationery and Postage		33	61
IT and telecommunications		90	90
Insurance		3	1
Professional Services and Subscriptions		7	56
Allowances		4	4
Other Hired and Contracted Services		82	65
Publication and Promotion		0	0
		228	285
Transport			
Vehicles And Plant Related Expenditure		0	0
Travel Allowances		3	3
Transport Related Insurance		4	0
		8	4
Internal Charges			
Managed Recharges Frm Other Directorates		63	63
		63	63
<b>Managed Expenditure</b>		<b>1,133</b>	<b>1,126</b>
Internal Income			
Income from other Directorates		(103)	(1)
		(103)	(1)
Income - Sales			
Sale of Goods and Services		(1)	0
		(1)	0
Income - Charges			
Fees and charges		(3)	(3)
Contributions		0	0
Other income		(385)	(1)
		(388)	(4)
<b>Managed Income</b>		<b>(492)</b>	<b>(5)</b>
<b>Net Managed Budget</b>		<b>641</b>	<b>1,121</b>
Accounting Adjustments			
IAS 19 Pensions Costs		98	(9)
Capital Charges		0	140
		98	130

## City Development

Budget Manager : Chief Officer Resources and Strategy

Resources and Strategy			
	£000	Budget 2016/17	Budget 2017/18
Central Recharges			
Corporate & Democratic Core Income		(792)	(757)
		(792)	(757)
Other Internal Adjustments			
Internal Reallocations Charges		837	837
Internal Reallocations Income		(1,079)	(1,079)
		(242)	(242)
Managed Outside the Service		(936)	(869)
<b>Net Cost of Service</b>		<b>(295)</b>	<b>252</b>

**Resources and Housing**

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## Resources and Housing

Summary of budget by service (£000)

Budget Manager	Service	Total 2016/17	Managed by the Service			Managed Outside the Service	Total 2017/18
			Spending	Income	Net		
Chief Officer Strategy and Improvement	Strategy and Improvement	3,737	5,941	(811)	5,129	(1,071)	4,058
Chief Officer Financial Services	Finance	6,998	13,792	(6,552)	7,240	(1,558)	5,682
Chief Officer HR	Human Resources	6,672	7,453	(1,700)	5,753	(199)	5,554
Chief Digital & Information Officer	Digital and Information Service	23,224	26,541	(8,593)	17,948	4,871	22,819
Chief Officer PPPU & Procurement	Public Private Partnership & Procurement	1,958	7,363	(6,069)	1,294	164	1,457
City Solicitor	Legal Services	(2,050)	4,703	(6,917)	(2,214)	33	(2,181)
City Solicitor	Democratic Services	(1)	4,933	(7)	4,926	(4,984)	(58)
Director of Resources and Housing	General Fund Support Services	(542)	218	0	218	(133)	85
Chief Officer Property and Contracts	Leeds Building Services	(4,537)	44,201	(52,580)	(8,380)	1,482	(6,898)
Director of Resources and Housing	SP Contracts & SECC	7,143	10,545	(3,864)	6,681	37	6,719
Chief Officer Housing Management	Strategic Housing Partnership & Support	7,004	7,330	(5,508)	1,822	5,065	6,887
Chief Officer Property and Contracts	Corporate Property Management	6,383	5,835	(546)	5,289	217	5,506
Chief Officer Shared Services	Shared Services	20,944	26,957	(7,381)	19,576	1,270	20,846
Chief Officer Civic Enterprise	Commercial Services	3,393	60,721	(59,014)	1,708	1,514	3,222
Chief Officer Civic Enterprise	Facilities Management	8,736	9,754	(3,863)	5,892	1,056	6,947
Net Cost of Service		89,062	236,287	(163,405)	72,881	7,764	80,646
	Transfers to and from earmarked reserves	(9,890)	0	0	0	(4,557)	(4,557)
Net Revenue Charge		79,172	236,287	(163,405)	72,881	3,207	76,089

# Resources and Housing

## Summary of budget by type of spending or income

	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		114,167	113,522
Agency And Temporary Staff		2,222	1,972
National Insurance Contributions		11,199	10,695
Superannuation Costs		14,864	15,931
Other Pension Costs		1,615	2,556
Other Employee Related Costs		1,252	1,208
Training And Development		629	232
		145,947	146,115
<b>Premises</b>			
Buildings Maintenance		5,066	4,942
Grounds Maintenance		131	130
Building Security		326	429
Cleaning And Workplace Refuse		803	879
Gas		649	537
Electricity		1,304	1,353
Other Utilities		420	406
Rents		1,433	1,417
NNDR		3,462	3,301
Accommodation Charges		5	4
Premises Related Insurance		127	183
		13,727	13,580
<b>Supplies &amp; Services</b>			
Materials and Equipment		17,536	16,989
Stationery and Postage		1,488	1,383
Advertising		45	35
IT and telecommunications		7,693	7,740
Insurance		131	77
Professional Services and Subscriptions		1,236	1,223
Grants and Contributions		268	239
Catering Service		0	0
Recycling and Reuse		1	1
Waste Disposal and Landfill Tax		6	6
Corporate Initiatives & Savings Targets		(228)	0
Allowances		14	13
External Audit Fees		242	241
Security Services		2	2
Other Hired and Contracted Services		15,028	14,914
Licences		4	9
Publication and Promotion		65	33
Miscellaneous		28	28
		43,561	42,935
<b>Transport</b>			
Vehicles And Plant Related Expenditure		6,307	6,175
Travel Allowances		593	531
Fuel		5,300	5,302
Private Hire		6,705	7,796
Transport Related Insurance		237	225
		19,143	20,029
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		2,414	2,586



# Resources and Housing

## Summary of budget by type of spending or income

	£000	Budget 2016/17	Budget 2017/18
Internal Charges			
Charges To/From HRA		932	936
		3,346	3,521
Agency Payments			
Services provided by other organisations		10,141	10,042
Services provided by Voluntary Sector		59	28
Contributions to Partnerships		19	19
		10,219	10,090
Transfer Payments			
Civic Allowances		57	57
		57	57
Appropriations			
Transfers to/from Earmarked Reserves		(32)	(40)
		(32)	(40)
Managed Expenditure		235,967	236,287
Internal Income			
Income from other Directorates		(124,802)	(128,221)
Recharge Income from Capital		(10,359)	(11,144)
Charges to / from HRA		(6,960)	(7,565)
Redistribution of grants income		0	(264)
		(142,121)	(147,193)
Income - Grants			
Government Grants		(178)	(1,114)
DCLG Grants		(1,371)	(1,242)
		(1,549)	(2,356)
Income - Sales			
Sale of Goods and Services		(2,402)	(2,798)
		(2,402)	(2,798)
Income - Charges			
Fees and charges		(5,185)	(5,215)
Contributions		(917)	(947)
Other income		(4,898)	(4,386)
Rents		(508)	(504)
Income Received From ALMOs/BITMO		0	(6)
		(11,507)	(11,057)
Income - Other			
Interest and Dividends		(2)	(2)
		(2)	(2)
Managed Income		(157,581)	(163,405)
<b>Net Managed Budget</b>		<b>78,387</b>	<b>72,881</b>
Accounting Adjustments			
IAS 19 Pensions Costs		6,646	4,557
Transfers to/from Statutory Reserves		(9,890)	(4,557)
Capital Charges		13,261	11,939
		10,018	11,939
Central Recharges			
Corporate & Democratic Core Income		(9,232)	(8,732)
		(9,232)	(8,732)

## Resources and Housing

Summary of budget by type of spending or income

	£000	Budget 2016/17	Budget 2017/18
Other Internal Adjustments			
Internal Reallocations Charges		3,313	1,272
Internal Reallocations Income		(3,313)	(1,272)
		0	0
Managed Outside the Service		786	3,207
<b>Net Cost of Service</b>		<b>79,172</b>	<b>76,089</b>

# Resources and Housing

Budget Manager : Chief Officer Strategy and Improvement

Strategy and Improvement			
	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		4,217	3,927
National Insurance Contributions		498	435
Superannuation Costs		591	625
Other Pension Costs		101	172
Other Employee Related Costs		5	6
Training And Development		17	11
		5,429	5,177
<b>Supplies &amp; Services</b>			
Materials and Equipment		29	32
Stationery and Postage		16	11
Advertising		35	25
IT and telecommunications		17	50
Insurance		2	2
Professional Services and Subscriptions		399	397
Allowances		4	3
External Audit Fees		1	0
Other Hired and Contracted Services		106	137
Publication and Promotion		6	1
		615	658
<b>Transport</b>			
Vehicles And Plant Related Expenditure		6	2
Travel Allowances		28	27
Fuel		0	0
Transport Related Insurance		0	0
		34	30
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		80	76
		80	76
<b>Appropriations</b>			
Transfers to/from Earmarked Reserves		(32)	0
		(32)	0
<b>Managed Expenditure</b>		6,125	5,941
<b>Internal Income</b>			
Income from other Directorates		(336)	(261)
Charges to / from HRA		(491)	(488)
		(827)	(749)
<b>Income - Charges</b>			
Fees and charges		(29)	(48)
Other income		(101)	(15)
		(130)	(63)
<b>Managed Income</b>		(957)	(811)
<b>Net Managed Budget</b>		<b>5,169</b>	<b>5,129</b>
<b>Accounting Adjustments</b>			
IAS 19 Pensions Costs		190	400
Capital Charges		376	462
		565	862

# Resources and Housing

Budget Manager : Chief Officer Strategy and Improvement

Strategy and Improvement			
	£000	Budget 2016/17	Budget 2017/18
Central Recharges			
Corporate & Democratic Core Income		(1,997)	(1,933)
		(1,997)	(1,933)
Managed Outside the Service		(1,432)	(1,071)
<b>Net Cost of Service</b>		<b>3,737</b>	<b>4,058</b>

# Resources and Housing

Budget Manager : Chief Officer Financial Services

Finance			
	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		10,030	8,947
National Insurance Contributions		1,186	956
Superannuation Costs		1,345	1,411
Other Pension Costs		381	772
Other Employee Related Costs		11	6
Training And Development		46	46
		12,999	12,138
<b>Premises</b>			
Cleaning And Workplace Refuse		0	0
Rents		5	5
NNDR		2	2
		7	7
<b>Supplies &amp; Services</b>			
Materials and Equipment		9	9
Stationery and Postage		60	60
Advertising		3	3
IT and telecommunications		218	218
Insurance		5	6
Professional Services and Subscriptions		672	654
Grants and Contributions		26	0
Allowances		0	0
External Audit Fees		241	241
Other Hired and Contracted Services		258	215
Licences		0	0
		1,494	1,408
<b>Transport</b>			
Vehicles And Plant Related Expenditure		1	1
Travel Allowances		75	51
		75	52
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		187	187
		187	187
<b>Managed Expenditure</b>		14,762	13,792
<b>Internal Income</b>			
Income from other Directorates		(2,015)	(1,586)
Recharge Income from Capital		(586)	(586)
		(2,601)	(2,171)
<b>Income - Grants</b>			
DCLG Grants		(1,242)	(1,242)
		(1,242)	(1,242)
<b>Income - Sales</b>			
Sale of Goods and Services		(150)	(110)
		(150)	(110)
<b>Income - Charges</b>			
Fees and charges		(2,887)	(2,765)
Other income		(98)	(263)
		(2,985)	(3,028)

## Resources and Housing

Budget Manager : Chief Officer Financial Services

Finance			
	£000	Budget 2016/17	Budget 2017/18
Managed Income		(6,978)	(6,552)
<b>Net Managed Budget</b>		<b>7,784</b>	<b>7,240</b>
Accounting Adjustments			
IAS 19 Pensions Costs		588	(432)
Capital Charges		6	90
		594	(342)
Central Recharges			
Corporate & Democratic Core Income		(1,380)	(1,216)
		(1,380)	(1,216)
Managed Outside the Service		(786)	(1,558)
<b>Net Cost of Service</b>		<b>6,998</b>	<b>5,682</b>

# Resources and Housing

Budget Manager : Chief Officer HR

Human Resources			
	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		5,520	5,021
Agency And Temporary Staff		13	13
National Insurance Contributions		545	500
Superannuation Costs		805	784
Other Pension Costs		193	340
Other Employee Related Costs		110	151
Training And Development		167	(160)
		<b>7,353</b>	<b>6,649</b>
<b>Premises</b>			
Cleaning And Workplace Refuse		1	1
Accommodation Charges		3	3
		<b>4</b>	<b>4</b>
<b>Supplies &amp; Services</b>			
Materials and Equipment		37	37
Stationery and Postage		7	7
IT and telecommunications		188	188
Insurance		2	3
Professional Services and Subscriptions		14	14
Other Hired and Contracted Services		217	217
		<b>465</b>	<b>466</b>
<b>Transport</b>			
Vehicles And Plant Related Expenditure		1	1
Travel Allowances		49	29
Private Hire		0	0
		<b>50</b>	<b>31</b>
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		348	303
		<b>348</b>	<b>303</b>
<b>Managed Expenditure</b>		<b>8,221</b>	<b>7,453</b>
<b>Internal Income</b>			
Income from other Directorates		(1,582)	(1,467)
		<b>(1,582)</b>	<b>(1,467)</b>
<b>Income - Sales</b>			
Sale of Goods and Services		(124)	(121)
		<b>(124)</b>	<b>(121)</b>
<b>Income - Charges</b>			
Fees and charges		(95)	(105)
Other income		(8)	(8)
		<b>(103)</b>	<b>(113)</b>
<b>Managed Income</b>		<b>(1,809)</b>	<b>(1,700)</b>
<b>Net Managed Budget</b>		<b>6,412</b>	<b>5,753</b>
<b>Accounting Adjustments</b>			
IAS 19 Pensions Costs		335	(128)
Capital Charges		8	3
		<b>343</b>	<b>(125)</b>

# Resources and Housing

Budget Manager : Chief Officer HR

Human Resources			
	£000	Budget 2016/17	Budget 2017/18
Central Recharges			
Corporate & Democratic Core Income		(83)	(73)
		(83)	(73)
Managed Outside the Service		260	(199)
<b>Net Cost of Service</b>		<b>6,672</b>	<b>5,554</b>



## Resources and Housing

Budget Manager : Chief Digital & Information Officer

Digital and Information Service	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		14,232	14,092
Agency And Temporary Staff		1,702	1,702
National Insurance Contributions		1,673	1,600
Superannuation Costs		1,899	2,056
Other Pension Costs		377	465
Other Employee Related Costs		1	6
Training And Development		56	56
		19,941	19,977
<b>Premises</b>			
Cleaning And Workplace Refuse		1	1
		1	1
<b>Supplies &amp; Services</b>			
Materials and Equipment		3	3
Stationery and Postage		4	4
IT and telecommunications		6,281	6,257
Insurance		7	9
Professional Services and Subscriptions		7	6
Other Hired and Contracted Services		53	177
		6,353	6,456
<b>Transport</b>			
Vehicles And Plant Related Expenditure		15	15
Travel Allowances		42	28
Fuel		4	4
Transport Related Insurance		1	0
		62	47
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		109	59
		109	59
<b>Managed Expenditure</b>		26,467	26,541
<b>Internal Income</b>			
Income from other Directorates		(2,028)	(2,435)
Recharge Income from Capital		(3,605)	(3,728)
Charges to / from HRA		(962)	(962)
		(6,595)	(7,125)
<b>Income - Sales</b>			
Sale of Goods and Services		(251)	(177)
		(251)	(177)
<b>Income - Charges</b>			
Fees and charges		(5)	(36)
Contributions		(689)	(719)
Other income		(301)	(536)
		(995)	(1,291)
<b>Managed Income</b>		(7,841)	(8,593)
<b>Net Managed Budget</b>		<b>18,626</b>	<b>17,948</b>

## Resources and Housing

Budget Manager : Chief Digital & Information Officer

Digital and Information Service			
	£000	Budget 2016/17	Budget 2017/18
Accounting Adjustments			
IAS 19 Pensions Costs		547	483
Capital Charges		4,080	4,421
		4,627	4,904
Central Recharges			
Corporate & Democratic Core Income		(29)	(33)
		(29)	(33)
Other Internal Adjustments			
Internal Reallocations Charges		656	0
Internal Reallocations Income		(656)	0
		0	0
Managed Outside the Service		4,598	4,871
<b>Net Cost of Service</b>		<b>23,224</b>	<b>22,819</b>

# Resources and Housing

Budget Manager : Chief Officer PPPU & Procurement

Public Private Partnership & Procurement			
	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		5,902	5,518
National Insurance Contributions		652	610
Superannuation Costs		882	883
Other Pension Costs		95	134
Other Employee Related Costs		9	11
Training And Development		40	40
		7,581	7,195
<b>Premises</b>			
Cleaning And Workplace Refuse		1	1
		1	1
<b>Supplies &amp; Services</b>			
Materials and Equipment		2	2
Stationery and Postage		1	1
IT and telecommunications		22	22
Insurance		2	3
Professional Services and Subscriptions		1	1
Other Hired and Contracted Services		23	23
		51	52
<b>Transport</b>			
Vehicles And Plant Related Expenditure		2	2
Travel Allowances		18	18
		20	20
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		5	95
		5	95
<b>Managed Expenditure</b>		7,658	7,363
<b>Internal Income</b>			
Income from other Directorates		(393)	(469)
Recharge Income from Capital		(4,266)	(4,760)
		(4,659)	(5,229)
<b>Income - Charges</b>			
Fees and charges		(20)	(51)
Other income		(1,405)	(789)
		(1,425)	(840)
<b>Managed Income</b>		(6,084)	(6,069)
<b>Net Managed Budget</b>		<b>1,574</b>	<b>1,294</b>
<b>Accounting Adjustments</b>			
IAS 19 Pensions Costs		468	262
Capital Charges		16	9
		484	271
<b>Central Recharges</b>			
Corporate & Democratic Core Income		(100)	(108)
		(100)	(108)
<b>Managed Outside the Service</b>		384	164

# Resources and Housing

Budget Manager : Chief Officer PPPU & Procurement

Public Private Partnership & Procurement			
	£000	Budget 2016/17	Budget 2017/18
<b>Net Cost of Service</b>		<b>1,958</b>	<b>1,457</b>

# Resources and Housing

Budget Manager : City Solicitor

Legal Services	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		3,259	3,238
National Insurance Contributions		324	322
Superannuation Costs		455	482
Other Pension Costs		19	46
Other Employee Related Costs		71	73
Training And Development		30	30
		4,159	4,190
<b>Premises</b>			
Cleaning And Workplace Refuse		2	2
		2	2
<b>Supplies &amp; Services</b>			
Materials and Equipment		74	68
Stationery and Postage		0	5
IT and telecommunications		43	37
Insurance		61	2
Professional Services and Subscriptions		4	4
Allowances		1	1
Other Hired and Contracted Services		17	17
		200	135
<b>Transport</b>			
Travel Allowances		27	27
		27	27
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		348	348
		348	348
<b>Managed Expenditure</b>		4,736	4,703
<b>Internal Income</b>			
Income from other Directorates		(6,489)	(6,489)
		(6,489)	(6,489)
<b>Income - Sales</b>			
Sale of Goods and Services		(50)	(52)
		(50)	(52)
<b>Income - Charges</b>			
Fees and charges		(93)	(93)
Other income		(283)	(283)
		(376)	(376)
<b>Managed Income</b>		(6,915)	(6,917)
<b>Net Managed Budget</b>		<b>(2,179)</b>	<b>(2,214)</b>
<b>Accounting Adjustments</b>			
IAS 19 Pensions Costs		271	170
Capital Charges		5	5
		276	175
<b>Central Recharges</b>			
Corporate & Democratic Core Income		(147)	(141)
		(147)	(141)

## Resources and Housing

Budget Manager : City Solicitor

Legal Services			
	£000	Budget 2016/17	Budget 2017/18
Managed Outside the Service		129	33
<b>Net Cost of Service</b>		<b>(2,050)</b>	<b>(2,181)</b>

# Resources and Housing

Budget Manager : City Solicitor

Democratic Services			
	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		3,957	3,931
National Insurance Contributions		361	361
Superannuation Costs		240	244
Other Pension Costs		42	70
Other Employee Related Costs		2	3
Training And Development		10	10
		4,612	4,619
<b>Premises</b>			
Grounds Maintenance		1	1
Building Security		1	1
Cleaning And Workplace Refuse		0	0
		2	2
<b>Supplies &amp; Services</b>			
Materials and Equipment		15	13
Stationery and Postage		34	30
Advertising		1	2
IT and telecommunications		115	107
Insurance		2	2
Professional Services and Subscriptions		18	18
Allowances		7	7
Other Hired and Contracted Services		20	26
Publication and Promotion		14	14
		226	219
<b>Transport</b>			
Vehicles And Plant Related Expenditure		3	3
Travel Allowances		20	15
Fuel		5	5
Transport Related Insurance		0	0
		29	24
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		18	12
		18	12
<b>Transfer Payments</b>			
Civic Allowances		57	57
		57	57
<b>Managed Expenditure</b>		4,944	4,933
<b>Internal Income</b>			
Income from other Directorates		(15)	0
		(15)	0
<b>Income - Charges</b>			
Fees and charges		(6)	(2)
Other income		(6)	(5)
		(11)	(7)
<b>Managed Income</b>		(26)	(7)
<b>Net Managed Budget</b>		<b>4,918</b>	<b>4,926</b>

# Resources and Housing

Budget Manager : City Solicitor

Democratic Services			
	£000	Budget 2016/17	Budget 2017/18
Accounting Adjustments			
IAS 19 Pensions Costs		111	39
Capital Charges		9	9
		120	48
Central Recharges			
Corporate & Democratic Core Income		(5,039)	(5,032)
		(5,039)	(5,032)
Managed Outside the Service		(4,919)	(4,984)
<b>Net Cost of Service</b>		<b>(1)</b>	<b>(58)</b>



# Resources and Housing

Budget Manager : Director of Resources and Housing

General Fund Support Services			
	£000	Budget 2016/17	Budget 2017/18
Employees			
Direct Pay Costs		(87)	155
National Insurance Contributions		35	20
Superannuation Costs		43	25
Other Pension Costs		10	10
Other Employee Related Costs		0	0
		1	209
Supplies & Services			
Materials and Equipment		3	8
Stationery and Postage		0	0
Insurance		1	1
Professional Services and Subscriptions		1	0
Corporate Initiatives & Savings Targets		(199)	0
		(193)	9
Transport			
Travel Allowances		0	0
		0	0
Internal Charges			
Managed Recharges Frm Other Directorates		3	0
Charges To/From HRA		0	0
		3	0
Managed Expenditure		(189)	218
Internal Income			
Charges to / from HRA		0	0
		0	0
Managed Income		0	0
<b>Net Managed Budget</b>		<b>(189)</b>	<b>218</b>
Accounting Adjustments			
IAS 19 Pensions Costs		44	1
Capital Charges		0	0
		44	1
Central Recharges			
Corporate & Democratic Core Income		(397)	(135)
		(397)	(135)
Managed Outside the Service		(353)	(133)
<b>Net Cost of Service</b>		<b>(542)</b>	<b>85</b>

# Resources and Housing

Budget Manager : Chief Officer Property and Contracts

Leeds Building Services	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		15,838	16,020
National Insurance Contributions		1,532	1,558
Superannuation Costs		2,060	2,312
Other Pension Costs		64	139
Other Employee Related Costs		414	87
Training And Development		133	67
		20,040	20,184
<b>Premises</b>			
Buildings Maintenance		230	262
Building Security		17	17
Cleaning And Workplace Refuse		34	34
Gas		6	6
Electricity		24	24
Other Utilities		12	12
NNDR		64	64
		386	418
<b>Supplies &amp; Services</b>			
Materials and Equipment		9,522	9,129
Stationery and Postage		54	54
IT and telecommunications		207	207
Insurance		7	7
Professional Services and Subscriptions		17	17
Allowances		0	0
Other Hired and Contracted Services		12,446	11,978
Licences		3	3
		22,256	21,395
<b>Transport</b>			
Vehicles And Plant Related Expenditure		1,271	885
Travel Allowances		109	109
Fuel		436	436
Transport Related Insurance		125	125
		1,941	1,555
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		350	452
Charges To/From HRA		109	196
		459	648
<b>Managed Expenditure</b>		45,083	44,201
<b>Internal Income</b>			
Income from other Directorates		(51,046)	(51,431)
		(51,046)	(51,431)
<b>Income - Sales</b>			
Sale of Goods and Services		(125)	(125)
		(125)	(125)
<b>Income - Charges</b>			
Other income		(171)	(1,025)
		(171)	(1,025)
<b>Managed Income</b>		(51,341)	(52,580)

## Resources and Housing

Budget Manager : Chief Officer Property and Contracts

Leeds Building Services			
	£000	Budget 2016/17	Budget 2017/18
<b>Net Managed Budget</b>		<b>(6,258)</b>	<b>(8,380)</b>
Accounting Adjustments			
IAS 19 Pensions Costs		1,252	1,007
Capital Charges		470	475
		1,721	1,482
Managed Outside the Service		1,721	1,482
<b>Net Cost of Service</b>		<b>(4,537)</b>	<b>(6,898)</b>

# Resources and Housing

Budget Manager : Director of Resources and Housing

SP Contracts & SECC			
	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		306	296
National Insurance Contributions		33	33
Superannuation Costs		45	44
Other Pension Costs		0	0
Other Employee Related Costs		8	0
Training And Development		2	0
		395	373
<b>Premises</b>			
Gas		4	0
Electricity		4	0
Accommodation Charges		1	0
		9	0
<b>Supplies &amp; Services</b>			
Materials and Equipment		1	0
Stationery and Postage		1	0
Advertising		1	0
IT and telecommunications		6	0
Insurance		0	0
Professional Services and Subscriptions		1	0
Grants and Contributions		75	72
Corporate Initiatives & Savings Targets		(30)	0
Allowances		0	0
Other Hired and Contracted Services		54	54
Publication and Promotion		15	0
		125	127
<b>Transport</b>			
Vehicles And Plant Related Expenditure		0	0
Travel Allowances		3	3
		3	3
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		(1)	0
		(1)	0
<b>Agency Payments</b>			
Services provided by other organisations		10,141	10,042
		10,141	10,042
<b>Managed Expenditure</b>		10,673	10,545
<b>Internal Income</b>			
Income from other Directorates		(500)	(819)
Recharge Income from Capital		(269)	(198)
Charges to / from HRA		(2,846)	(2,846)
		(3,615)	(3,864)
<b>Income - Charges</b>			
Other income		(8)	0
		(8)	0
<b>Managed Income</b>		(3,623)	(3,864)
<b>Net Managed Budget</b>	80	<b>7,049</b>	<b>6,681</b>

# Resources and Housing

Budget Manager : Director of Resources and Housing

SP Contracts & SECC			
	£000	Budget 2016/17	Budget 2017/18
Accounting Adjustments			
IAS 19 Pensions Costs		28	20
Capital Charges		65	18
		93	37
Managed Outside the Service		93	37
<b>Net Cost of Service</b>		<b>7,143</b>	<b>6,719</b>

# Resources and Housing

Budget Manager : Chief Officer Housing Management

Strategic Housing Partnership & Support			
	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		3,938	4,655
National Insurance Contributions		411	458
Superannuation Costs		563	686
Other Pension Costs		19	13
Other Employee Related Costs		1	2
Training And Development		4	3
		4,936	5,817
<b>Premises</b>			
Buildings Maintenance		24	113
Cleaning And Workplace Refuse		0	0
Other Utilities		1	2
Rents		40	40
NNDR		15	12
Premises Related Insurance		1	2
		82	170
<b>Supplies &amp; Services</b>			
Materials and Equipment		11	10
Stationery and Postage		12	12
Advertising		3	3
IT and telecommunications		2	7
Insurance		3	4
Professional Services and Subscriptions		77	80
Grants and Contributions		167	167
Allowances		0	0
Security Services		2	2
Other Hired and Contracted Services		325	403
Miscellaneous		0	0
		603	689
<b>Transport</b>			
Vehicles And Plant Related Expenditure		13	19
Travel Allowances		77	88
Fuel		1	4
Transport Related Insurance		1	3
		92	114
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		130	130
Charges To/From HRA		432	432
		562	562
<b>Agency Payments</b>			
Contributions to Partnerships		19	19
		19	19
<b>Appropriations</b>			
Transfers to/from Earmarked Reserves		0	(40)
		0	(40)
<b>Managed Expenditure</b>		6,293	7,330
<b>Internal Income</b>			
Income from other Directorates	82	(65)	(82)
Recharge Income from Capital		(1,144)	(1,421)

# Resources and Housing

Budget Manager : Chief Officer Housing Management

Strategic Housing Partnership & Support			
	£000	Budget 2016/17	Budget 2017/18
Internal Income			
Charges to / from HRA		(2,169)	(2,886)
Redistribution of grants income		0	(264)
		(3,377)	(4,652)
Income - Grants			
DCLG Grants		(129)	0
		(129)	0
Income - Sales			
Sale of Goods and Services		(15)	(15)
		(15)	(15)
Income - Charges			
Fees and charges		(384)	(428)
Other income		(101)	(103)
Rents		(303)	(303)
Income Received From ALMOs/BITMO		0	(6)
		(787)	(839)
Income - Other			
Interest and Dividends		(2)	(2)
		(2)	(2)
Managed Income		(4,310)	(5,508)
<b>Net Managed Budget</b>		<b>1,983</b>	<b>1,822</b>
Accounting Adjustments			
IAS 19 Pensions Costs		382	295
Capital Charges		4,639	4,770
		5,021	5,065
Managed Outside the Service		5,021	5,065
<b>Net Cost of Service</b>		<b>7,004</b>	<b>6,887</b>

# Resources and Housing

Budget Manager : Chief Officer Property and Contracts

Corporate Property Management			
	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		703	669
National Insurance Contributions		90	89
Superannuation Costs		97	100
Other Pension Costs		0	27
Other Employee Related Costs		1	0
Training And Development		4	4
		894	890
<b>Premises</b>			
Buildings Maintenance		4,596	4,346
Grounds Maintenance		5	5
Building Security		25	25
Gas		30	32
Electricity		45	47
Other Utilities		38	39
NNDR		224	215
Premises Related Insurance		20	14
		4,983	4,723
<b>Supplies &amp; Services</b>			
Materials and Equipment		6	4
IT and telecommunications		24	17
Insurance		2	1
		32	23
<b>Transport</b>			
Vehicles And Plant Related Expenditure		2	2
Travel Allowances		44	31
Fuel		1	1
		47	34
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		170	165
Charges To/From HRA		83	0
		253	165
<b>Managed Expenditure</b>		6,209	5,835
<b>Internal Income</b>			
Recharge Income from Capital		(450)	(450)
		(450)	(450)
<b>Income - Charges</b>			
Fees and charges		(36)	0
Other income		(101)	(96)
		(137)	(96)
<b>Managed Income</b>		(587)	(546)
<b>Net Managed Budget</b>		5,622	5,289
<b>Accounting Adjustments</b>			
IAS 19 Pensions Costs		62	18
Capital Charges		700	199
		762	217



## Resources and Housing

Budget Manager : Chief Officer Property and Contracts

Corporate Property Management	£000	Budget 2016/17	Budget 2017/18
Central Recharges Corporate & Democratic Core Income		(2)	0
		(2)	0
Managed Outside the Service		760	217
<b>Net Cost of Service</b>		<b>6,383</b>	<b>5,506</b>

# Resources and Housing

Budget Manager : Chief Officer Shared Services

Shared Services	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		18,513	18,084
Agency And Temporary Staff		5	5
National Insurance Contributions		2,160	2,084
Superannuation Costs		2,995	2,982
Other Pension Costs		159	189
Other Employee Related Costs		477	759
Training And Development		13	15
		<b>24,323</b>	<b>24,117</b>
<b>Premises</b>			
Buildings Maintenance		1	1
Building Security		5	5
Cleaning And Workplace Refuse		7	8
Gas		10	10
Electricity		13	17
Other Utilities		2	2
Rents		121	122
NNDR		26	34
		<b>184</b>	<b>198</b>
<b>Supplies &amp; Services</b>			
Materials and Equipment		465	421
Stationery and Postage		1,279	1,186
Advertising		1	1
IT and telecommunications		388	412
Insurance		3	5
Professional Services and Subscriptions		8	14
Recycling and Reuse		1	0
Allowances		0	0
Other Hired and Contracted Services		490	493
Publication and Promotion		1	1
		<b>2,635</b>	<b>2,533</b>
<b>Transport</b>			
Vehicles And Plant Related Expenditure		25	25
Travel Allowances		8	9
Fuel		19	18
Transport Related Insurance		0	1
		<b>52</b>	<b>52</b>
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		83	56
		<b>83</b>	<b>56</b>
<b>Managed Expenditure</b>		<b>27,278</b>	<b>26,957</b>
<b>Internal Income</b>			
Income from other Directorates		(6,066)	(6,284)
Recharge Income from Capital		(39)	0
Charges to / from HRA		(26)	0
		<b>(6,131)</b>	<b>(6,284)</b>
<b>Income - Sales</b>			
Sale of Goods and Services		(345)	(351)
		<b>(345)</b>	<b>(351)</b>

## Resources and Housing

Budget Manager : Chief Officer Shared Services

Shared Services	£000	Budget 2016/17	Budget 2017/18
Income - Charges			
Fees and charges		(246)	(379)
Other income		(378)	(367)
Rents		0	0
		(624)	(746)
Managed Income		(7,100)	(7,381)
<b>Net Managed Budget</b>		<b>20,178</b>	<b>19,576</b>
Accounting Adjustments			
IAS 19 Pensions Costs		684	1,104
Capital Charges		87	173
		771	1,276
Central Recharges			
Corporate & Democratic Core Income		(6)	(6)
		(6)	(6)
Other Internal Adjustments			
Internal Reallocations Charges		1,385	0
Internal Reallocations Income		(1,385)	0
		0	0
Managed Outside the Service		765	1,270
<b>Net Cost of Service</b>		<b>20,944</b>	<b>20,846</b>

# Resources and Housing

Budget Manager : Chief Officer Civic Enterprise

Commercial Services			
	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		26,348	27,630
Agency And Temporary Staff		502	251
National Insurance Contributions		1,580	1,582
Superannuation Costs		2,616	3,118
Other Pension Costs		129	140
Other Employee Related Costs		126	100
Training And Development		101	105
		<b>31,403</b>	<b>32,925</b>
<b>Premises</b>			
Buildings Maintenance		64	64
Grounds Maintenance		1	1
Building Security		14	14
Cleaning And Workplace Refuse		283	254
Gas		48	52
Electricity		51	55
Other Utilities		29	29
Rents		3	0
NNDR		119	129
Accommodation Charges		1	1
Premises Related Insurance		3	5
		<b>615</b>	<b>604</b>
<b>Supplies &amp; Services</b>			
Materials and Equipment		7,167	7,051
Stationery and Postage		13	11
Advertising		1	1
IT and telecommunications		176	213
Insurance		29	24
Professional Services and Subscriptions		17	17
Catering Service		0	0
Recycling and Reuse		1	1
Waste Disposal and Landfill Tax		6	6
Allowances		1	1
Security Services		0	0
Other Hired and Contracted Services		938	1,098
Licences		0	0
Publication and Promotion		29	19
Miscellaneous		27	27
		<b>8,407</b>	<b>8,471</b>
<b>Transport</b>			
Vehicles And Plant Related Expenditure		4,966	5,212
Travel Allowances		92	88
Fuel		4,833	4,830
Private Hire		6,705	7,796
Transport Related Insurance		108	94
		<b>16,704</b>	<b>18,020</b>
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates	88	324	429
Charges To/From HRA		245	245
		<b>568</b>	<b>673</b>

# Resources and Housing

Budget Manager : Chief Officer Civic Enterprise

Commercial Services	£000	Budget 2016/17	Budget 2017/18
Agency Payments			
Services provided by Voluntary Sector		59	28
		59	28
Managed Expenditure		57,755	60,721
Internal Income			
Income from other Directorates		(52,738)	(55,333)
Charges to / from HRA		(390)	(307)
		(53,128)	(55,640)
Income - Grants			
Government Grants		(178)	(178)
		(178)	(178)
Income - Sales			
Sale of Goods and Services		(1,340)	(1,847)
		(1,340)	(1,847)
Income - Charges			
Fees and charges		(604)	(604)
Contributions		(228)	(228)
Other income		(557)	(517)
Rents		(20)	0
		(1,409)	(1,349)
Managed Income		(56,054)	(59,014)
<b>Net Managed Budget</b>		<b>1,701</b>	<b>1,708</b>
Accounting Adjustments			
IAS 19 Pensions Costs		1,564	1,277
Capital Charges		177	288
		1,741	1,565
Central Recharges			
Corporate & Democratic Core Income		(49)	(51)
		(49)	(51)
Other Internal Adjustments			
Internal Reallocations Charges		1,272	1,272
Internal Reallocations Income		(1,272)	(1,272)
		0	0
Managed Outside the Service		1,692	1,514
<b>Net Cost of Service</b>		<b>3,393</b>	<b>3,222</b>

# Resources and Housing

Budget Manager : Chief Officer Civic Enterprise

Facilities Management			
	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		1,491	1,340
National Insurance Contributions		118	86
Superannuation Costs		226	179
Other Pension Costs		25	38
Other Employee Related Costs		15	5
Training And Development		6	6
		1,882	1,655
<b>Premises</b>			
Buildings Maintenance		151	156
Grounds Maintenance		124	123
Building Security		265	367
Cleaning And Workplace Refuse		474	577
Gas		552	438
Electricity		1,166	1,211
Other Utilities		338	321
Rents		1,265	1,250
NNDR		3,013	2,845
Premises Related Insurance		103	163
		7,451	7,450
<b>Supplies &amp; Services</b>			
Materials and Equipment		192	200
Stationery and Postage		7	1
IT and telecommunications		6	6
Insurance		6	7
Other Hired and Contracted Services		80	75
Licences		1	6
Miscellaneous		0	0
		291	294
<b>Transport</b>			
Vehicles And Plant Related Expenditure		3	8
Travel Allowances		1	7
Fuel		0	4
Private Hire		0	0
Transport Related Insurance		2	1
		5	19
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		259	274
Charges To/From HRA		63	63
		322	337
<b>Managed Expenditure</b>		9,951	9,754
<b>Internal Income</b>			
Income from other Directorates		(1,530)	(1,566)
Charges to / from HRA		(76)	(76)
		(1,605)	(1,641)
<b>Income - Grants</b>			
Government Grants		0	(936)
		0	(936)
<b>Income - Sales</b>			

# Resources and Housing

Budget Manager : Chief Officer Civic Enterprise

Facilities Management			
	£000	Budget 2016/17	Budget 2017/18
Income - Sales			
Sale of Goods and Services		(2)	(1)
		(2)	(1)
Income - Charges			
Fees and charges		(781)	(704)
Other income		(1,382)	(380)
Rents		(184)	(201)
		(2,347)	(1,285)
Managed Income		(3,955)	(3,863)
<b>Net Managed Budget</b>		<b>5,996</b>	<b>5,892</b>
Accounting Adjustments			
IAS 19 Pensions Costs		120	42
Capital Charges		2,624	1,018
		2,743	1,060
Central Recharges			
Corporate & Democratic Core Income		(4)	(4)
		(4)	(4)
Managed Outside the Service		2,739	1,056
<b>Net Cost of Service</b>		<b>8,736</b>	<b>6,947</b>

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**Communities and Environment**

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## Communities and Environment

Summary of budget by service (£000)

Budget Manager	Service	Total 2016/17	Managed by the Service			Managed Outside the Service	Total 2017/18
			Spending	Income	Net		
Chief Officer Communities	Communities	6,386	15,347	(10,122)	5,225	(235)	4,990
Chief Officer Customer Access	Customer Access	23,166	22,572	(3,342)	19,230	1,762	20,992
Chief Officer - Licensing & Registration	Elections, Licensing and Registration	674	4,676	(4,926)	(250)	124	(125)
Chief Officer Benefits, Welfare and Poverty	Benefits, Welfare and Poverty	3,014	286,921	(284,852)	2,069	235	2,304
Chief Officer Environmental Action	Car Parking Services	(6,995)	4,895	(13,368)	(8,473)	603	(7,869)
Chief Officer (Community Safety)	Community Safety	2,462	7,857	(6,418)	1,439	173	1,612
Chief Officer Waste Management	Waste Management	35,575	40,379	(7,366)	33,014	1,603	34,616
Chief Officer Parks and Countryside	Parks And Countryside	11,239	29,376	(22,792)	6,584	2,598	9,182
Chief Officer Environmental Action	Environmental Action (City Centre)	2,485	2,807	(461)	2,346	94	2,440
Chief Officer Environmental Action	Environmental Health	1,780	2,107	(565)	1,542	77	1,619
Chief Officer Environmental Action	Cleaner Communities	11,602	12,328	(4,517)	7,811	2,419	10,231
Net Cost of Service		91,388	429,266	(358,728)	70,538	9,453	79,992
	Transfers to and from earmarked reserves	(2,371)	0	0	0	(2,723)	(2,723)
Net Revenue Charge		89,017	429,266	(358,728)	70,538	6,731	77,269

# Communities and Environment

## Summary of budget by type of spending or income

	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		64,639	63,084
Agency And Temporary Staff		274	350
National Insurance Contributions		6,228	6,081
Superannuation Costs		8,666	8,655
Other Pension Costs		902	1,195
Other Employee Related Costs		383	114
Training And Development		209	211
		81,300	79,691
<b>Premises</b>			
Buildings Maintenance		219	176
Grounds Maintenance		3,259	3,210
Building Security		103	105
Cleaning And Workplace Refuse		633	760
Gas		524	531
Electricity		766	776
Other Utilities		378	388
Rents		85	52
NNDR		1,938	2,150
Accommodation Charges		1,218	1,152
Premises Related Insurance		36	68
		9,160	9,369
<b>Supplies &amp; Services</b>			
Materials and Equipment		5,146	5,408
Stationery and Postage		729	668
Advertising		38	98
IT and telecommunications		2,599	2,455
Insurance		345	410
Professional Services and Subscriptions		1,665	1,504
Grants and Contributions		5,273	4,674
Catering Service		3	3
Recycling and Reuse		2,734	2,485
Waste Disposal and Landfill Tax		2,599	3,232
Corporate Initiatives & Savings Targets		(159)	0
Allowances		9	8
Consultancy Services		5	5
External Audit Fees		42	42
Security Services		145	116
Other Hired and Contracted Services		5,609	6,558
Licences		95	94
Publication and Promotion		233	291
PFI Unitary Charges		11,885	11,731
Miscellaneous		40	39
		39,035	39,823
<b>Transport</b>			
Vehicles And Plant Related Expenditure		6,265	6,136
Travel Allowances		338	352
Fuel		2,525	2,555
Transport Related Insurance		162	309
		9,291	9,352
<b>Internal Charges</b>			

# Communities and Environment

## Summary of budget by type of spending or income

£000	Budget 2016/17	Budget 2017/18
Internal Charges		
Managed Recharges Frm Other Directorates	7,617	8,190
Charges To/From HRA	49	48
Distributed Grants	0	1,501
	7,666	9,739
Agency Payments		
Services provided by other organisations	0	4,265
Contributions to Partnerships	20	0
	20	4,265
Transfer Payments		
Compensation Payments	1	1
Housing Benefit Payments	287,308	277,026
	287,309	277,027
Appropriations		
Transfers to/from Earmarked Reserves	(84)	0
	(84)	0
<b>Managed Expenditure</b>	<b>433,697</b>	<b>429,266</b>
Internal Income		
Income from other Directorates	(7,916)	(8,607)
Recharge Income from Capital	(750)	(750)
Charges to / from HRA	(11,920)	(13,279)
Redistribution of grants income	0	(1,130)
	(20,586)	(23,765)
Income - Grants		
Government Grants	(287,727)	(287,376)
DCLG Grants	(1,193)	(1,193)
	(288,920)	(288,569)
Income - Sales		
Sale of Goods and Services	(3,473)	(3,867)
	(3,473)	(3,867)
Income - Charges		
Fees and charges	(26,531)	(28,202)
Contributions	(1,272)	(1,969)
Other income	(14,511)	(11,435)
Rents	(900)	(920)
	(43,214)	(42,526)
<b>Managed Income</b>	<b>(356,193)</b>	<b>(358,728)</b>
<b>Net Managed Budget</b>	<b>77,504</b>	<b>70,538</b>
Accounting Adjustments		
IAS 19 Pensions Costs	4,773	2,723
Transfers to/from Statutory Reserves	(1,411)	(2,723)
Capital Charges	8,943	7,922
	12,304	7,922
Central Recharges		
Corporate & Democratic Core Income	(917)	(1,191)
	(917)	(1,191)

## Communities and Environment

### Summary of budget by type of spending or income

£000	Budget 2016/17	Budget 2017/18
Other Internal Adjustments		
Internal Reallocations Charges	2,267	2,508
Internal Reallocations Income	(2,141)	(2,508)
	125	0
Managed Outside the Service	11,513	6,731
<b>Net Cost of Service</b>	<b>89,017</b>	<b>77,269</b>

# Communities and Environment

Budget Manager : Chief Officer Communities

Communities			
	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		2,798	2,925
National Insurance Contributions		323	330
Superannuation Costs		397	456
Other Pension Costs		48	57
Other Employee Related Costs		0	1
Training And Development		0	0
		3,567	3,768
<b>Premises</b>			
Cleaning And Workplace Refuse		1	1
Gas		3	3
Electricity		2	2
Other Utilities		1	1
Rents		7	7
NDR		223	206
Accommodation Charges		1,129	1,144
Premises Related Insurance		7	13
		1,372	1,376
<b>Supplies &amp; Services</b>			
Materials and Equipment		10	10
Stationery and Postage		21	19
IT and telecommunications		15	54
Insurance		4	3
Professional Services and Subscriptions		15	39
Grants and Contributions		2,080	1,900
Catering Service		3	3
Allowances		2	2
Other Hired and Contracted Services		736	2,001
Licences		4	4
Publication and Promotion		6	17
		2,897	4,052
<b>Transport</b>			
Travel Allowances		28	26
		28	26
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		192	359
Distributed Grants		0	1,501
		192	1,860
<b>Agency Payments</b>			
Services provided by other organisations		0	4,265
		0	4,265
<b>Appropriations</b>			
Transfers to/from Earmarked Reserves		(18)	0
		(18)	0
<b>Managed Expenditure</b>		8,038	15,347
<b>Internal Income</b>			
Income from other Directorates		(297)	(365)
Charges to / from HRA	99	(511)	(511)
Redistribution of grants income		0	(1,130)

# Communities and Environment

Budget Manager : Chief Officer Communities

Communities			
	£000	Budget 2016/17	Budget 2017/18
Internal Income		(808)	(2,005)
Income - Grants			
Government Grants		(1,377)	(7,344)
		(1,377)	(7,344)
Income - Charges			
Fees and charges		(232)	(312)
Contributions		(6)	(361)
Other income		(90)	(100)
Rents		(1)	(1)
		(328)	(773)
Managed Income		(2,513)	(10,122)
<b>Net Managed Budget</b>		<b>5,526</b>	<b>5,225</b>
Accounting Adjustments			
IAS 19 Pensions Costs		191	148
Capital Charges		1,498	420
		1,688	568
Central Recharges			
Corporate & Democratic Core Income		(827)	(803)
		(827)	(803)
Other Internal Adjustments			
Internal Reallocations Charges		0	449
Internal Reallocations Income		0	(449)
		0	0
Managed Outside the Service		861	(235)
<b>Net Cost of Service</b>		<b>6,386</b>	<b>4,990</b>



# Communities and Environment

Budget Manager : Chief Officer Customer Access

Customer Access	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		14,988	13,941
Agency And Temporary Staff		2	27
National Insurance Contributions		1,541	1,474
Superannuation Costs		1,729	1,703
Other Pension Costs		297	316
Other Employee Related Costs		11	10
Training And Development		28	28
		<b>18,596</b>	<b>17,500</b>
<b>Premises</b>			
Buildings Maintenance		20	20
Grounds Maintenance		5	4
Building Security		23	24
Cleaning And Workplace Refuse		17	15
Gas		110	110
Electricity		172	171
Other Utilities		42	39
Rents		1	1
NNDR		485	584
Accommodation Charges		8	8
Premises Related Insurance		16	28
		<b>898</b>	<b>1,004</b>
<b>Supplies &amp; Services</b>			
Materials and Equipment		1,081	1,037
Stationery and Postage		104	104
Advertising		1	1
IT and telecommunications		971	921
Insurance		19	21
Professional Services and Subscriptions		18	18
Allowances		4	3
Security Services		2	2
Other Hired and Contracted Services		577	779
Licences		2	2
Publication and Promotion		0	5
Miscellaneous		1	0
		<b>2,779</b>	<b>2,893</b>
<b>Transport</b>			
Vehicles And Plant Related Expenditure		75	79
Travel Allowances		46	47
Fuel		47	39
Transport Related Insurance		5	5
		<b>173</b>	<b>170</b>
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		875	1,005
		<b>875</b>	<b>1,005</b>
<b>Managed Expenditure</b>		<b>23,322</b>	<b>22,572</b>
<b>Internal Income</b>			
Income from other Directorates	101	(660)	(946)
Recharge Income from Capital		(750)	(750)

## Communities and Environment

Budget Manager : Chief Officer Customer Access

Customer Access	£000	Budget 2016/17	Budget 2017/18
Internal Income			
Charges to / from HRA		(43)	(189)
		(1,453)	(1,885)
Income - Grants			
Government Grants		(86)	0
		(86)	0
Income - Sales			
Sale of Goods and Services		(479)	(479)
		(479)	(479)
Income - Charges			
Fees and charges		(524)	(674)
Contributions		(250)	(250)
Other income		(54)	(54)
Rents		(10)	0
		(838)	(978)
Managed Income		(2,858)	(3,342)
<b>Net Managed Budget</b>		<b>20,464</b>	<b>19,230</b>
Accounting Adjustments			
IAS 19 Pensions Costs		817	448
Capital Charges		1,794	1,351
		2,611	1,799
Central Recharges			
Corporate & Democratic Core Income		(35)	(37)
		(35)	(37)
Other Internal Adjustments			
Internal Reallocations Charges		208	0
Internal Reallocations Income		(82)	0
		125	0
Managed Outside the Service		2,702	1,762
<b>Net Cost of Service</b>		<b>23,166</b>	<b>20,992</b>

# Communities and Environment

Budget Manager : Chief Officer - Licensing & Registration

Elections, Licensing and Registration			
	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		2,374	2,514
Agency And Temporary Staff		15	0
National Insurance Contributions		241	248
Superannuation Costs		383	399
Other Pension Costs		42	44
Other Employee Related Costs		2	6
Training And Development		30	30
		3,087	3,242
<b>Premises</b>			
Buildings Maintenance		7	7
Grounds Maintenance		1	1
Building Security		2	2
Cleaning And Workplace Refuse		6	6
Gas		5	4
Electricity		16	18
Other Utilities		3	3
NNDR		26	30
Accommodation Charges		82	0
Premises Related Insurance		0	0
		148	71
<b>Supplies &amp; Services</b>			
Materials and Equipment		105	132
Stationery and Postage		94	75
Advertising		3	69
IT and telecommunications		368	221
Insurance		1	3
Professional Services and Subscriptions		14	9
Allowances		1	1
Consultancy Services		0	0
Security Services		7	7
Other Hired and Contracted Services		722	193
Licences		1	1
Miscellaneous		1	0
		1,317	709
<b>Transport</b>			
Vehicles And Plant Related Expenditure		6	6
Travel Allowances		37	31
Fuel		2	2
Transport Related Insurance		0	0
		45	39
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		559	614
		559	614
<b>Managed Expenditure</b>		5,156	4,676
<b>Internal Income</b>			
Income from other Directorates		(4)	(4)
		(4)	(4)
<b>Income - Sales</b>			

## Communities and Environment

Budget Manager : Chief Officer - Licensing & Registration

Elections, Licensing and Registration			
	£000	Budget 2016/17	Budget 2017/18
Income - Sales			
Sale of Goods and Services		(25)	(8)
		(25)	(8)
Income - Charges			
Fees and charges		(3,970)	(3,870)
Contributions		(592)	(935)
Other income		(87)	(109)
		(4,650)	(4,914)
Managed Income		(4,679)	(4,926)
<b>Net Managed Budget</b>		<b>477</b>	<b>(250)</b>
Accounting Adjustments			
IAS 19 Pensions Costs		203	135
Capital Charges		21	17
		224	151
Central Recharges			
Corporate & Democratic Core Income		(27)	(27)
		(27)	(27)
Managed Outside the Service		197	124
<b>Net Cost of Service</b>		<b>674</b>	<b>(125)</b>

# Communities and Environment

Budget Manager : Chief Officer Benefits, Welfare and Poverty

Benefits, Welfare and Poverty	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		4,913	4,846
National Insurance Contributions		392	444
Superannuation Costs		630	738
Other Pension Costs		102	91
Other Employee Related Costs		25	(93)
Training And Development		8	9
		6,069	6,035
<b>Premises</b>			
Cleaning And Workplace Refuse		0	0
Rents		5	5
NNDR		2	0
		7	5
<b>Supplies &amp; Services</b>			
Materials and Equipment		(57)	(26)
Stationery and Postage		454	423
IT and telecommunications		626	626
Insurance		2	2
Professional Services and Subscriptions		114	114
Grants and Contributions		2,733	2,333
Allowances		1	1
External Audit Fees		42	42
Other Hired and Contracted Services		139	226
Publication and Promotion		1	1
Miscellaneous		33	33
		4,086	3,772
<b>Transport</b>			
Travel Allowances		44	44
		44	44
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		37	37
		37	37
<b>Transfer Payments</b>			
Compensation Payments		1	1
Housing Benefit Payments		287,308	277,026
		287,309	277,027
<b>Appropriations</b>			
Transfers to/from Earmarked Reserves		(66)	0
		(66)	0
<b>Managed Expenditure</b>		297,486	286,921
<b>Internal Income</b>			
Income from other Directorates		(427)	(510)
Charges to / from HRA		(300)	(800)
		(727)	(1,310)
<b>Income - Grants</b>			
Government Grants		(279,836)	(273,217)
DCLG Grants		(1,193)	(1,193)
		(281,029)	(274,410)
<b>Income - Charges</b>			

## Communities and Environment

Budget Manager : Chief Officer Benefits, Welfare and Poverty

Benefits, Welfare and Poverty			
	£000	Budget 2016/17	Budget 2017/18
Income - Charges			
Fees and charges		(119)	(29)
Other income		(12,905)	(9,102)
		(13,024)	(9,131)
Managed Income		(294,781)	(284,852)
<b>Net Managed Budget</b>		<b>2,705</b>	<b>2,069</b>
Accounting Adjustments			
IAS 19 Pensions Costs		319	240
Capital Charges		18	11
		336	251
Central Recharges			
Corporate & Democratic Core Income		(27)	(16)
		(27)	(16)
Managed Outside the Service		309	235
<b>Net Cost of Service</b>		<b>3,014</b>	<b>2,304</b>

## Communities and Environment

Central Overheads			
	£000	Budget 2016/17	Budget 2017/18
Employees			
Direct Pay Costs		(801)	0
		(801)	0
Supplies & Services			
Corporate Initiatives & Savings Targets		(159)	0
		(159)	0
Managed Expenditure		(960)	0
<b>Net Managed Budget</b>		<b>(960)</b>	<b>0</b>
<b>Net Cost of Service</b>		<b>(960)</b>	<b>0</b>

# Communities and Environment

Budget Manager : Chief Officer Environmental Action

Car Parking Services	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		2,061	2,001
National Insurance Contributions		184	173
Superannuation Costs		286	286
Other Pension Costs		36	36
Other Employee Related Costs		3	2
Training And Development		2	2
		2,572	2,500
<b>Premises</b>			
Buildings Maintenance		10	10
Grounds Maintenance		22	20
Building Security		17	18
Cleaning And Workplace Refuse		34	50
Electricity		55	56
Other Utilities		20	21
Rents		7	7
NNDR		652	717
Premises Related Insurance		3	5
		819	904
<b>Supplies &amp; Services</b>			
Materials and Equipment		242	290
Stationery and Postage		11	6
Advertising		10	6
IT and telecommunications		162	165
Insurance		6	4
Professional Services and Subscriptions		211	206
Other Hired and Contracted Services		529	544
Publication and Promotion		4	4
		1,175	1,224
<b>Transport</b>			
Vehicles And Plant Related Expenditure		17	41
Travel Allowances		2	2
Fuel		18	20
Transport Related Insurance		5	2
		42	64
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		203	203
Charges To/From HRA		0	0
		203	203
<b>Managed Expenditure</b>		4,812	4,895
<b>Internal Income</b>			
Income from other Directorates		(71)	(69)
		(71)	(69)
<b>Income - Charges</b>			
Fees and charges		(12,511)	(13,267)
Other income		(18)	(18)
Rents		(14)	(14)
		(12,543)	(13,299)



## Communities and Environment

Budget Manager : Chief Officer Environmental Action

Car Parking Services	£000	Budget 2016/17	Budget 2017/18
Managed Income		(12,614)	(13,368)
<b>Net Managed Budget</b>		<b>(7,803)</b>	<b>(8,473)</b>
Accounting Adjustments			
IAS 19 Pensions Costs		160	92
Capital Charges		647	511
		808	603
Managed Outside the Service		808	603
<b>Net Cost of Service</b>		<b>(6,995)</b>	<b>(7,869)</b>

# Communities and Environment

Budget Manager : Chief Officer (Community Safety)

Community Safety	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		4,013	4,011
Agency And Temporary Staff		0	50
National Insurance Contributions		391	391
Superannuation Costs		585	584
Other Pension Costs		54	69
Other Employee Related Costs		29	7
Training And Development		2	6
		5,074	5,117
<b>Premises</b>			
Cleaning And Workplace Refuse		0	0
Electricity		12	9
Other Utilities		1	1
Rents		38	8
		51	18
<b>Supplies &amp; Services</b>			
Materials and Equipment		22	14
Stationery and Postage		10	9
Advertising		2	0
IT and telecommunications		269	281
Insurance		2	5
Professional Services and Subscriptions		477	331
Grants and Contributions		130	130
Allowances		1	1
Security Services		0	18
Other Hired and Contracted Services		1,474	1,317
Licences		2	4
		2,389	2,109
<b>Transport</b>			
Vehicles And Plant Related Expenditure		60	57
Travel Allowances		35	54
Fuel		36	36
Transport Related Insurance		5	13
		136	161
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		276	453
		276	453
<b>Agency Payments</b>			
Contributions to Partnerships		20	0
		20	0
<b>Managed Expenditure</b>		7,946	7,857
<b>Internal Income</b>			
Income from other Directorates		(1,187)	(1,354)
Charges to / from HRA		(3,227)	(3,203)
		(4,415)	(4,557)
<b>Income - Grants</b>			
Government Grants		(1,119)	(1,506)
		(1,119)	(1,506)
<b>Income - Charges</b>			

## Communities and Environment

Budget Manager : Chief Officer (Community Safety)

Community Safety	£000	Budget 2016/17	Budget 2017/18
Income - Charges			
Contributions		(94)	(94)
Other income		(401)	(261)
		(495)	(355)
Managed Income		(6,029)	(6,418)
<b>Net Managed Budget</b>		<b>1,917</b>	<b>1,439</b>
Accounting Adjustments			
IAS 19 Pensions Costs		348	189
Capital Charges		197	82
		545	271
Central Recharges			
Corporate & Democratic Core Income		0	(97)
		0	(97)
Managed Outside the Service		545	173
<b>Net Cost of Service</b>		<b>2,462</b>	<b>1,612</b>

# Communities and Environment

Budget Manager : Chief Officer Waste Management

Waste Management	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		11,356	10,663
Agency And Temporary Staff		241	258
National Insurance Contributions		1,155	1,071
Superannuation Costs		1,575	1,546
Other Pension Costs		103	221
Other Employee Related Costs		177	95
Training And Development		42	42
		<b>14,648</b>	<b>13,895</b>
<b>Premises</b>			
Buildings Maintenance		146	103
Building Security		5	5
Cleaning And Workplace Refuse		5	5
Gas		5	5
Electricity		104	112
Other Utilities		31	31
Rents		5	5
NNDR		204	223
Premises Related Insurance		1	2
		<b>505</b>	<b>490</b>
<b>Supplies &amp; Services</b>			
Materials and Equipment		337	322
Stationery and Postage		6	7
IT and telecommunications		97	97
Insurance		14	33
Professional Services and Subscriptions		26	3
Recycling and Reuse		2,734	2,485
Waste Disposal and Landfill Tax		2,598	3,231
Allowances		0	0
Consultancy Services		3	3
Security Services		110	64
Other Hired and Contracted Services		53	52
Licences		55	53
Publication and Promotion		192	215
PFI Unitary Charges		11,885	11,731
Miscellaneous		5	5
		<b>18,115</b>	<b>18,301</b>
<b>Transport</b>			
Vehicles And Plant Related Expenditure		3,076	2,897
Travel Allowances		13	13
Fuel		1,437	1,439
Transport Related Insurance		63	125
		<b>4,589</b>	<b>4,474</b>
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		3,285	3,219
		<b>3,285</b>	<b>3,219</b>
<b>Managed Expenditure</b>		<b>41,142</b>	<b>40,379</b>
<b>Internal Income</b>	112		
Income from other Directorates		(361)	(461)

# Communities and Environment

Budget Manager : Chief Officer Waste Management

Waste Management			
	£000	Budget 2016/17	Budget 2017/18
Internal Income			
Charges to / from HRA		(254)	(254)
		(615)	(715)
Income - Grants			
Government Grants		(5,269)	(5,269)
		(5,269)	(5,269)
Income - Sales			
Sale of Goods and Services		(363)	(482)
		(363)	(482)
Income - Charges			
Fees and charges		(208)	(327)
Other income		(150)	(573)
		(358)	(900)
Managed Income		(6,604)	(7,366)
<b>Net Managed Budget</b>		<b>34,537</b>	<b>33,014</b>
Accounting Adjustments			
IAS 19 Pensions Costs		947	473
Capital Charges		2,150	3,247
		3,097	3,720
Central Recharges			
Corporate & Democratic Core Income		0	(58)
		0	(58)
Other Internal Adjustments			
Internal Reallocations Income		(2,059)	(2,059)
		(2,059)	(2,059)
Managed Outside the Service		1,038	1,603
<b>Net Cost of Service</b>		<b>35,575</b>	<b>34,616</b>

# Communities and Environment

Budget Manager : Chief Officer Parks and Countryside

Parks And Countryside	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		12,472	12,360
Agency And Temporary Staff		15	15
National Insurance Contributions		1,071	1,071
Superannuation Costs		1,564	1,564
Other Pension Costs		94	95
Other Employee Related Costs		108	41
Training And Development		65	65
		15,389	15,211
<b>Premises</b>			
Buildings Maintenance		13	13
Grounds Maintenance		3,231	3,185
Building Security		55	56
Cleaning And Workplace Refuse		338	338
Gas		401	409
Electricity		384	392
Other Utilities		233	237
Rents		17	17
NNDR		336	381
Premises Related Insurance		9	20
		5,019	5,048
<b>Supplies &amp; Services</b>			
Materials and Equipment		3,100	3,307
Stationery and Postage		10	10
Advertising		22	22
IT and telecommunications		68	68
Insurance		202	276
Professional Services and Subscriptions		271	271
Grants and Contributions		330	311
Waste Disposal and Landfill Tax		1	1
Allowances		0	0
Consultancy Services		2	2
Security Services		25	25
Other Hired and Contracted Services		869	838
Licences		31	31
Publication and Promotion		26	46
Miscellaneous		1	1
		4,959	5,211
<b>Transport</b>			
Vehicles And Plant Related Expenditure		1,252	1,255
Travel Allowances		20	20
Fuel		449	467
Transport Related Insurance		42	74
		1,763	1,815
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		2,000	2,090
		2,000	2,090
<b>Managed Expenditure</b>	114	29,130	29,376
<b>Internal Income</b>			

# Communities and Environment

Budget Manager : Chief Officer Parks and Countryside

Parks And Countryside	£000	Budget 2016/17	Budget 2017/18
Internal Income			
Income from other Directorates		(4,539)	(4,589)
Charges to / from HRA		(3,805)	(4,055)
		(8,344)	(8,644)
Income - Grants			
Government Grants		(40)	(40)
		(40)	(40)
Income - Sales			
Sale of Goods and Services		(2,492)	(2,785)
		(2,492)	(2,785)
Income - Charges			
Fees and charges		(8,730)	(9,485)
Contributions		(296)	(296)
Other income		(482)	(637)
Rents		(875)	(905)
		(10,382)	(11,323)
Managed Income		(21,259)	(22,792)
<b>Net Managed Budget</b>		<b>7,872</b>	<b>6,584</b>
Accounting Adjustments			
IAS 19 Pensions Costs		903	641
Capital Charges		2,464	1,975
		3,368	2,616
Central Recharges			
Corporate & Democratic Core Income		0	(18)
		0	(18)
Managed Outside the Service		3,368	2,598
<b>Net Cost of Service</b>		<b>11,239</b>	<b>9,182</b>

# Communities and Environment

Budget Manager : Chief Officer Environmental Action

Environmental Action (City Centre)			
	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		1,660	1,618
National Insurance Contributions		152	147
Superannuation Costs		239	239
Other Pension Costs		28	28
Other Employee Related Costs		2	5
Training And Development		4	4
		2,086	2,040
<b>Premises</b>			
Buildings Maintenance		1	1
Cleaning And Workplace Refuse		1	0
Electricity		6	3
Other Utilities		9	11
NNDR		2	2
		18	16
<b>Supplies &amp; Services</b>			
Materials and Equipment		44	45
Stationery and Postage		0	0
IT and telecommunications		6	5
Insurance		13	8
Professional Services and Subscriptions		140	138
Other Hired and Contracted Services		30	32
		233	229
<b>Transport</b>			
Vehicles And Plant Related Expenditure		335	355
Travel Allowances		5	4
Fuel		85	89
Transport Related Insurance		8	17
		433	465
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		56	56
		56	56
<b>Managed Expenditure</b>		2,826	2,807
<b>Internal Income</b>			
Income from other Directorates		(167)	(167)
		(167)	(167)
<b>Income - Charges</b>			
Fees and charges		(214)	(214)
Other income		(80)	(80)
		(294)	(294)
<b>Managed Income</b>		(461)	(461)
<b>Net Managed Budget</b>		<b>2,365</b>	<b>2,346</b>
<b>Accounting Adjustments</b>			
IAS 19 Pensions Costs		119	79
Capital Charges		1	15
		119	94



## Communities and Environment

Budget Manager : Chief Officer Environmental Action

Environmental Action (City Centre)			
	£000	Budget 2016/17	Budget 2017/18
Managed Outside the Service		119	94
<b>Net Cost of Service</b>		<b>2,485</b>	<b>2,440</b>

# Communities and Environment

Budget Manager : Chief Officer Environmental Action

Environmental Health	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		1,238	1,088
National Insurance Contributions		120	112
Superannuation Costs		182	165
Other Pension Costs		83	131
Other Employee Related Costs		1	1
Training And Development		9	8
		1,633	1,506
<b>Premises</b>			
Buildings Maintenance		2	2
Cleaning And Workplace Refuse		1	1
Electricity		7	7
Other Utilities		0	0
		10	10
<b>Supplies &amp; Services</b>			
Materials and Equipment		52	53
Stationery and Postage		12	11
IT and telecommunications		6	6
Insurance		7	7
Professional Services and Subscriptions		238	243
Allowances		0	0
Other Hired and Contracted Services		84	86
Publication and Promotion		4	4
		403	409
<b>Transport</b>			
Vehicles And Plant Related Expenditure		8	8
Travel Allowances		46	50
Fuel		5	5
Transport Related Insurance		2	2
		61	66
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		48	68
Charges To/From HRA		49	48
		97	116
<b>Managed Expenditure</b>		2,204	2,107
<b>Internal Income</b>			
Income from other Directorates		(116)	(116)
Charges to / from HRA		(46)	(49)
		(162)	(165)
<b>Income - Sales</b>			
Sale of Goods and Services		(93)	(93)
		(93)	(93)
<b>Income - Charges</b>			
Fees and charges		(19)	(19)
Contributions		(34)	(34)
Other income		(207)	(254)
		(260)	(307)
<b>Managed Income</b>		(515)	(565)

## Communities and Environment

Budget Manager : Chief Officer Environmental Action

Environmental Health			
	£000	Budget 2016/17	Budget 2017/18
<b>Net Managed Budget</b>		<b>1,689</b>	<b>1,542</b>
Accounting Adjustments			
IAS 19 Pensions Costs		82	(54)
Capital Charges		8	173
		90	119
Central Recharges			
Corporate & Democratic Core Income		0	(42)
		0	(42)
Managed Outside the Service		90	77
<b>Net Cost of Service</b>		<b>1,780</b>	<b>1,619</b>

# Communities and Environment

Budget Manager : Chief Officer Environmental Action

Cleaner Communities	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Direct Pay Costs		7,567	7,117
National Insurance Contributions		659	621
Superannuation Costs		1,095	976
Other Pension Costs		15	106
Other Employee Related Costs		25	39
Training And Development		19	17
		9,379	8,875
<b>Premises</b>			
Buildings Maintenance		20	20
Cleaning And Workplace Refuse		232	345
Gas		0	0
Electricity		8	6
Other Utilities		39	44
Rents		6	3
NNDR		9	8
		313	425
<b>Supplies &amp; Services</b>			
Materials and Equipment		212	227
Stationery and Postage		6	4
Advertising		0	0
IT and telecommunications		11	12
Insurance		75	49
Professional Services and Subscriptions		141	131
Allowances		0	0
Other Hired and Contracted Services		395	491
		841	913
<b>Transport</b>			
Vehicles And Plant Related Expenditure		1,437	1,438
Travel Allowances		62	61
Fuel		444	457
Transport Related Insurance		32	71
		1,976	2,027
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		87	87
		87	87
<b>Managed Expenditure</b>		12,596	12,328
<b>Internal Income</b>			
Income from other Directorates		(87)	(26)
Charges to / from HRA		(3,733)	(4,219)
		(3,820)	(4,245)
<b>Income - Sales</b>			
Sale of Goods and Services		(20)	(20)
		(20)	(20)
<b>Income - Charges</b>			
Fees and charges		(5)	(5)
Other income		(37)	(247)
		(42)	(252)

## Communities and Environment

Budget Manager : Chief Officer Environmental Action

Cleaner Communities	£000	Budget 2016/17	Budget 2017/18
Managed Income		(3,882)	(4,517)
<b>Net Managed Budget</b>		<b>8,714</b>	<b>7,811</b>
Accounting Adjustments			
IAS 19 Pensions Costs		684	333
Capital Charges		145	119
		828	451
Central Recharges			
Corporate & Democratic Core Income		0	(91)
		0	(91)
Other Internal Adjustments			
Internal Reallocations Charges		2,059	2,059
		2,059	2,059
Managed Outside the Service		2,888	2,419
<b>Net Cost of Service</b>		<b>11,602</b>	<b>10,231</b>

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**Strategic and Central**

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## Strategic and Central Accounts

Summary of budget by service (£000)

Budget Manager	Service	Total 2016/17	Managed by the Service			Managed Outside the Service	Total 2017/18
			Spending	Income	Net		
Chief Officer Financial Services	Strategic Accounts	(20,473)	(11,392)	(36,803)	(48,194)	28,912	(19,282)
Chief Officer Financial Services	Debt Financing Costs	23,277	20,135	(920)	19,215	0	19,215
Chief Officer Financial Services	Corporate & Democratic Core	12,065	0	162	162	11,645	11,807
Chief Officer Financial Services	Non-Distributable Costs	4,643	0	0	0	4,401	4,401
Chief Officer Financial Services	Government Grants And Parish Precepts	(23,420)	1,739	(23,899)	(22,160)	0	(22,160)
Chief Officer Financial Services	Joint Committees And Other Bodies	37,411	37,100	0	37,100	0	37,100
Chief Officer Financial Services	Miscellaneous	1,124	6,243	(1,088)	5,155	(5,253)	(99)
Chief Officer Financial Services	Capital Accounting Appropriations	(119,715)	0	0	0	(79,449)	(79,449)
Chief Officer Financial Services	Corporate Insurance	0	9,438	(9,438)	0	0	0
Net Cost of Service		(85,088)	63,263	(71,986)	(8,723)	(39,745)	(48,467)
	Transfers to and from earmarked reserves	(27,334)	0	0	0	(27,451)	(27,451)
Net Revenue Charge		(112,422)	63,263	(71,986)	(8,723)	(67,196)	(75,919)

# Strategic and Central Accounts

## Summary of budget by type of spending or income

	£000	Budget 2016/17	Budget 2017/18
<b>Employees</b>			
Other Pension Costs		5,878	5,417
Training And Development		0	(250)
		5,878	5,167
<b>Supplies &amp; Services</b>			
IT and telecommunications		44	44
Insurance		3,433	3,558
Professional Services and Subscriptions		100	100
Grants and Contributions		409	372
General Capitalisation		(5,482)	(7,482)
Corporate Initiatives & Savings Targets		(1,860)	(1,000)
Allowances		5	0
Other Hired and Contracted Services		660	685
		(2,691)	(3,722)
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		4,074	4,127
		4,074	4,127
<b>Agency Payments</b>			
Former joint committee residual costs		421	421
WY Joint Committees		1,439	1,384
WY Probation Service		6	6
WY Combined Authority (formerly WY PTE)		34,328	34,046
Flood Defence Levy		344	370
Coroners Service		1,295	1,295
		37,832	37,520
<b>Transfer Payments</b>			
Business Rates Levy		3,015	1,739
Land Drainage Levies		7	7
		3,022	1,747
<b>Capital</b>			
External Interest Charge		58,230	65,551
Statutory capital charge to HRA		(25,720)	(27,662)
Use of capital receipts to fund PFI		(18,416)	(18,754)
Minimum Revenue Provision		10,286	1,000
		24,380	20,135
<b>Appropriations</b>			
Transfer to/from General Fund Reserves		(3,450)	0
Transfers to/from Earmarked Reserves		1,624	(2,072)
Transfers to/from Capital Reserve		(4,816)	361
		(6,642)	(1,711)
<b>Managed Expenditure</b>		65,853	63,263
<b>Internal Income</b>			
Income from other Directorates		(22,211)	(24,618)
Charges to / from HRA		(14,069)	(14,069)
Corporate & Democratic Core Chge to HRA		(1,417)	(1,355)
		(37,698)	(40,042)
<b>Income - Grants</b>			
Government Grants		(257)	(1,722)
DCLG Grants		(26,335)	(22,334)
		(26,591)	(24,056)

## Strategic and Central Accounts

Summary of budget by type of spending or income

£000	Budget 2016/17	Budget 2017/18
Income - Charges		
Fees and charges	(1,009)	(1,393)
Contributions	(1,049)	(925)
Other income	(5,634)	(5,216)
	(7,692)	(7,534)
Income - Other		
Interest and Dividends	(403)	(354)
	(403)	(354)
Managed Income	(72,384)	(71,986)
<b>Net Managed Budget</b>	<b>(6,531)</b>	<b>(8,723)</b>
Accounting Adjustments		
IAS 19 Pensions Costs	27,334	27,451
Transfers to/from Statutory Reserves	(27,334)	(27,451)
Capital Charges	(117,767)	(78,741)
	(117,767)	(78,741)
Central Recharges		
Corporate & Democratic Core Income	11,876	11,545
	11,876	11,545
Managed Outside the Service	(105,891)	(67,196)
<b>Net Cost of Service</b>	<b>(112,422)</b>	<b>(75,919)</b>

# Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Strategic Accounts			
	£000	Budget 2016/17	Budget 2017/18
Employees			
Training And Development		0	(250)
		0	(250)
Supplies & Services			
Grants and Contributions		111	75
General Capitalisation		(5,482)	(7,482)
Corporate Initiatives & Savings Targets		(1,860)	(1,000)
Other Hired and Contracted Services		4	4
		(7,226)	(8,403)
Appropriations			
Transfer to/from General Fund Reserves		(3,450)	0
Transfers to/from Earmarked Reserves		0	(3,100)
Transfers to/from Capital Reserve		(4,816)	361
		(8,266)	(2,739)
Managed Expenditure		(15,493)	(11,392)
Internal Income			
Income from other Directorates		(12,470)	(15,220)
Charges to / from HRA		(14,069)	(14,069)
Corporate & Democratic Core Chge to HRA		(1,506)	(1,517)
		(28,045)	(30,806)
Income - Charges			
Fees and charges		(609)	(1,077)
Other income		(5,238)	(4,920)
		(5,847)	(5,997)
Managed Income		(33,892)	(36,803)
<b>Net Managed Budget</b>		<b>(49,385)</b>	<b>(48,194)</b>
Accounting Adjustments			
IAS 19 Pensions Costs		28,912	28,912
		28,912	28,912
Managed Outside the Service		28,912	28,912
<b>Net Cost of Service</b>		<b>(20,473)</b>	<b>(19,282)</b>

## Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Debt Financing Costs			
	£000	Budget 2016/17	Budget 2017/18
Capital			
External Interest Charge		58,230	65,551
Statutory capital charge to HRA		(25,720)	(27,662)
Use of capital receipts to fund PFI		(18,416)	(18,754)
Minimum Revenue Provision		10,286	1,000
		24,380	20,135
Managed Expenditure		24,380	20,135
Income - Charges			
Fees and charges		(400)	(316)
Other income		(300)	(250)
		(700)	(566)
Income - Other			
Interest and Dividends		(403)	(354)
		(403)	(354)
Managed Income		(1,103)	(920)
<b>Net Managed Budget</b>		<b>23,277</b>	<b>19,215</b>
<b>Net Cost of Service</b>		<b>23,277</b>	<b>19,215</b>

## Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Corporate & Democratic Core			
	£000	Budget 2016/17	Budget 2017/18
Internal Income			
Corporate & Democratic Core Chge to HRA		89	162
		89	162
Managed Income		89	162
<b>Net Managed Budget</b>		<b>89</b>	<b>162</b>
Central Recharges			
Corporate & Democratic Core Income		11,976	11,645
		11,976	11,645
Managed Outside the Service		11,976	11,645
<b>Net Cost of Service</b>		<b>12,065</b>	<b>11,807</b>

## Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Government Grants And Parish Precepts			
	£000	Budget 2016/17	Budget 2017/18
Transfer Payments			
Business Rates Levy		3,015	1,739
		3,015	1,739
Managed Expenditure		3,015	1,739
Income - Grants			
Government Grants		(100)	(1,565)
DCLG Grants		(26,335)	(22,334)
		(26,435)	(23,899)
Managed Income		(26,435)	(23,899)
<b>Net Managed Budget</b>		<b>(23,420)</b>	<b>(22,160)</b>
<b>Net Cost of Service</b>		<b>(23,420)</b>	<b>(22,160)</b>

## Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Joint Committees And Other Bodies			
	£000	Budget 2016/17	Budget 2017/18
Agency Payments			
WY Joint Committees		1,439	1,384
WY Probation Service		6	6
WY Combined Authority (formerly WY PTE)		34,328	34,046
Flood Defence Levy		344	370
Coroners Service		1,295	1,295
		37,411	37,100
Managed Expenditure		37,411	37,100
<b>Net Managed Budget</b>		<b>37,411</b>	<b>37,100</b>
<b>Net Cost of Service</b>		<b>37,411</b>	<b>37,100</b>



## Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Miscellaneous	£000	Budget 2016/17	Budget 2017/18
Employees			
Other Pension Costs		5,878	5,417
		5,878	5,417
Supplies & Services			
Professional Services and Subscriptions		100	100
Grants and Contributions		298	298
Allowances		5	0
		403	398
Agency Payments			
Former joint committee residual costs		421	421
		421	421
Transfer Payments			
Land Drainage Levies		7	7
		7	7
<b>Managed Expenditure</b>		<b>6,709</b>	<b>6,243</b>
Income - Grants			
Government Grants		(157)	(157)
		(157)	(157)
Income - Charges			
Contributions		(1,049)	(925)
Other income		(6)	(6)
		(1,055)	(931)
<b>Managed Income</b>		<b>(1,212)</b>	<b>(1,088)</b>
<b>Net Managed Budget</b>		<b>5,497</b>	<b>5,155</b>
Accounting Adjustments			
IAS 19 Pensions Costs		(5,878)	(5,761)
Capital Charges		1,605	607
		(4,273)	(5,153)
Central Recharges			
Corporate & Democratic Core Income		(100)	(100)
		(100)	(100)
<b>Managed Outside the Service</b>		<b>(4,373)</b>	<b>(5,253)</b>
<b>Net Cost of Service</b>		<b>1,124</b>	<b>(99)</b>

## Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Corporate Insurance	£000	Budget 2016/17	Budget 2017/18
Supplies & Services			
IT and telecommunications		44	44
Insurance		3,433	3,558
Other Hired and Contracted Services		656	681
		4,133	4,283
Internal Charges			
Managed Recharges Frm Other Directorates		4,074	4,127
		4,074	4,127
Appropriations			
Transfers to/from Earmarked Reserves		1,624	1,028
		1,624	1,028
Managed Expenditure		9,831	9,438
Internal Income			
Income from other Directorates		(9,741)	(9,398)
		(9,741)	(9,398)
Income - Charges			
Other income		(90)	(40)
		(90)	(40)
Managed Income		(9,831)	(9,438)
<b>Net Managed Budget</b>		<b>0</b>	<b>0</b>
<b>Net Cost of Service</b>		<b>0</b>	<b>0</b>

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